

FRANCES BAARD DISTRICT MUNICIPALITY



DRAFT BUDGET

2017 / 2018

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ANNUAL BUDGET FOR THE YEAR ENDING 30 JUNE 2018

INTRODUCTION

The budget for the 2017/18 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Municipal Systems Act of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circulars).

The Medium Term Budget Policy Statement 2018 notes that the South African economic growth for 2016 is just 0.9%, down from 2 per cent indicated in October last year. The South African economic growth for 2017 has been revised down to 1.3%, and it is expected to rise to 2.2% by 2018. The weaker global growth prospects and slower growth rate in key emerging markets. Slow growth means that the economy does not generate the tax revenue needed to balance our budget. The municipalities must adopt a conservative approach when projecting their expected revenue and cash receipts as well as pay particular attention to managing of revenue effectively and carefully and evaluate all spending decisions. In generating capacity for spending on key municipal infrastructure, the municipalities will have to identify inefficiencies and eliminate non-priority spending.

The annual budget in respect of the 2017/18 financial year has been prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- ***Planning:*** - Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during July 2016 tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget.
- ***Strategizing:-*** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs
- ***Preparing:*** - Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities.
- ***Tabling:*** - Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national.
- ***Approving:*** - Council considers approval of the budget and related policies 30 days prior to new financial year.
- ***Finalising:*** - Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators.

1. OUTCOMES OF CONSULTATIVE PROCESS

After Council's approval of the draft annual budget on 23 March 2016, the following consultation processes and meetings in terms of section 23 of the MFMA were held or still to be held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2015/16 budget year:

- IDP / Budget Strategic Session
- Budget Committee working sessions – HOD's / Unit Managers
- Workshop with Council
- Submission of the Draft IDP and Budget to Council
- Advertisement on a local newspaper
- Provincial engagement on the draft budget
- National Treasury and other sector departments as prescribed by section 23 of the MFMA

2. SITUATIONAL ANALYSIS

The Northern Cape Province is the largest province geographically with a total area of 12, 384 square kilometers. (*Statistics SA, 2011*).

Frances Baard is situated in the north-eastern corner of the Northern Cape Province. The district is the most densely populated district with approximately 382, 087 people. It is bordered by 2 provinces namely the Free State in the east, the North West to the north and by two district namely Siyanda to the west and Pixley ka Seme to the south.

The district comprises of four local municipalities with the population distribution estimated as follows: Magareng (24 203), Dikgatlong (46 842), Phokwane (63 000) and Sol Plaatje (248 042) (*Statistics SA, 2011*).

2.1 Demographic Composition:

The Frances Baard District Municipality is the most populous district in the province, accounting for over a third (34%) of the provincial population; and majority of which (60%) lives in Sol Plaatje municipality. It has a total area of 12,384 square km and a population density of 30, 85 persons per square km-making it the most density populated district in the province.

The district population has grown at a rate of 1.35% per annum between 2001 and 2011. It is important to note that the population of Frances Baard is fairly equally distributed with 48, 5% males and 51, 4% females. The population of the district is similar to that of most developing economies; it is dominated by a young population. Thus a third (30%) of the population is ≤15 year old, about 65% of the population is economically active¹ (16-64 years) and 5.5% of the population are pensioners. The economically active age group has increased from about 203,000 people in 2000 to almost 240,807 people in 2011 (*Statistics Data, 2011*).

In 2010 the majority (88.8%) of the adult population (population aged 20 years and older) living in Frances Baard had some form of schooling. However 11.2% of the district adult population had no form of schooling; only 26.6% of the Frances Baard adult population had obtained some primary schooling; and only a limited portion of the District adult population (26.3%) had obtained Grade 12. As a result, the majority of the economically active population of the district is unskilled rendering it employable only in semi-skilled and unskilled occupations.

2.2 Economic Analysis:

The Northern Cape Province recorded a 1.35% annual economic growth rate which is 0.35% lower than the average South African Growth Rate of 1.7%. The Northern Cape Province's largest economic contributor is the primary sector (mining and agriculture) which contribute 14% followed by the secondary sector (manufacturing and construction) which contributes 9% and lastly the tertiary sector which contributes 77% of the Provinces' Economy (*Statistics SA: GDP p0441: 2010*).

The Gross Domestic Product (GDP) indicates the value of services and goods produced within the geographic boundaries of an area during a period of one year.

Frances Baard District Municipality is the strongest economic region in the province, accounting for 36% of the provincial GDP. The Major contributor to the regional GDP is Sol Plaatje (74, 5%), followed by Phokwane (15%), Dikgatlong (8, 5%), and Magareng (2%).

2.3 Employment Analysis:

The Frances Baard DM has a high unemployment rate (27.9%) and youth unemployment is even higher (43.9%).

Magareng LM has the highest unemployment rate (41.2%) within the District Municipality as compared to the other local municipalities. The main contributing factor to the low levels of employment in Dikgatlong LM is the high percentage (41.7%) of labour force that has not obtained a Grade 12 Senior Certificate and Higher Qualification, resulting in a primarily unskilled labour force (*Quantec Research, Standardized Regional Data, 2011*).

The District has an employable population of 87, 170 people and a total of 102, 529 people that are not economically active. In terms of the distribution of the employed, it is skewed towards Sol Plaatje with 72.3%, while only 4.2% of the employed are in Magareng.

2.4 Basic Service Delivery – Infrastructure Services:

- **Water & Sanitation:**

Access to water is a constitutional right to everyone as stipulated by Section 27 (b) of the Constitution of South Africa 1996. Municipalities are mandated by amongst others the Municipal Structure Act 1998,

the Municipal Structures Amendment Act 2000 and the Water Services Act 1999, to provide potable water to households within their areas of jurisdiction.

It is estimated that about 5 493 households in the district have no access to water and about 16, 317 households lack access to proper sanitation.

These are administratively and spatially distributed as follows:-

Water: - Sol Plaatje – 2 285, Dikgatlong – 851, Magareng – 630, Phokwane – 1 726

Sanitation:- Sol Plaatje – 8 417, Dikgatlong – 2 963, Magareng – 700, Phokwane – 4 238
(STATSSA: Census 2011)

- **Electricity**

The availability of energy remains a serious resource challenge. In the last ten years community's access to electricity has significantly improved. In accordance with the Census 2011 over 85% of the households in the district have access to electricity for lighting. This leaves a gap of 14 743 households.

Issues:

- ESKOM struggle to generate enough power to meet the national demand.
- Some renewable energy projects have been implemented (Droogfontein Solar).
- Lack of suitable incentives for energy savings.
- In the very rural areas the availability of bulk electricity makes connecting households difficult.

- **Roads and Storm Water**

Frances Baard District has about 606 km of gravel roads within the municipal areas. The district has purchased a grader and appointed a grader operating team to assist with grading of gravel streets in the category B municipalities. An amount of R2 427 000 has been allocated to the District Municipality to implement the Rural Asset Management System (RRAMS). A service provider has been appointed. This system will provide information about the roads assets in local municipalities as well as conditional assessments. This will become an important tool to lobby for funding of future roads' project.

Issues:

There are no road master plans for the different municipalities. Municipalities also do not have sufficient funds to budget adequately for maintenance of streets and storm water.

The conditions of provincial gravel roads within the district have deteriorated over the years due to the following reasons:-

- Insufficient funds are allocated for road maintenance.
- Increased traffic volume – has exacerbated road conditions.

- **Housing**

The year 2016-2017 was yet another successful year for the district municipality in terms of delivery of human settlements and provision of basic services. The Frances Baard District Municipality through the Infrastructure Services: Housing Unit continues to work towards accelerating the delivery of sustainable human settlements within the local municipalities.

The District Municipality covers an area comprising of four (4) local municipalities, namely, Dikgatlong Local Municipality, Magareng Local Municipality, Phokwane Local Municipality and Sol Plaatje Local Municipality. Both the district and local municipalities continue to work collectively to ensure that the projects are completed within the specified timeframes.

2.5 Local Economic Development (LED):

Local Economic Development is the creation of a platform and environment in order to engage stakeholders to implement municipal strategies and programmes. It's the process whereby all economic forces in a municipality are brought on board to identify resources, understand needs and plan the best way of making the local economy fully functional, investor friendly and competitively productive. Municipalities are mandated by the provisions of Section 152 (c) of the Constitution of South Africa 1996 to ensure the socio-economic development of local communities.

The district economy is still very much primary based and skewed towards the Sol Plaatje Local Municipality's economy. Sol Plaatje local municipality alone is responsible for over 80% (rand value) of the value addition in the district while the secondary sector contributes well under 10%.

2.6 Tourism:

Tourism in the Frances Baard District has been identified as a sector with massive potential for economic growth. Frances Baard District Municipality is the smallest district with the Northern Cape, which boasts Kimberley as a major tourist destination within its region. The District remains the most visited destination within the Northern Cape. FBDM has a rich history and natural resources that can promote tourism development in the region. It is well located along the alternative route N12 from Cape Town to Johannesburg, therefore well situated for local and international tourist markets.

Our district is predominantly a mining and agricultural district, but also offers rich experiences in terms of our culture and history. The district comprises of four local municipalities, each boasting its own unique offerings.

Issues:

- Lack of functional tourist information provision;
- Lack of brand awareness;
- Limited Tourism capacity;
- Community Involvement;
- Local Tourism associations; and
- Packaged Tourism experiences (Route development).

2.7 Environmental Management:

Municipal Health Services (MHS) are defined in the National Health Act, 2003 and places the responsibility of MHS on district and metropolitan municipalities. MHS is a shield of protection against the environmental health vulnerability of the district's population. The municipality has the executive and legislative authority for MHS although it is not fully devolved to FBDM. Currently FBDM is rendering MHS in Magareng and Dikgatlong local municipalities due to budget constraints. As per the Municipal Structures Act, 1998 municipality must conduct a section 78 – assessment before a new service can be implemented. Section 78-assessment has been conducted to determine whether the statutory responsibility will be exercised by an internal or external mechanism.

- ***Waste Management:***

In accordance with the provisions of Section 11 of the National Environmental Management Waste Act (59) 2008; municipalities are required to prepare Integrated Waste Management Plan as part of their Integrated Development Plan.

In terms of the National Environmental Management: Waste Management Plan, 2008, local municipalities are responsible for the operation and management of landfill sites in their municipal areas. The operation and management of these sites remains a challenge for local municipalities due to inadequate budgets and a lack of equipment.

- ***Water Quality***

Water quality is monitored through regular sampling and results together with recommendations to address failures are forwarded to local municipalities and stakeholders. Re-sampling is done in case of failures. Awareness campaigns are conducted in affected communities.

- ***Air Quality:***

The municipality is responsible for the issuing of atmospheric emissions licenses (AELs) and ensures that emissions from industries must comply with standards. The District Air Quality Management Plan was developed, adopted and is being implemented by the district in the local municipalities.

2.8 Disaster management and fire services:

The Disaster Management Act (Act 57 of 2002) gives the responsibility of disaster management to metropolitan and district municipalities. The district disaster management unit is responsible for fire fighting in Magareng, Dikgatlong and Phokwane local municipalities. The unit is also responsible to build institutional capacity at a local level. FBDM has appointed three disaster management practitioners, one practitioner per local municipality except for Sol Plaatje.

The local municipalities do not budget for disasters or incidents occurring within their jurisdiction. They solely depend on the support and assistance from the FDBM. With reference to The National Disaster Management Framework (2005) clause 7.7.1.4., municipalities have to budget for rehabilitation and reconstruction of post-disaster.

The district municipality reviewed the District Disaster Management Plan and similar plans have also been developed for the Magareng, Phokwane and Dikgatlong local municipalities. A response and recovery strategy has also been developed to assist the district municipality and all other disaster management stakeholders to respond uniformly and be prepared for disastrous incidents/events.

FBDM is currently utilising the Naional Emergency Alarm Radio (NEAR) system which is maintained by the South African National Defence Force. The system will be decommissioned soon and it is incumbent upon the district municipality to procure and maintain its own new communication system. A final decision to transfer the assets to district municipalities has not yet been finalised by the SANDF.

3. DISTRICT-WIDE PRIORITY ISSUES:

In order to enhance the impact of resources allocation nationally it is imperative that planning within the three spheres of government is aligned. It is from this premise that the district Integrated Development Plan is aligned with the IDP's of local municipalities. To facilitate alignment, the priority issues of all the municipalities are combined to produce district-wide priority issues.

The district-wide priority issues are a summation of the priority issues of the local municipalities. This in essence is the process of alignment between the district integrated development plan and the IDP's of local municipalities.

On this basis the district-wide priority issues for 2017-2018 may be summarized as follows:-

1. Water
2. Electricity and streelights
3. Housing and Land
4. Sanitation
5. Stormwater drainage and Streets
6. LED
7. Health
8. Youth development
9. Sports and recreational facilities
10. Education
11. Social development and safety
12. Disaster Management
13. Refuse removal
14. Institutional development
15. Agriculture and grazing land
16. Environmental management
17. Infrastructure development

The provision of basic services (water, electricity, housing, sanitation, etc.) still dominates the priority list of the district municipality and remains a key focus area for attention and support.

4. ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES

In order to achieve maximum impact in resource allocation and project implementation it is critical that the prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government is aligned and harmonized. It is through this “concept” that planning at national, provincial and local level relates and informs one another.

Each of the three spheres of government has a planning tool used in the execution of its mandate. At the national level they are: the National Development Plan (NDP), Medium Term Strategic Framework (MTSF), the National Spatial Development Perspective (NSDP) to mention only a few. At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and the Local Government Turn Around Strategy and Implementation.

In accordance with the provisions of the Constitution of South Africa 1996 and the White Paper on Local Government 1998, municipalities are supposed to be “developmental local government – which is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”.

Thus ideally a municipality should:

- Provide democratic and accountable government for local communities;
- Be responsive to the needs of the community;
- Ensure the provision of services to communities in a sustainable manner;
- Promote social and economic development;
- Promote safe and healthy environment;
- Encourage the involvement of communities and community organizations in the matters of local government;
- Facilitate a culture of public service and accountability amongst its staff; and
- Assign clear responsibilities for the management and coordination of this administrative unit and mechanism.

However after several years of local government system, cracks seem to appear within the structures of local government. There are signs of discontent in the streets of municipalities. The ongoing service delivery protests in municipalities may be interpreted as lack of citizens' confidence and trust in the system and a symptom of alienation of citizens from local government.

It is critical to note that municipalities have varying strengths and weaknesses and therefore require individually tailored intervention measures. These intervention measures termed “Turn Around Strategy” are comprehensive but differentiated programmes of action aimed at ensuring that municipalities meet the basic service needs of communities. They are high level government-wide responses aimed at stabilizing local government. The objective of the Municipal Turn Around Strategies are:

- To ensure that municipalities meet the basic service needs of communities;
- To build clean, effective, efficient responsive and accountable local government;
- To improve performance and professionalism in municipalities;
- To improve national and provincial policy, oversight support; and
- To strengthen partnership between communities, civil society and local government.

(Source: *Implementation Plan-Local Government Turn Around Strategy-COGTA-January 2010*)

Short, medium and long term steps underpin the vision of the District Municipality in improving the quality of life of communities in the district. Developmental strategic goals, objectives and annual priorities were therefore identified for the five-year electoral term of office of the Council. These focus areas are encapsulated in the IDP. Municipal Performance Regulations for Section 57 employees, the main KPA's for municipalities are:-

- Basic service delivery;
- Municipal Institutional Development and Transformation;
- Local Economic Development (LED);
- Municipal Financial Viability and Management; and
- Good governance and public participation.

On this basis therefore strategic priority issues were identified and adopted. The outcome of these strategic goals and priorities with regard to the impact on the community is the reduction of backlogs in infrastructure e.g. increased access to free basic services; increased community participation in the affairs of the municipality, customer care, job creation and poverty alleviation, increased economic growth, safe and healthy environment.

Council is optimistic that the political arrangements allow for solid and stable leadership and the municipality's limited institutional structure has matured to allow for sustainable service delivery within the confines of the delegated powers and functions.

5. STRATEGIC OBJECTIVES

Informed by the district municipality's Turn-around Strategy and the Local Government: Municipal Performance Regulations for Section 56 employees, the following strategic objectives were formulated:

KPA 1: Basic Service Delivery

Goal: *Improved access to sustainable basic services in the District.*

Objective:

- To Assist LM's with projects identification, review and prioritisation in IDP's annually;
- To support the provision of potable water, sanitation facilities, electricity and streets and Stormwater to all households in the district by 2017/2018;
- To support operation and maintenance of infrastructure in the local municipalities annually.
- To promote Transport Planning in the local municipalities by 2017/2018; and
- To promote the creation of job opportunities for the unemployed through the EPWP in the local municipalities in the district.

Goal: Facilitate the creation of sustainable human settlement.

Objective:

- Facilitate the reduction of the Housing backlog by 2017/18; and
- Capacitate the consumers of human settlement by 2017/18.

KPA 2: Municipal Institutional Development and Transformation

Goal: To promote and support sustainable municipal health and environmental planning and management in the District.

Objective:

- To render effective and sustainable municipal health services in the district by 2017/18; and
- To render effective and sustainable environmental planning and management in the district by 2017/18.

Goal: Promotion and implementation of an effective and efficient Disaster Management and Fire Fighting service in the France Baard District.

Objective:

- To develop integrated institutional capacity for Disaster Management at three local municipalities by 2017/18;
- To implement response and recovery mechanisms as per DDMF to four local municipalities by 2017/18;
- To develop Institutional capacity and acquire resources for firefighting services for three local municipalities in the district by 2017/18; and
- To safeguard council's assets by continuously enhancing and upgrading physical security systems and accessibility by 2017/18.

Goal: To provide a fully effective Human Resource Management function to the District and support to local municipalities.

Objective:

- To ensure Human Resource Management support to all departments in the district by 2017/18; and
- To provide assistance and support on Human Resource Management to three local municipalities by 2017/18.

Goal: Provide sound record, archives and office support services.

Objective:

- To ensure compliance to the National Archives Act and related legislation by 2017/18.
- To render an effective and cost-efficient office support function by 2017/18; and
- To ensure 100% maintenance of the building and the management of contractors by 2017/18.

Goal: Render an effective and efficient Information Technology support in the District.

Objective:

- To provide an effective ICT support within the Frances Baard Municipality by 2017/18;
- To provide ICT a structured support to the three local municipalities by 2017/18; and
- To optimize the ITC infrastructure to accommodate the MSCOA by 2017/18.

Goal: Attain credible and implementable IDPs in the District.

Objective:

- To facilitate the preparation and review of IDP in compliance with relevant legislation and policies by 2017/18.

Goal: Facilitate the development of sustainable human settlements through effective town and regional planning.

Objective:

To facilitate the development of urban areas in accordance with approved spatial plans by 2017/18; and

To facilitate the preparation of township establishment and informal settlement upgrading in local municipalities 2017/18.

Goal: Provision of reliable spatial information as a planning and management tool in order to enhance service delivery in the district.

Objective:

- To ensure the creation of integrated GIS services in the district by 2017/18; and
- To enhance GIS as a planning tool in the district by 2017/18.

KPA 3: Local Economic Development (LED)

Goal: Facilitate growth and diversification of the district economy by optimizing all available resources.

Objective:

- To support the diversification of the district economy by 2017/18;
- To support SMME development through the implementation of the FBDM SMME support policy by 2017/18.;
- To assist LMs with the implementation of initiatives policies 2017/18; and
- To coordinate and support LED structures by 2017/18.

Goal: Ensure the development of a vibrant tourism sector that facilitates sustainable economic, environmental and social benefits in the district.

Objective

- Support and promote the development of tourism in the local municipalities by 2017/18;
- Establish and expand a vibrant and sought after destination brand for FBDM by 2017/18; and
- Facilitate strategic partnership and participation of all FBDM tourism role players by 2017/18.

KPA 4: Municipal Financial Viability and Management

Goal: Provide an effective and efficient financial management service in respect of municipal assets, liabilities, revenue and expenditure in a sustained manner to maximise the district municipality's development role.

Objectives:

- Ensure long-term financial sustainable by 2017/18;
- Ensure full compliance with all accounting statutory and legislative requirements by 2017/18;
- Ensuring proper systems of supply chain management by 2017/18;
- Ensure effective debt collection and implementation of revenue generating strategies by 2017/18;
- Ensure the proper management of cash resources to meet financial liabilities by 2017/18; and
- Provide financial management support to four local municipalities by 2017/18.
- To implement MSCOA by 01 July 2017.

KPA 5: Good Governance and Public Participation

Goal: Create, strengthen and preserve favourable opinion of the district through effective channels of communication.

Objectives:

- To promote and communicate a positive public opinion on service delivery in the district by 2017/18;
- To facilitate the collaboration of government activities and programmes through effective communication networks by 2017/18;

- To support the improvement and maintenance of morale and staff engagement to successfully implement the goals of the district municipality by 2017/18;

Goal: To safeguard the interest of the municipality in all legal related matters and to ensure that the operations of the municipality are conducted within the parameters of law.

Objectives:

- The implementation of procedures for comprehensive legal services by 2017/18; and
- To ensure sound legal binding contracts by 2017/18.

Goal: Facilitate the provision of internal audit services in the district.

Objectives:

- To evaluate and contribute to the establishment and improvement of governance, risk management and control processes in the district and local municipalities by 2017/18;
- To build internal audit capacity in local municipalities intended for the establishment of Internal Audit units in 2 other LM by 2017/18;

Goal: Establish and maintain sustainable and compliant performance management system in the district.

Objective:

- To establish functional and sustainable performance management systems in compliance with legislation in the district by the end of 2017/18;
- To maintain a functional and compliant institutional performance management system in FBDM up to 2017/18;
- To support FBDM management in complying with local government legislation and initiatives up to 2017/18;
- To ensure timely, efficient and effective implementation of Council resolutions by 2017/18; and
- To ensure an efficient and effective coordination of DIGF meetings by 2016/17 and to ensure an effective and efficient coordination of the back to basics programme for FBDM by 2017/18.

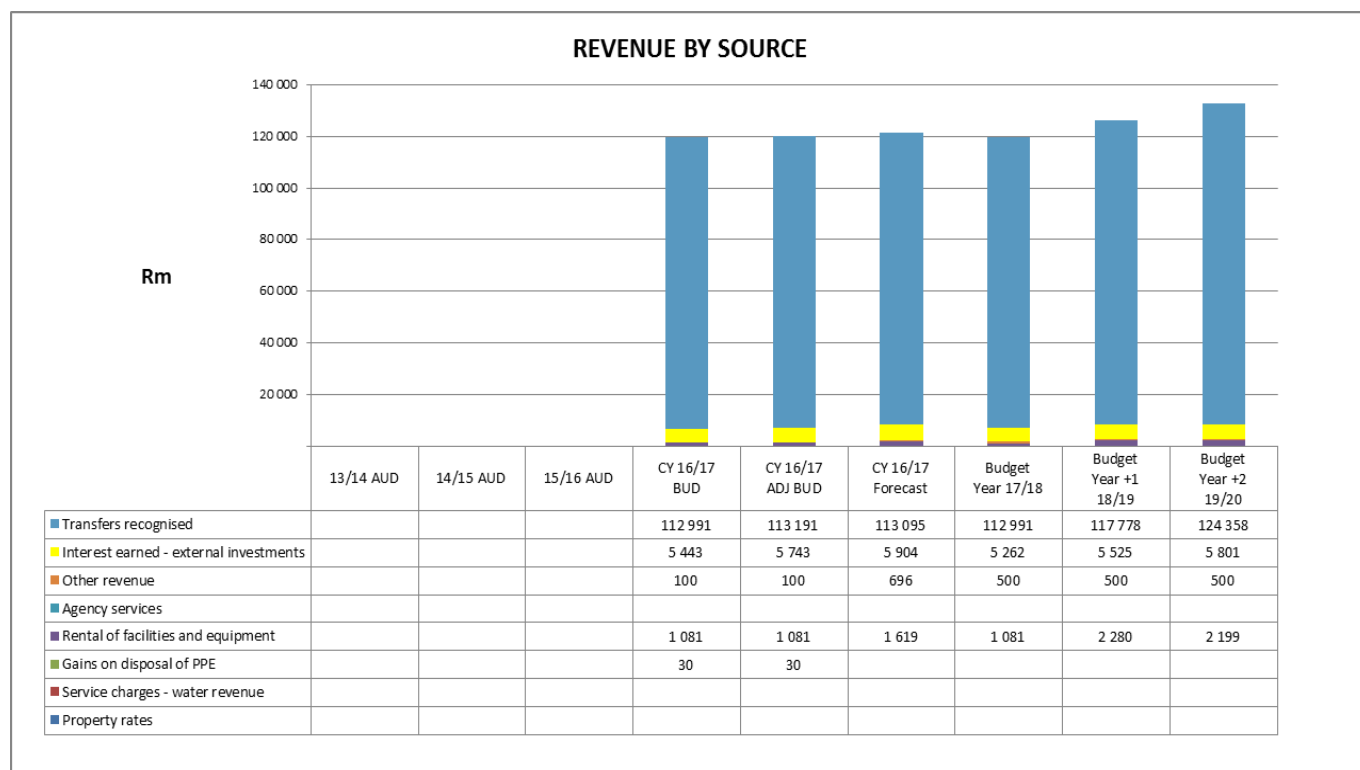
Goal: Create conducive environment for the promotion of youth socio-economic empowerment and provide skills and training.

Objective:

- To ensure proper coordination and monitoring of youth development policies and programmes by 2017/18;
- To create good relations and partnership with youth organisation and non-governmental organisations in district by 2017/18; and
- To ensure that there is a link on governmental programmes for young people by 2017/18.

8. DRAFT BUDGET 2016/17 SUMMARY

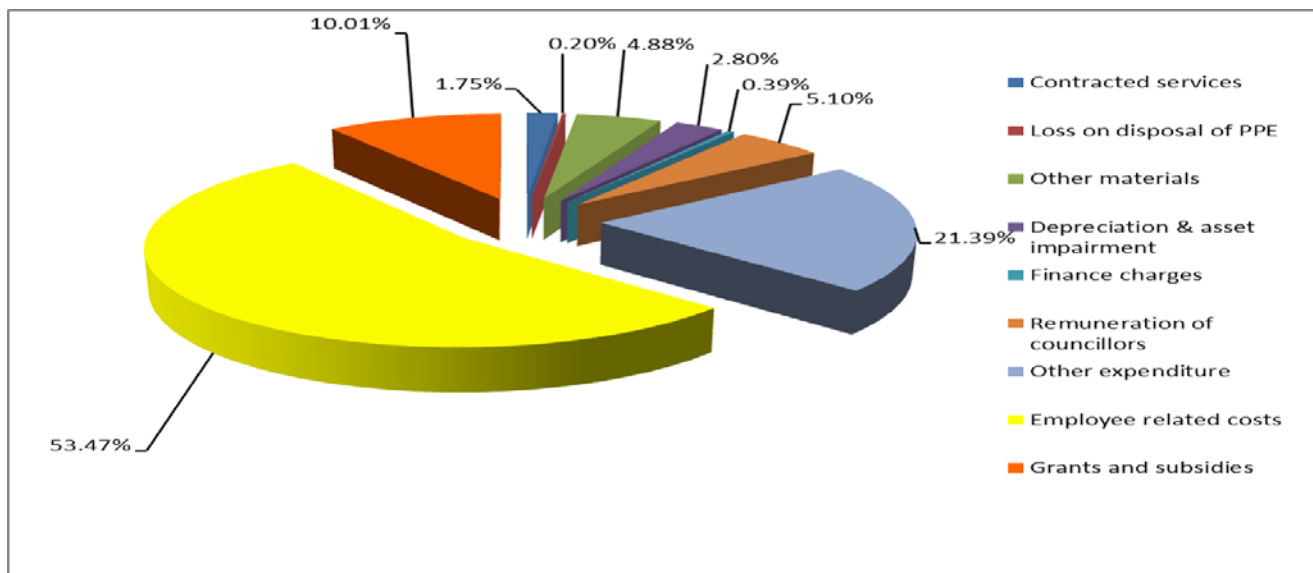
The following graph indicates the main categories of revenue for the 2017/18 financial year:



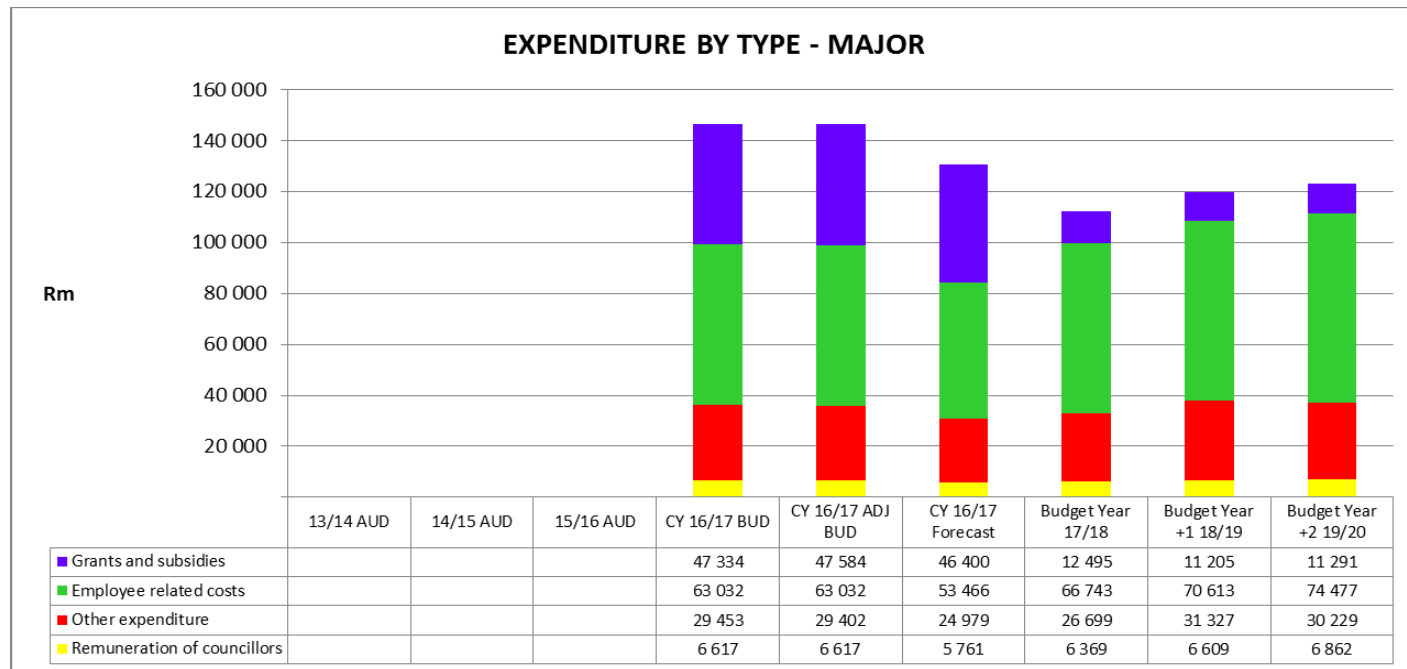
The main source of revenue is still operating grants from government. The growth in income is limited to the the cuttrrent inflation rate and a increase in the GDP that is expected to be 2%. The low economic growth have a negative impact on the operations of the municipality's ability to sustain a high level of involvement in the district.

The municipality does not render basic services that can generate revenue.

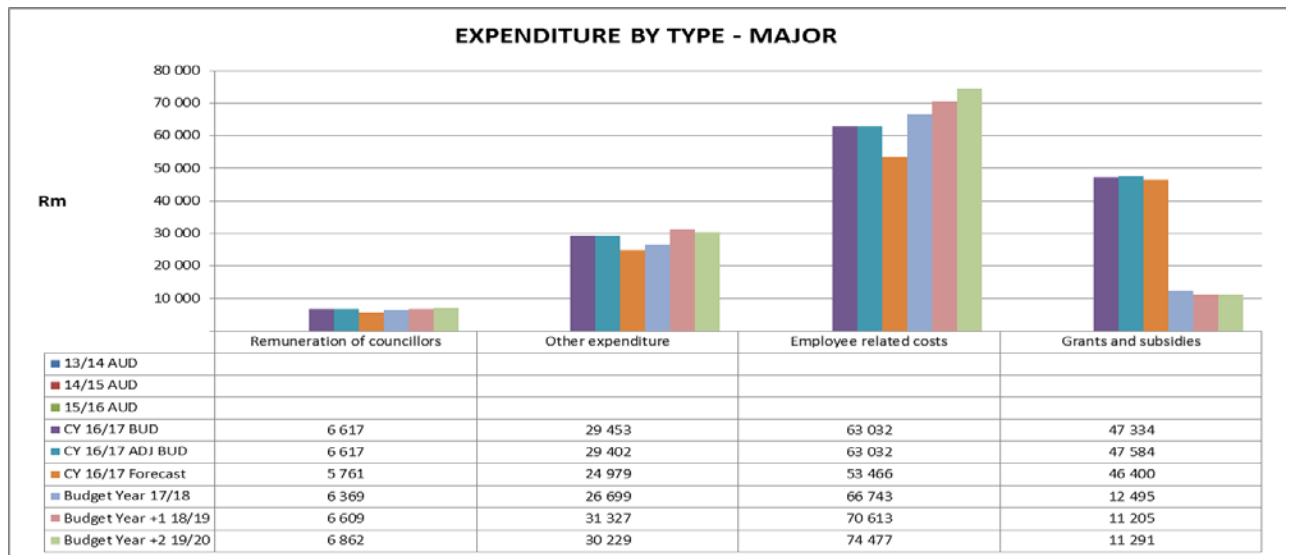
The following graph indicates the main categories of expenditure for the 2017/18 financial year1



Expenditure by Type – Major:

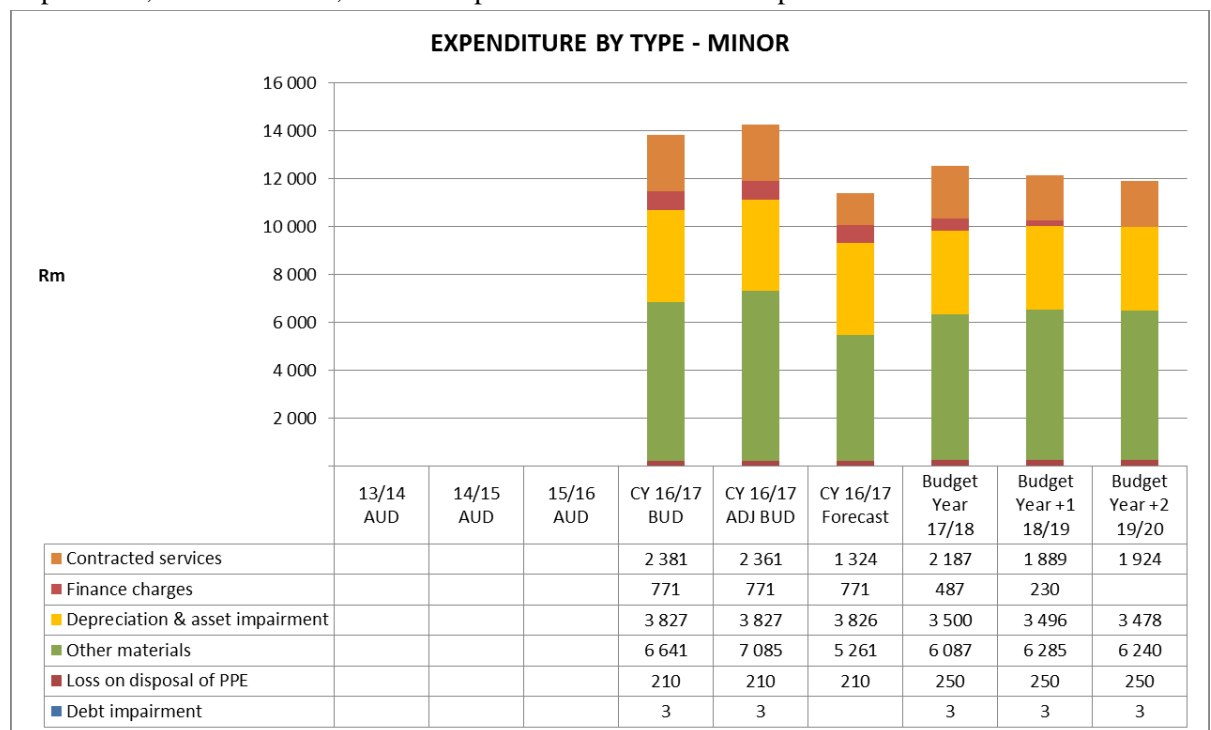


- Graph clearly illustrates the increasing trends in employee related costs and transfers & grants compared to the previous years as well as the increasing trends in other expenditure excluding councillor's remuneration.
- Councillor's remuneration reflects a fair increase over the past years based on the Remuneration of Public Office Bearers Act, 1998 (Act No. 20 Of 1998) . The high increase in employee related costs is due to the corrections made on salaries from previous years (Table A4).



8.5 Expenditure by Type – Minor:

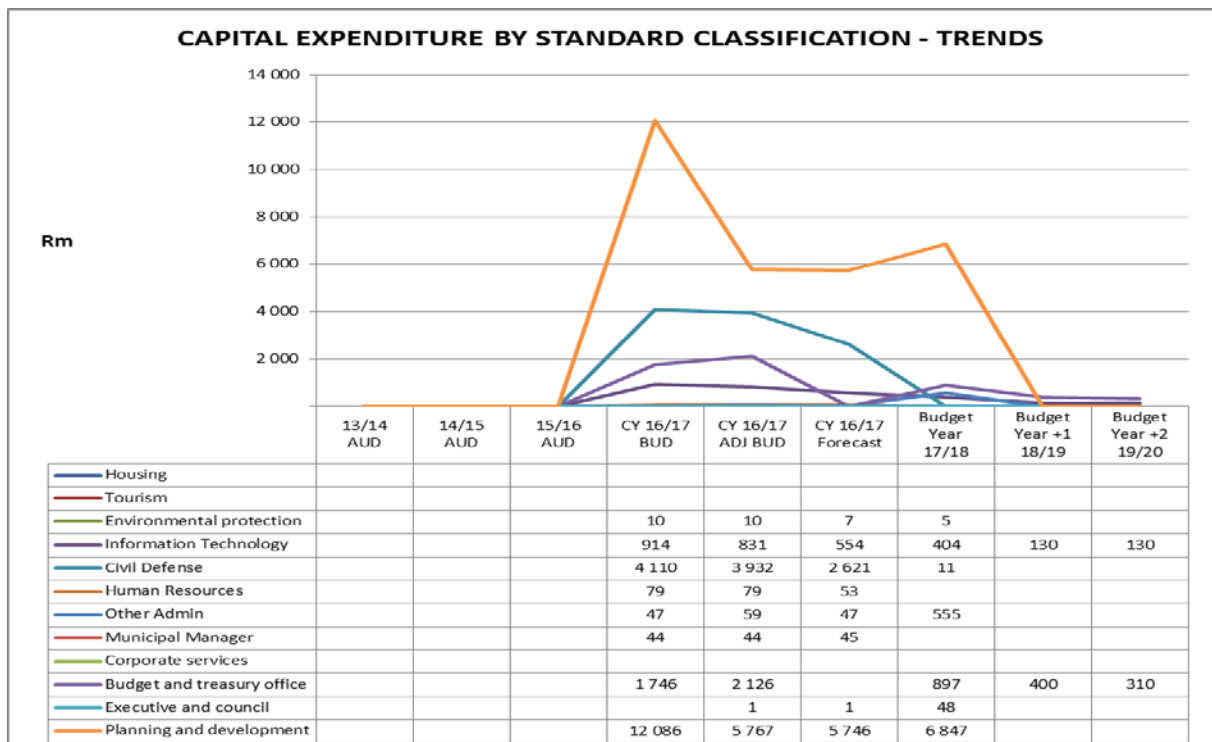
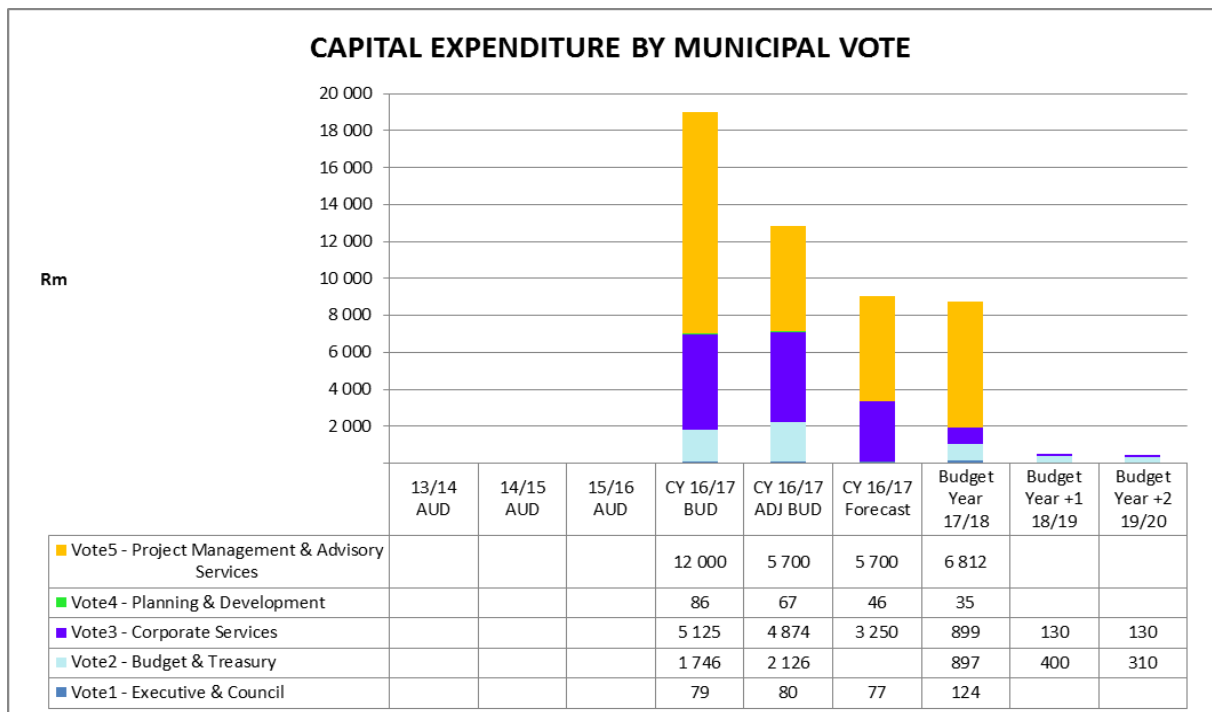
- Expenditure relating to minor expenditure consists mainly of finance charges, depreciation & asset impairment, other materials, loss on disposal of PPE and Debt impairment.



8.6 Capital Expenditure – R8,77 m

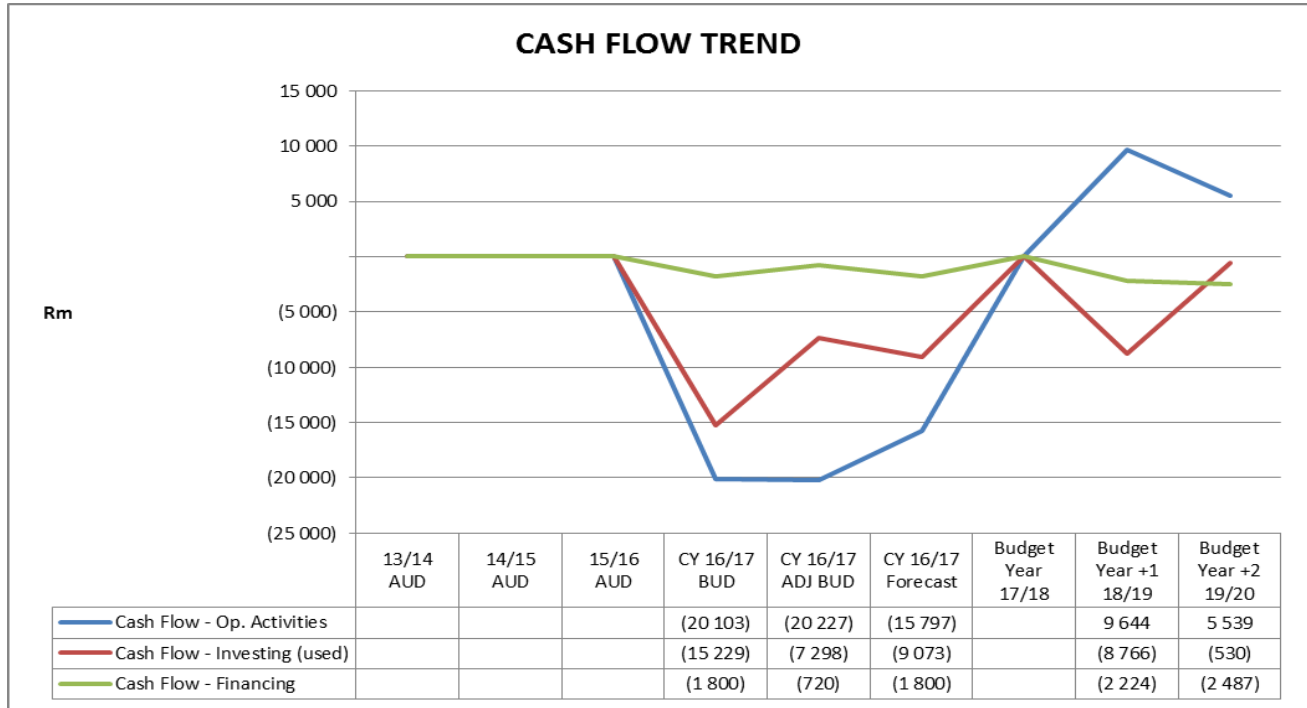
The capital needs of the municipality consists of motor vehicle and office furniture and equipment. Include however is an amount of R6,8m to complete the building of the new offices.

8.7 Capital Expenditure – Funding Source



Capital Expenditure is funded from Internal Funding, and the major driver is the building of new offices (Table A5 and SA36).

8.8 Projected Cash Flows



The decrease in cash is mainly as a result of the utilisation of surplus cash to assist the local municipalities in the district to fund basic infrastructure and social priorities as per community needs assessment from the respective IDP's. However the district municipality will not be in a position to sustain the high level of reserve funding in future.

8.9 Other

SERVICE DELIVERY AND PROPOSED TARIFFS

Council reviewed and amended its tariff policy in respect of the 2016/17 budget year and the following proposed tariffs will be for implementation effective from 1 July 2016:

Sundry Charges:

Finance & Administration:-

- Rental of Council Facilities

Lecture room:	R 900 per day per room, excluding VAT
If both 1 & 2 utilised:	R1, 500 per day, excluding VAT
Projector required:	R 300 per day, excluding VAT

A refundable breakage deposit of 20% of total rent amount.

- Tender Documents
 - Bids from R200,000 to R500000: R100-00 non-refundable deposit (Under discretion of Municipal Manager)
 - Bids from R500, 001 and More R200-00 non-refundable deposit (Under Discretion of Municipal Manager)

Planning and Development:-

- Rental of Plant & Machinery - Grader R960 per hour, excluding VAT

10. POLICY REVIEWS

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2016/17 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***
Approved on 26 May 2010 – Due for review and amendments during April / May 2016
- ***Debt and Credit Control Policy***
Approved on 25 May 2005 – Due for review and update during April / May 2016
- ***Indigent Policy***
Approved on 25 May 2005 – To be repealed as a result of the abolishment of the District Management Area during April / May 2016
- ***Tariff Policy***
Approved on 26 May 2010 – Amendments as an on-going procedure as and if required
- ***Investment Policy***
Approved on 26 May 2010 – Amendments as an on-going procedure as and if required
- ***Supply Chain Management Policy***
Approved on 23 September 2015 - Due for review and update during April / May 2016
- ***Property Rates Policy***
Approved on 27 May 2009 – To be repealed as a result of the abolishment of the District Management Area during April / May 2016
- ***Budget Policy***
Approved on April 2015 – Due for review and updated during April / May 2016

4DC9 Frances Baard District Municipality – Quality Certificate: Draft Budget 2017 / 18

I, ZM Bogatsu, Municipal Manager of Frances Baard District Municipality, hereby certify that the draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name Z M Bogatsu

Municipal Manager of Frances Baard District Municipality (DC9)

Signature



Date

15 March 2017

DC9 Frances Baard - Table A1 Budget Summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	-	-	-	5 443	5 743	5 904	5 262	5 525	5 801
Transfers recognised - operational	-	-	-	112 991	113 191	113 095	118 401	124 421	124 981
Other own revenue	-	-	-	1 211	1 211	2 315	2 757	2 780	2 699
Total Revenue (excluding capital transfers and contributions)	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Employee costs	-	-	-	63 032	63 032	53 466	66 743	70 613	74 477
Remuneration of councillors	-	-	-	6 617	6 617	5 761	6 369	6 609	6 862
Depreciation & asset impairment	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478
Finance charges	-	-	-	771	771	771	487	230	-
Materials and bulk purchases	-	-	-	6 641	7 085	5 261	4 545	4 697	4 612
Transfers and grants	-	-	-	47 334	47 584	46 400	13 895	11 205	11 291
Other expenditure	-	-	-	32 047	31 976	26 513	30 682	35 056	34 035
Total Expenditure	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit)	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Capital expenditure & funds sources									
Capital expenditure	-	-	-	19 036	12 848	9 073	8 766	530	440
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	19 036	12 848	9 073	8 766	530	440
Total sources of capital funds	-	-	-	19 036	12 848	9 073	8 766	530	440
Financial position									
Total current assets	-	-	-	44 837	44 230	45 647	42 901	45 424	48 417
Total non current assets	-	-	-	67 066	70 419	66 864	72 130	69 163	66 126
Total current liabilities	-	-	-	25 487	25 487	16 988	5 000	5 000	5 000
Total non current liabilities	-	-	-	34 730	34 730	35 000	34 675	31 188	31 000
Community wealth/Equity	-	-	-	51 685	54 431	60 522	75 356	78 399	78 543
Cash flows									
Net cash from (used) operating	-	-	-	(20 103)	(20 227)	(15 797)	8 244	5 539	3 433
Net cash from (used) investing	-	-	-	(15 229)	(7 298)	(9 073)	(8 766)	(530)	(440)
Net cash from (used) financing	-	-	-	(1 800)	(720)	(1 800)	(2 224)	(2 487)	-
Cash/cash equivalents at the year end	-	-	-	41 638	41 030	42 606	39 860	42 383	45 376
Cash backing/surplus reconciliation									
Cash and investments available	-	-	-	46 887	46 580	48 156	45 410	47 933	50 926
Application of cash and investments	-	-	-	10 001	16 256	8 077	1 200	15 173	15 603
Balance - surplus (shortfall)	-	-	-	36 886	30 324	40 079	44 210	32 760	35 323
Asset management									
Asset register summary (WDV)	-	-	-	-	-	-	631	631	631
Depreciation	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478
Renewal of Existing Assets	-	-	-	-	-	-	480	530	440
Repairs and Maintenance	-	-	-	-	-	-	4 545	4 697	4 612
Free services									
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A1 Budget Summary

Description R thousands	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Households below minimum service level</u>									
Water:	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional									
<i>Governance and administration</i>	-	-	-	103 993	104 293	106 001	112 318	115 722	119 024
Executive and council	-	-	-	420	420	-	-	-	-
Finance and administration	-	-	-	103 573	103 873	106 001	112 318	115 722	119 024
Internal audit	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	-	-	-	2 258	2 258	2 928	1 168	1 168	1 168
Community and social services	-	-	-	1 458	1 458	2 128	368	368	368
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Housing	-	-	-	800	800	800	800	800	800
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	-	-	-	13 394	13 594	12 385	12 884	15 836	13 290
Planning and development	-	-	-	13 394	13 594	12 385	12 884	15 836	13 290
Road transport	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	50	-	-
Total Revenue - Functional	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Expenditure - Functional									
<i>Governance and administration</i>	-	-	-	69 888	70 593	60 998	70 933	72 762	75 511
Executive and council	-	-	-	19 907	19 957	16 622	19 934	20 960	21 973
Finance and administration	-	-	-	46 732	47 387	41 577	47 484	48 122	49 699
Internal audit	-	-	-	3 249	3 249	2 799	3 514	3 681	3 838
<i>Community and public safety</i>	-	-	-	11 869	11 652	9 992	12 330	14 049	14 884
Community and social services	-	-	-	5 728	5 901	4 530	7 176	7 688	7 988
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Housing	-	-	-	6 141	5 751	5 462	5 155	6 361	6 896
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	-	-	-	72 866	73 022	66 597	37 714	39 713	38 933
Planning and development	-	-	-	69 496	69 651	63 862	34 302	36 143	35 197
Road transport	-	-	-	3 371	3 371	2 735	3 412	3 570	3 736
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	5 645	5 625	4 412	5 243	5 383	5 425
Total Expenditure - Functional	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional									
<i>Municipal governance and administration</i>	-	-	-	103 993	104 293	106 001	112 318	115 722	119 024
Executive and council	-	-	-	420	420	-	-	-	-
<i>Mayor and Council</i>									
<i>Municipal Manager, Town Secretary and Chief Executive</i>				420	420	-	-	-	-
Finance and administration	-	-	-	103 573	103 873	106 001	112 318	115 722	119 024
<i>Administrative and Corporate Support</i>									
<i>Asset Management</i>									
<i>Budget and Treasury Office</i>				103 573	103 873	106 001	112 318	115 722	119 024
<i>Finance</i>									
<i>Fleet Management</i>									
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Legal Services</i>									
<i>Marketing, Customer Relations, Publicity and Media Co-ordination</i>									
<i>Property Services</i>									
<i>Risk Management</i>									
<i>Security Services</i>									
<i>Supply Chain Management</i>									
<i>Valuation Service</i>									
Internal audit	-	-	-	-	-	-	-	-	-
<i>Governance Function</i>									
<i>Community and public safety</i>	-	-	-	2 258	2 258	2 928	1 168	1 168	1 168
Community and social services	-	-	-	1 458	1 458	2 128	368	368	368
<i>Aged Care</i>									
<i>Agricultural</i>									
<i>Animal Care and Diseases</i>									
<i>Cemeteries, Funeral Parlours and Crematoriums</i>									
<i>Child Care Facilities</i>									
<i>Community Halls and Facilities</i>									
<i>Consumer Protection</i>									
<i>Cultural Matters</i>									
<i>Disaster Management</i>				1 458	1 458	2 128	368	368	368
<i>Education</i>									
<i>Indigenous and Customary Law</i>									
<i>Industrial Promotion</i>									
<i>Language Policy</i>									
<i>Libraries and Archives</i>									
<i>Literacy Programmes</i>									
<i>Media Services</i>									
<i>Museums and Art Galleries</i>									
<i>Population Development</i>									
<i>Provincial Cultural Matters</i>									
<i>Theatres</i>									
<i>Zoo's</i>									
Sport and recreation	-	-	-	-	-	-	-	-	-
<i>Beaches and Jetties</i>									
<i>Casinos, Racing, Gambling, Wagering</i>									
<i>Community Parks (including Nurseries)</i>									
<i>Recreational Facilities</i>									
<i>Sports Grounds and Stadiums</i>									
Public safety	-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>									
<i>Cleansing</i>									
<i>Control of Public Nuisances</i>									
<i>Fencing and Fences</i>									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<i>Fire Fighting and Protection</i>									
<i>Licensing and Control of Animals</i>									
Housing	-	-	-	800	800	800	800	800	800
<i>Housing</i>				800	800	800	800	800	800
<i>Informal Settlements</i>									
Health	-	-	-	-	-	-	-	-	-
<i>Ambulance</i>									
<i>Health Services</i>									
<i>Laboratory Services</i>									
<i>Food Control</i>									
<i>Health Surveillance and Prevention of Communicable Diseases including immunizations</i>									
<i>Vector Control</i>									
<i>Chemical Safety</i>									
<i>Economic and environmental services</i>	-	-	-	13 394	13 594	12 385	12 884	15 836	13 290
Planning and development	-	-	-	13 394	13 594	12 385	12 884	15 836	13 290
<i>Billboards</i>									
<i>Corporate Wide Strategic Planning (IDPs, LEDs)</i>									
<i>Central City Improvement District</i>									
<i>Development Facilitation</i>				-	-	-	-	3 124	-
<i>Economic Development/Planning</i>				-	200	-	-	-	-
<i>Regional Planning and Development</i>									
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>									
<i>Project Management Unit</i>				13 394	13 394	12 385	12 884	12 712	13 290
<i>Provincial Planning</i>									
<i>Support to Local Municipalities</i>									
Road transport	-	-	-	-	-	-	-	-	-
<i>Police Forces, Traffic and Street</i>									
<i>Parking Control</i>									
<i>Pounds</i>									
<i>Public Transport</i>									
<i>Road and Traffic Regulation</i>									
<i>Roads</i>									
<i>Taxi Ranks</i>									
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Biodiversity and Landscape</i>									
<i>Coastal Protection</i>									
<i>Indigenous Forests</i>									
<i>Nature Conservation</i>									
<i>Pollution Control</i>									
<i>Soil Conservation</i>									
<i>Trading services</i>	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-
<i>Electricity</i>									
<i>Street Lighting and Signal Systems</i>									
<i>Nonelectric Energy</i>									
Water management	-	-	-	-	-	-	-	-	-
<i>Water Treatment</i>									
<i>Water Distribution</i>									
<i>Water Storage</i>									
Waste water management	-	-	-	-	-	-	-	-	-
<i>Public Toilets</i>									
<i>Sewerage</i>									
<i>Storm Water Management</i>									
<i>Waste Water Treatment</i>									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Waste management	-	-	-	-	-	-	-	-	-
<i>Recycling</i>									
<i>Solid Waste Disposal (Landfill Sites)</i>									
<i>Solid Waste Removal</i>									
<i>Street Cleaning</i>									
Other	-	-	-	-	-	-	50	-	-
Abattoirs									
Air Transport									
Forestry									
Licensing and Regulation									
Markets									
Tourism				-	-	-	50	-	-
Total Revenue - Functional	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Expenditure - Functional									
<i>Municipal governance and administration</i>	-	-	-	69 888	70 593	60 998	70 933	72 762	75 511
Executive and council	-	-	-	19 907	19 957	16 622	19 934	20 960	21 973
<i>Mayor and Council</i>				11 112	11 162	9 486	11 024	11 510	12 062
<i>Municipal Manager, Town Secretary and Chief Executive</i>				8 795	8 795	7 136	8 910	9 449	9 911
Finance and administration	-	-	-	46 732	47 387	41 577	47 484	48 122	49 699
<i>Administrative and Corporate Support</i>				10 127	10 130	8 847	10 915	11 472	12 042
<i>Asset Management</i>									
<i>Budget and Treasury Office</i>				19 150	19 687	17 997	18 230	17 860	18 026
<i>Finance</i>									
<i>Fleet Management</i>									
<i>Human Resources</i>				4 778	4 780	4 204	5 290	5 189	5 430
<i>Information Technology</i>				4 989	5 102	4 112	5 081	5 229	5 414
<i>Legal Services</i>				1 153	1 153	953	1 249	1 306	1 366
<i>Marketing, Customer Relations, Publicity and Media Co-ordination</i>				2 293	2 293	1 680	2 283	2 390	2 497
<i>Property Services</i>									
<i>Risk Management</i>				856	856	787	924	969	1 016
<i>Security Services</i>									
<i>Supply Chain Management</i>				3 386	3 386	2 997	3 512	3 707	3 907
<i>Valuation Service</i>									
Internal audit	-	-	-	3 249	3 249	2 799	3 514	3 681	3 838
<i>Governance Function</i>				3 249	3 249	2 799	3 514	3 681	3 838
<i>Community and public safety</i>	-	-	-	11 869	11 652	9 992	12 330	14 049	14 884
Community and social services	-	-	-	5 728	5 901	4 530	7 176	7 688	7 988
<i>Aged Care</i>									
<i>Agricultural</i>									
<i>Animal Care and Diseases</i>									
<i>Cemeteries, Funeral Parlours and Crematoriums</i>									
<i>Child Care Facilities</i>									
<i>Community Halls and Facilities</i>									
<i>Consumer Protection</i>									
<i>Cultural Matters</i>									
<i>Disaster Management</i>				5 728	5 901	4 530	7 176	7 688	7 988
<i>Education</i>									
<i>Indigenous and Customary Law</i>									
<i>Industrial Promotion</i>									
<i>Language Policy</i>									
<i>Libraries and Archives</i>									
<i>Literacy Programmes</i>									
<i>Media Services</i>									
<i>Museums and Art Galleries</i>									
<i>Population Development</i>									
<i>Provincial Cultural Matters</i>									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<i>Theatres</i>									
<i>Zoo's</i>									
<i>Sport and recreation</i>	-	-	-	-	-	-	-	-	-
<i>Beaches and Jetties</i>									
<i>Casinos, Racing, Gambling, Wagering</i>									
<i>Recreational Facilities</i>									
<i>Sports Grounds and Stadiums</i>									
<i>Public safety</i>									
<i>Public safety</i>	-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>									
<i>Cleansing</i>									
<i>Fencing and Fences</i>									
<i>Fire Fighting and Protection</i>									
<i>Licensing and Control of Animals</i>									
<i>Housing</i>	-	-	-	6 141	5 751	5 462	5 155	6 361	6 896
<i>Housing</i>				6 141	5 751	5 462	5 155	6 361	6 896
<i>Informal Settlements</i>									
<i>Health</i>	-	-	-	-	-	-	-	-	-
<i>Ambulance</i>									
<i>Health Services</i>									
<i>Laboratory Services</i>									
<i>Food Control</i>									
<i>Health Surveillance and Prevention of Communicable Diseases including immunizations</i>									
<i>Vector Control</i>									
<i>Chemical Safety</i>									
<i>Economic and environmental services</i>	-	-	-	72 866	73 022	66 597	37 714	39 713	38 933
<i>Planning and development</i>	-	-	-	69 496	69 651	63 862	34 302	36 143	35 197
<i>Billboards</i>									
<i>Corporate Wide Strategic Planning (IDPs, LEDs)</i>									
<i>Central City Improvement District</i>									
<i>Development Facilitation</i>				3 398	3 398	1 541	2 304	2 447	2 606
<i>Economic Development/Planning</i>				6 348	6 548	5 636	5 958	7 288	6 836
<i>Regional Planning and Development</i>				4 700	4 772	3 485	4 888	5 361	4 828
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>									
<i>Project Management Unit</i>				11 249	11 133	10 090	9 751	12 547	12 427
<i>Provincial Planning</i>									
<i>Support to Local Municipalities</i>				43 800	43 800	43 110	11 400	8 500	8 500
<i>Road transport</i>	-	-	-	3 371	3 371	2 735	3 412	3 570	3 736
<i>Police Forces, Traffic and Street</i>									
<i>Parking Control</i>									
<i>Pounds</i>									
<i>Public Transport</i>									
<i>Roads</i>									
<i>Taxi Ranks</i>									
<i>Environmental protection</i>				3 371	3 371	2 735	3 412	3 570	3 736
<i>Environmental protection</i>	-	-	-	-	-	-	-	-	-
<i>Biodiversity and Landscape</i>									
<i>Coastal Protection</i>									
<i>Indigenous Forests</i>									
<i>Nature Conservation</i>									
<i>Pollution Control</i>									
<i>Soil Conservation</i>									
<i>Trading services</i>	-	-	-	-	-	-	-	-	-
<i>Energy sources</i>	-	-	-	-	-	-	-	-	-
<i>Electricity</i>									

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<i>Street Lighting and Signal Systems</i>									
<i>Nonelectric Energy</i>									
Water management	-	-	-	-	-	-	-	-	-
<i>Water Treatment</i>									
<i>Water Distribution</i>									
<i>Water Storage</i>									
Waste water management	-	-	-	-	-	-	-	-	-
<i>Public Toilets</i>									
<i>Sewerage</i>									
<i>Storm Water Management</i>									
<i>Waste Water Treatment</i>									
Waste management	-	-	-	-	-	-	-	-	-
<i>Recycling</i>									
<i>Solid Waste Disposal (Landfill Sites)</i>									
<i>Solid Waste Removal</i>									
<i>Street Cleaning</i>									
<i>Other</i>	-	-	-	5 645	5 625	4 412	5 243	5 383	5 425
Abattoirs									
Air Transport									
Forestry									
Licensing and Regulation									
Markets									
Tourism				5 645	5 625	4 412	5 243	5 383	5 425
Total Expenditure - Functional	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote									
Vote 1 - Executive & Council	-	-	-	420	420	-	-	-	-
Vote 2 - Budget & Treasury	-	-	-	103 573	103 873	106 001	112 318	115 722	119 024
Vote 3 - Corporate Services	-	-	-	1 458	1 458	2 128	368	368	368
Vote 4 - Planning & Development	-	-	-	-	200	-	50	3 124	-
Vote 5 - Project Management & Advisory Services	-	-	-	14 194	14 194	13 185	13 684	13 512	14 090
Vote 6 - [NAME OF VOTE 6]	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Expenditure by Vote to be appropriated									
Vote 1 - Executive & Council	-	-	-	27 459	27 509	22 841	27 904	29 305	30 691
Vote 2 - Budget & Treasury	-	-	-	22 536	23 073	20 994	21 742	21 567	21 933
Vote 3 - Corporate Services	-	-	-	28 992	29 283	24 428	31 874	33 148	34 610
Vote 4 - Planning & Development	-	-	-	20 092	20 344	15 074	18 394	20 480	19 695
Vote 5 - Project Management & Advisory Services	-	-	-	61 191	60 684	58 662	26 306	27 408	27 823
Vote 6 - [NAME OF VOTE 6]	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
Revenue by Vote									
Vote 1 - Executive & Council	-	-	-	420	420	-	-	-	-
Council				-	-	-	-	-	-
Municipal Manager				-	-	-	-	-	-
Committee Services & Administration				-	-	-	-	-	-
Internal Audit				-	-	-	-	-	-
Communications				-	-	-	-	-	-
1.6 - Legal & Compliance				-	-	-	-	-	-
Political Office - Administration				420	420	-	-	-	-
Youth Unit				-	-	-	-	-	-
1.9 - Risk Management				-	-	-	-	-	-
Vote 2 - Budget & Treasury	-	-	-	103 573	103 873	106 001	112 318	115 722	119 024
Directorate				1 250	1 250	1 250	1 250	1 250	1 250
Revenue & Expenditure				102 323	102 623	103 218	109 995	113 435	116 868
Budget Office				-	-	-	-	-	-
Supply Chain				-	-	-	-	-	-
Motor Vehicle Pool				-	-	1 534	1 073	1 037	906
Vote 3 - Corporate Services	-	-	-	1 458	1 458	2 128	368	368	368
Directorate				-	-	-	-	-	-
Information Technology				-	-	-	-	-	-
Human Resource Management				-	-	-	-	-	-
Office Support Services				-	-	-	-	-	-
Environmental Protection				-	-	-	-	-	-
Fire Fighting & Disaster Management				1 458	1 458	2 128	368	368	368
Vote 4 - Planning & Development	-	-	-	-	200	-	50	3 124	-
Directorate				-	-	-	-	3 124	-
PMS Management				-	-	-	-	-	-
Local Economic Development				-	200	-	-	-	-
GIS Management				-	-	-	-	-	-
Spacial Planning				-	-	-	-	-	-
Tourism				-	-	-	50	-	-
IDP Management				-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services	-	-	-	14 194	14 194	13 185	13 684	13 512	14 090
Directorate				-	-	-	-	-	-
Project Management Services				12 385	12 385	12 385	11 784	11 557	12 089
Maintenance of Roads				1 009	1 009	-	1 100	1 155	1 201
Housing				800	800	800	800	800	800
Total Revenue by Vote	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Expenditure by Vote									
Vote 1 - Executive & Council	-	-	-	27 459	27 509	22 841	27 904	29 305	30 691
Council				11 112	11 162	9 486	11 024	11 510	12 062
Municipal Manager				2 817	2 817	2 559	2 895	3 066	3 246
Committee Services & Administration				1 198	1 198	1 127	1 290	1 360	1 436
Internal Audit				3 249	3 249	2 799	3 514	3 681	3 838
Communications				2 293	2 293	1 680	2 283	2 390	2 497
1.6 - Legal & Compliance				1 153	1 153	953	1 249	1 306	1 366
Political Office - Administration				3 126	3 126	2 211	3 023	3 261	3 397
Youth Unit				1 653	1 653	1 238	1 703	1 763	1 833
1.9 - Risk Management				856	856	787	924	969	1 016
Vote 2 - Budget & Treasury	-	-	-	22 536	23 073	20 994	21 742	21 567	21 933
Directorate				7 361	7 361	5 264	6 195	6 139	6 021
Revenue & Expenditure				3 241	3 241	2 812	3 450	3 622	3 790
Budget Office				8 547	8 848	8 388	7 513	7 062	7 310
Supply Chain				3 386	3 386	2 997	3 512	3 707	3 907
Motor Vehicle Pool				-	236	1 534	1 073	1 037	906

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 medium term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Vote 3 - Corporate Services	-	-	-	28 992	29 283	24 428	31 874	33 148	34 610
Directorate				1 489	1 489	623	1 638	1 751	1 872
Information Technology				4 989	5 102	4 112	5 081	5 229	5 414
Human Resource Management				4 778	4 780	4 204	5 290	5 189	5 430
Office Support Services				8 638	8 641	8 223	9 277	9 721	10 170
Environmental Protection				3 371	3 371	2 735	3 412	3 570	3 736
Fire Fighting & Disaster Management				5 728	5 901	4 530	7 176	7 688	7 988
Vote 4 - Planning & Development	-	-	-	20 092	20 344	15 074	18 394	20 480	19 695
Directorate				1 383	1 383	1 103	1 520	1 623	1 735
PMS Management				1 066	1 066	126	-	-	-
Local Economic Development				6 348	6 548	5 636	5 958	7 288	6 836
GIS Management				1 735	1 807	1 811	1 868	1 921	1 664
Spacial Planning				2 966	2 966	1 674	3 021	3 440	3 164
Tourism				5 645	5 625	4 412	5 243	5 383	5 425
IDP Management				949	949	312	785	825	871
Vote 5 - Project Management & Advisory Services	-	-	-	61 191	60 684	58 662	26 306	27 408	27 823
Directorate				1 710	1 591	1 591	1 685	1 800	1 919
Project Management Services				52 330	52 330	51 028	18 433	18 172	17 893
Maintenance of Roads				1 009	1 012	581	1 034	1 076	1 115
Housing				6 141	5 751	5 462	5 155	6 361	6 896
Total Expenditure by Vote	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Revenue By Source</u>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Service charges - other									
Rental of facilities and equipment				1 081	1 081	1 619	2 257	2 280	2 199
Interest earned - external investments				5 443	5 743	5 904	5 262	5 525	5 801
Interest earned - outstanding debtors									
Dividends received									
Fines, penalties and forfeits									
Licences and permits									
Agency services									
Transfers and subsidies				112 991	113 191	113 095	118 401	124 421	124 981
Other revenue	-	-	-	100	100	696	500	500	500
Gains on disposal of PPE				30	30				
Total Revenue (excluding capital transfers and contributions)	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
<u>Expenditure By Type</u>									
Employee related costs	-	-	-	63 032	63 032	53 466	66 743	70 613	74 477
Remuneration of councillors				6 617	6 617	5 761	6 369	6 609	6 862
Debt impairment				3	3	-	3	3	3
Depreciation & asset impairment	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478
Finance charges				771	771	771	487	230	-
Bulk purchases	-	-	-	-	-	-	-	-	-
Other materials				6 641	7 085	5 261	4 545	4 697	4 612
Contracted services	-	-	-	2 381	2 361	1 324	2 187	1 889	1 924
Transfers and subsidies	-	-	-	47 334	47 584	46 400	13 895	11 205	11 291
Other expenditure	-	-	-	29 453	29 402	24 979	28 242	32 915	31 858
Loss on disposal of PPE				210	210	210	250	250	250
Total Expenditure	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
<u>Surplus/(Deficit)</u>	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)									
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)									
Surplus/(Deficit) after capital transfers & contributions	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Taxation									
Surplus/(Deficit) after taxation	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury	-	-	-	-	-	-	-	-	-
Vote 3 - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 4 - Planning & Development	-	-	-	-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated									
Vote 1 - Executive & Council	-	-	-	79	80	77	124	-	-
Vote 2 - Budget & Treasury	-	-	-	1 746	2 126	-	897	400	310
Vote 3 - Corporate Services	-	-	-	5 125	4 874	3 250	899	130	130
Vote 4 - Planning & Development	-	-	-	86	67	46	35	-	-
Vote 5 - Project Management & Advisory Services	-	-	-	12 000	5 700	5 700	6 812	-	-
Capital single-year expenditure sub-total	-	-	-	19 036	12 848	9 073	8 766	530	440
Total Capital Expenditure - Vote	-	-	-	19 036	12 848	9 073	8 766	530	440
Capital Expenditure - Functional									
Governance and administration	-	-	-	2 830	3 139	699	1 904	530	440
Executive and council				79	80	77	124	-	-
Finance and administration				2 747	3 055	620	1 780	530	440
Internal audit				4	4	2	-	-	-
Community and public safety	-	-	-	4 110	3 932	2 621	11	-	-
Community and social services				4 110	3 932	2 621	11	-	-
Sport and recreation									
Public safety									
Housing				-	-	-	-	-	-
Health									
Economic and environmental services	-	-	-	12 096	5 777	5 753	6 852	-	-
Planning and development				12 086	5 767	5 746	6 847	-	-
Road transport									
Environmental protection				10	10	7	5	-	-
Trading services	-	-	-	-	-	-	-	-	-
Energy sources									
Water management									
Waste water management									
Waste management									
Other									
Total Capital Expenditure - Functional	-	-	-	19 036	12 848	9 073	8 766	530	440
Funded by:									
National Government									
Provincial Government									
District Municipality									
Other transfers and grants									
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Public contributions & donations									
Borrowing									
Internally generated funds				19 036	12 848	9 073	8 766	530	440
Total Capital Funding	-	-	-	19 036	12 848	9 073	8 766	530	440

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Capital expenditure - Municipal Vote</u>									
<u>Multi-year expenditure appropriation</u>							-	-	-
							-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-
<u>Capital expenditure - Municipal Vote</u>									
<u>Single-year expenditure appropriation</u>									
Vote 1 - Executive & Council	-	-	-	79	80	77	124	-	-
Council				-	1	1	48	-	-
Municipal Manager				44	44	45	-	-	-
Committee Services & Administration				8	8	5	20	-	-
Internal Audit				4	4	2	-	-	-
Communications				24	24	24	16	-	-
1.6 - Legal & Compliance							8	-	-
Political Office - Administration							33	-	-
Youth Unit								-	-
1.9 - Risk Management								-	-
Vote 2 - Budget & Treasury	-	-	-	1 746	2 126	-	897	400	310
Directorate				-				-	-
Revenue & Expenditure				16	16		71	-	-
Budget Office				10	10		473	-	-
Supply Chain				-			3	-	-
Motor Vehicle Pool				1 720	2 100		350	400	310
Vote 3 - Corporate Services	-	-	-	5 125	4 874	3 250	899	130	130
Directorate				-		-		-	-
Information Technology				914	831	554	404	130	130
Human Resource Management				79	79	53	-	-	-
Office Support Services				12	23	15	480	-	-
Environmental Protection				10	10	7	5	-	-
Fire Fighting & Disaster Management				4 110	3 932	2 621	11	-	-
Vote 4 - Planning & Development	-	-	-	86	67	46	35	-	-
Directorate								-	-
PMS Management								-	-
Local Economic Development				4	4	4	-	-	-
GIS Management				4	17	12	6	-	-
Spacial Planning				22	22	15	26	-	-
Tourism				56	24	16	-	-	-
IDP Management							3	-	-
Vote 5 - Project Management & Advisory Services	-	-	-	12 000	5 700	5 700	6 812	-	-
Directorate							6 812	-	-
Project Management Services				12 000	5 700	5 700	-	-	-
Maintenance of Roads							-	-	-
Housing							-	-	-
Capital single-year expenditure sub-total	-	-	-	19 036	12 848	9 073	8 766	530	440
Total Capital Expenditure	-	-	-	19 036	12 848	9 073	8 766	530	440

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
ASSETS									
Current assets									
Cash				1 637	2 030	3 606	(140)	2 383	5 376
Call investment deposits	-	-	-	40 000	39 000	39 000	40 000	40 000	40 000
Consumer debtors	-	-	-	-	-	-	-	-	-
Other debtors				2 000	2 000	2 000	2 000	2 000	2 000
Current portion of long-term receivables				900	900	741	741	741	741
Inventory				300	300	300	300	300	300
Total current assets	-	-	-	44 837	44 230	45 647	42 901	45 424	48 417
Non current assets									
Long-term receivables				8 679	8 679	8 598	8 598	8 598	8 598
Investments				5 250	5 550	5 550	5 550	5 550	5 550
Investment property									
Investment in Associate									
Property, plant and equipment	-	-	-	52 063	55 116	51 344	56 610	53 643	50 606
Agricultural									
Biological									
Intangible				443	443	740	740	740	740
Other non-current assets				631	631	631	631	631	631
Total non current assets	-	-	-	67 066	70 419	66 864	72 130	69 163	66 126
TOTAL ASSETS	-	-	-	111 902	114 648	112 510	115 031	114 587	114 543
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	-	-	-	487	487	1 988	-	-	-
Consumer deposits									
Trade and other payables	-	-	-	15 000	15 000	5 000	5 000	5 000	5 000
Provisions				10 000	10 000	10 000			
Total current liabilities	-	-	-	25 487	25 487	16 988	5 000	5 000	5 000
Non current liabilities									
Borrowing	-	-	-	4 899	4 899	4 899	2 675	188	-
Provisions	-	-	-	29 832	29 832	30 101	32 000	31 000	31 000
Total non current liabilities	-	-	-	34 730	34 730	35 000	34 675	31 188	31 000
TOTAL LIABILITIES	-	-	-	60 217	60 217	51 989	39 675	36 188	36 000
NET ASSETS	-	-	-	51 685	54 431	60 522	75 356	78 399	78 543
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)				36 095	27 693	28 720	50 159	52 464	51 961
Reserves	-	-	-	15 590	26 738	31 802	25 197	25 934	26 582
TOTAL COMMUNITY WEALTH/EQUITY	-	-	-	51 685	54 431	60 522	75 356	78 399	78 543

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates							-	-	-
Service charges							-	-	-
Other revenue				1 181	1 181	5 181	3 584	88	88
Government - operating				111 813	112 013	112 013	118 401	124 421	124 981
Government - capital							-	-	-
Interest				5 443	5 743	5 743	5 262	5 525	5 525
Dividends							-	-	-
Payments									
Suppliers and employees				(74 710)	(75 034)	(91 563)	(104 621)	(113 060)	(115 870)
Finance charges				(2 165)	(2 166)	(771)	(487)	(230)	-
Transfers and Grants				(61 665)	(61 965)	(46 400)	(13 895)	(11 205)	(11 291)
NET CASH FROM/(USED) OPERATING ACTIVITIES	-	-	-	(20 103)	(20 227)	(15 797)	8 244	5 539	3 433
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE							-	-	-
Decrease (Increase) in non-current debtors							-	-	-
Decrease (Increase) other non-current receivables							-	-	-
Decrease (Increase) in non-current investments					5 550		-	-	-
Payments									
Capital assets				(15 229)	(12 848)	(9 073)	(8 766)	(530)	(440)
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	-	-	(15 229)	(7 298)	(9 073)	(8 766)	(530)	(440)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans							-	-	-
Borrowing long term/refinancing							-	-	-
Increase (decrease) in consumer deposits							-	-	-
Payments									
Repayment of borrowing				(1 800)	(720)	(1 800)	(2 224)	(2 487)	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	-	-	-	(1 800)	(720)	(1 800)	(2 224)	(2 487)	-
NET INCREASE/ (DECREASE) IN CASH HELD	-	-	-	(37 132)	(28 245)	(26 669)	(2 745)	2 522	2 993
Cash/cash equivalents at the year begin:				78 769	69 275	69 275	42 606	39 860	42 383
Cash/cash equivalents at the year end:	-	-	-	41 638	41 030	42 606	39 860	42 383	45 376

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	-	-	-	41 638	41 030	42 606	39 860	42 383	45 376
Other current investments > 90 days	-	-	-	(1)	(0)	-	-	-	-
Non current assets - Investments	-	-	-	5 250	5 550	5 550	5 550	5 550	5 550
Cash and investments available:	-	-	-	46 887	46 580	48 156	45 410	47 933	50 926
<u>Application of cash and investments</u>									
Unspent conditional transfers	-	-	-	-	-	-	-	-	-
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements									
Other working capital requirements	-	-	-	4 322	4 321	(18 714)	(8 779)	4 664	4 654
Other provisions						10 000			
Long term investments committed	-	-	-	5 500	5 500	5 500	5 500	5 500	5 500
Reserves to be backed by cash/investments				179	6 435	11 291	4 479	5 009	5 449
Total Application of cash and investments:	-	-	-	10 001	16 256	8 077	1 200	15 173	15 603
Surplus(shortfall)	-	-	-	36 886	30 324	40 079	44 210	32 760	35 323

DC9 Frances Baard - Table A9 Asset Management

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
CAPITAL EXPENDITURE									
<u>Total New Assets</u>	-	-	-	-	-	-	8 286	-	-
<i>Roads Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	6 328	-	-
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	6 328	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	530	-	-
Intangible Assets	-	-	-	-	-	-	530	-	-
Computer Equipment	-	-	-	-	-	-	191	-	-
Furniture and Office Equipment	-	-	-	-	-	-	1 114	-	-
Machinery and Equipment	-	-	-	-	-	-	123	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	-	-	-	-	-	-	480	530	440
<i>Roads Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A9 Asset Management

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	130	130	130
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	350	400	310
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	-	-	-	-	-	-	-	-	-
<i>Roads Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	6 328	-	-
Housing	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A9 Asset Management

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Other Assets	-	-	-	-	-	-	6 328	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	530	-	-
Intangible Assets	-	-	-	-	-	-	530	-	-
Computer Equipment	-	-	-	-	-	-	321	130	130
Furniture and Office Equipment	-	-	-	-	-	-	1 114	-	-
Machinery and Equipment	-	-	-	-	-	-	123	-	-
Transport Assets	-	-	-	-	-	-	350	400	310
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	-	-	-	-	-	-	8 766	530	440
ASSET REGISTER SUMMARY - PPE (WDV)									
<i>Roads Infrastructure</i>									
<i>Storm water Infrastructure</i>									
<i>Electrical Infrastructure</i>									
<i>Water Supply Infrastructure</i>									
<i>Sanitation Infrastructure</i>									
<i>Solid Waste Infrastructure</i>									
<i>Rail Infrastructure</i>									
<i>Coastal Infrastructure</i>									
<i>Information and Communication Infrastructure</i>									
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities									
Sport and Recreation Facilities									
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets									
Revenue Generating									
Non-revenue Generating							631	631	631
Investment properties	-	-	-	-	-	-	631	631	631
Operational Buildings									
Housing									
Other Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Servitudes									
Licences and Rights									
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment									
Furniture and Office Equipment									
Machinery and Equipment									
Transport Assets									
Libraries									
Zoo's, Marine and Non-biological Animals									
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	-	-	-	-	-	-	631	631	631
EXPENDITURE OTHER ITEMS									
<u>Depreciation</u>	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478
<u>Repairs and Maintenance by Asset Class</u>	-	-	-	-	-	-	4 545	4 697	4 612
<i>Roads Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A9 Asset Management

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Infrastructure	-	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	313	528	313
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-	313	528	313
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	2 240	2 159	2 177
Intangible Assets	-	-	-	-	-	-	2 240	2 159	2 177
Computer Equipment	-	-	-	-	-	-	379	391	418
Furniture and Office Equipment	-	-	-	-	-	-	250	248	250
Machinery and Equipment	-	-	-	-	-	-	807	822	840
Transport Assets	-	-	-	-	-	-	557	550	613
Libraries	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS	-	-	-	3 827	3 827	3 826	8 044	8 194	8 089
Renewal and upgrading of Existing Assets as % of total	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	100.0%	100.0%
Renewal and upgrading of Existing Assets as % of depreciation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	13.7%	15.2%	12.7%
R&M as a % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.0%	8.8%	9.1%
Renewal and upgrading and R&M as a % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	796.0%	828.0%	800.0%

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets									
<u>Water:</u>									
Piped water inside dwelling	-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
Chemical toilet	-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Energy:</u>									
Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Refuse:</u>									
Removed at least once a week	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	-	-	-	-	-	-	-	-	-
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Households receiving Free Basic Service</u>									
Water (6 kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)	-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)	-	-	-	-	-	-	-	-	-
<u>Cost of Free Basic Services provided - Formal Settlements (R'000)</u>									
Water (6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (removed once a week for indigent households)	-	-	-	-	-	-	-	-	-
<u>Cost of Free Basic Services provided - Informal Settlements (R'000)</u>									
Total cost of FBS provided	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Highest level of free service provided per household									
Property rates (R value threshold)									
Water (kilolitres per household per month)									
Sanitation (kilolitres per household per month)									
Sanitation (Rand per household per month)									
Electricity (kwh per household per month)									
Refuse (average litres per week)									
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A1 Budget Summary						
Description	2013/14	2014/15	2015/16	Current Year 2016/17		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousands						
Financial Performance						
Property rates	-	-	-	-	-	-
Service charges	-	-	-	-	-	-
Investment revenue	5 841	6 882	7 866	5 443	5 743	5 904
Transfers recognised - operational	95 053	102 395	110 413	112 991	113 191	113 095
Other own revenue	1 197	1 124	2 779	1 211	1 211	2 315
Total Revenue (excluding capital transfers and contributions)	102 091	110 402	121 058	119 645	120 145	121 314
Employee costs	41 014	47 113	52 744	61 215	61 215	53 466
Remuneration of councillors	5 424	5 691	5 988	6 715	6 715	5 761
Depreciation & asset impairment	3 944	3 769	4 046	3 827	3 827	3 826
Finance charges	2 300	2 381	2 397	2 166	2 166	771
Materials and bulk purchases	3 359	3 254	3 521	4 406	4 851	5 261
Transfers and grants	33 642	37 276	54 621	61 335	61 635	46 400
Other expenditure	12 619	13 385	14 239	20 605	20 484	26 513
Total Expenditure	102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit)	(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Transfers recognised - capital	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-
Surplus/(Deficit) for the year	(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Capital expenditure & funds sources						
Capital expenditure	2 553	2 125	5 582	19 036	12 848	9 073
Transfers recognised - capital	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-
Internally generated funds	2 553	2 125	5 582	19 036	12 848	9 073
Total sources of capital funds	2 553	2 125	5 582	19 036	12 848	9 073
Financial position						
Total current assets	91 848	97 164	77 476	44 837	44 230	45 647
Total non current assets	54 277	53 259	61 617	67 065	70 418	66 864
Total current liabilities	15 961	22 579	22 961	25 487	25 487	16 988
Total non current liabilities	33 232	33 379	32 375	34 731	34 731	35 000
Community wealth/Equity	96 932	94 465	83 757	51 864	54 431	60 522
Cash flows						
Net cash from (used) operating	8 832	4 082	(11 670)	(20 104)	(20 227)	(15 797)
Net cash from (used) investing	(3 017)	(2 927)	(4 706)	(15 229)	(7 298)	(9 073)
Net cash from (used) financing	(1 445)	(1 607)	(1 832)	(1 800)	(720)	(1 800)
Cash/cash equivalents at the year end	87 934	87 483	69 275	41 637	41 030	42 606
Cash backing/surplus reconciliation						
Cash and investments available	92 334	92 733	74 825	46 887	46 580	48 156
Application of cash and investments	16 534	20 277	(524)	4 500	4 322	8 077
Balance - surplus (shortfall)	75 800	72 456	75 349	42 386	42 258	40 079
Asset management						
Asset register summary (WDV)	40 069	38 534	47 814	53 137	53 137	48 723
Depreciation & asset impairment	3 944	3 769	4 046	3 827	3 827	3 826
Renewal of Existing Assets	1 289	1 149	939	2 892	3 088	-
Repairs and Maintenance	3 376	3 254	3 521	4 407	4 851	3 344
Free services						
Cost of Free Basic Services provided	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-
Households below minimum service level						
Water:	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-
Energy:	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

City of Frances Baard - Table A2: Budgeted Financial Performance (Revenue and Expenditure) by Standard Classification							
Standard Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand	1						
<u>Revenue - Standard</u>							
<i>Governance and administration</i>		87 217	95 955	100 801	103 993	104 293	106 001
Executive and council		3 716	4 733	388	420	420	-
Budget and treasury office		83 501	91 223	100 413	103 573	103 873	106 001
Corporate services		-	-	-	-	-	-
<i>Community and public safety</i>		1 600	1 695	3 650	2 258	2 258	2 928
Community and social services		-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-
Public safety		600	315	350	1 458	1 458	2 128
Housing		1 000	1 380	3 300	800	800	800
Health		-	-	-	-	-	-
<i>Economic and environmental services</i>		13 274	12 536	16 607	13 394	13 394	12 385
Planning and development		10 266	9 536	16 607	13 394	13 394	12 385
Road transport		-	-	-	-	-	-
Environmental protection		3 008	3 000	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-
Electricity		-	-	-	-	-	-
Water		-	-	-	-	-	-
Waste water management		-	-	-	-	-	-
Waste management		-	-	-	-	-	-
<i>Other</i>	4	-	215	-	-	200	-
Total Revenue - Standard	2	102 091	110 402	121 058	119 645	120 145	121 314
<u>Expenditure - Standard</u>							
<i>Governance and administration</i>		48 459	52 816	58 339	69 888	70 596	60 998
Executive and council		15 828	18 474	22 314	27 459	27 509	16 622
Budget and treasury office		17 888	19 952	20 664	22 536	23 073	20 994
Corporate services		14 743	14 389	15 361	19 894	20 015	23 382
<i>Community and public safety</i>		7 898	9 127	11 921	11 869	11 652	9 992
Community and social services		-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-
Public safety		4 411	4 311	5 140	5 728	5 901	4 530
Housing		3 487	4 817	6 781	6 141	5 751	5 462
Health		-	-	-	-	-	-
<i>Economic and environmental services</i>		43 671	47 660	63 186	72 866	73 018	66 597
Planning and development		41 673	45 313	60 698	69 496	69 648	63 862
Road transport		-	-	-	-	-	-
Environmental protection		1 998	2 347	2 488	3 371	3 371	2 735
<i>Trading services</i>		-	-	-	-	-	-
Electricity		-	-	-	-	-	-
Water		-	-	-	-	-	-
Waste water management		-	-	-	-	-	-
Waste management		-	-	-	-	-	-
<i>Other</i>	4	2 275	3 266	4 109	5 645	5 625	4 412
Total Expenditure - Standard	3	102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit) for the year		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)							
Standard Classification Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand	1						
Revenue - Standard							
<i>Municipal governance and administration</i>		87 217	95 955	100 801	103 993	104 293	106 001
Executive and council		3 716	4 733	388	420	420	–
<i>Mayor and Council</i>		3 716	4 733	388	–	–	–
<i>Municipal Manager</i>					420	420	
Budget and treasury office		83 501	91 223	100 413	103 573	103 873	106 001
Corporate services		–	–	–	–	–	–
<i>Human Resources</i>							
<i>Information Technology</i>							
<i>Property Services</i>							
<i>Other Admin</i>							
<i>Community and public safety</i>		1 600	1 695	3 650	2 258	2 258	2 928
Community and social services		–	–	–	–	–	–
<i>Libraries and Archives</i>							
<i>Museums & Art Galleries etc</i>							
<i>Community halls and Facilities</i>							
<i>Cemeteries & Crematoriums</i>							
<i>Child Care</i>							
<i>Aged Care</i>							
<i>Other Community</i>							
<i>Other Social</i>							
Sport and recreation							
Public safety		600	315	350	1 458	1 458	2 128
<i>Police</i>							
<i>Fire</i>		600	315	350	1 458	1 458	2 128
<i>Civil Defence</i>							
<i>Street Lighting</i>							
<i>Other</i>							
Housing		1 000	1 380	3 300	800	800	800
Health		–	–	–	–	–	–
<i>Clinics</i>							
<i>Ambulance</i>							
<i>Other</i>							
<i>Economic and environmental services</i>		13 274	12 536	16 607	13 394	13 394	12 385
Planning and development		10 266	9 536	16 607	13 394	13 394	12 385
<i>Economic Development/Planning</i>		10 266	9 536	16 607	13 394	13 394	12 385
<i>Town Planning/Building enforcement</i>							
<i>Licensing & Regulation</i>							
Road transport		–	–	–	–	–	–
<i>Roads</i>							
<i>Public Buses</i>							
<i>Parking Garages</i>							
<i>Vehicle Licensing and Testing</i>							
<i>Other</i>							
Environmental protection		3 008	3 000	–	–	–	–
<i>Pollution Control</i>							
<i>Biodiversity & Landscape</i>							
<i>Other</i>		3 008	3 000	–	–	–	–
<i>Trading services</i>		–	–	–	–	–	–
Electricity		–	–	–	–	–	–
<i>Electricity Distribution</i>							
<i>Electricity Generation</i>							
Water		–	–	–	–	–	–
<i>Water Distribution</i>							
<i>Water Storage</i>							
Waste water management		–	–	–	–	–	–
<i>Sewerage</i>							
<i>Storm Water Management</i>							
<i>Public Toilets</i>							
Waste management		–	–	–	–	–	–
<i>Solid Waste</i>							
<i>Other</i>		–	215	–	–	200	–
Air Transport							
Abattoirs							
Tourism		–	215	–	–	200	–
Forestry							
Markets							
Total Revenue - Standard	2	102 091	110 402	121 058	119 645	120 145	121 314

Expenditure - Standard							
Municipal governance and administration		48 459	52 816	58 339	69 888	70 596	60 998
Executive and council		15 828	18 474	22 314	27 459	27 509	16 622
Mayor and Council		7 736	8 498	8 691	11 112	11 162	9 486
Municipal Manager		8 092	9 976	13 623	16 347	16 347	7 136
Budget and treasury office		17 888	19 952	20 664	22 536	23 073	20 994
Corporate services		14 743	14 389	15 361	19 894	20 015	23 382
Human Resources		3 348	3 393	3 999	4 778	4 780	4 204
Information Technology		4 081	4 135	3 493	4 989	5 102	4 112
Property Services							
Other Admin		7 314	6 861	7 869	10 127	10 133	15 066
Community and public safety		7 898	9 127	11 921	11 869	11 652	9 992
Community and social services		-	-	-	-	-	-
Libraries and Archives							
Museums & Art Galleries etc							
Community halls and Facilities							
Cemeteries & Crematoriums							
Child Care							
Aged Care							
Other Community							
Other Social							
Sport and recreation							
Public safety		4 411	4 311	5 140	5 728	5 901	4 530
Police							
Fire		4 411	4 311	5 140	5 728	5 901	4 530
Civil Defence							
Street Lighting							
Other							
Housing		3 487	4 817	6 781	6 141	5 751	5 462
Health		-	-	-	-	-	-
Clinics							
Ambulance							
Other							
Economic and environmental services		43 671	47 660	63 186	72 866	73 018	66 597
Planning and development		41 673	45 313	60 698	69 496	69 648	63 862
Economic Development/Planning		41 673	45 313	60 698	69 496	69 648	63 862
Town Planning/Building enforcement							
Licensing & Regulation							
Road transport		-	-	-	-	-	-
Roads							
Public Buses							
Parking Garages							
Vehicle Licensing and Testing							
Other							
Environmental protection		1 998	2 347	2 488	3 371	3 371	2 735
Pollution Control							
Biodiversity & Landscape							
Other		1 998	2 347	2 488	3 371	3 371	2 735
Trading services		-	-	-	-	-	-
Electricity		-	-	-	-	-	-
Electricity Distribution							
Electricity Generation							
Water		-	-	-	-	-	-
Water Distribution							
Water Storage							
Waste water management		-	-	-	-	-	-
Sewerage							
Storm Water Management							
Public Toilets							
Waste management		-	-	-	-	-	-
Solid Waste							
Other		2 275	3 266	4 109	5 645	5 625	4 412
Air Transport							
Abattoirs							
Tourism		2 275	3 266	4 109	5 645	5 625	4 412
Forestry							
Markets							
Total Expenditure - Standard		102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit) for the year		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)							
Vote Description R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
<u>Revenue by Vote</u>	1						
Vote 1 - Executive & Council		3 716	4 733	388	420	420	–
Vote 2 - Budget & Treasury		83 501	91 223	100 413	103 573	103 873	106 001
Vote 3 - Corporate Services		3 608	3 315	350	1 458	1 458	2 128
Vote 4 - Planning & Development		1 128	889	–	–	200	–
Vote 5 - Project Management & Advisory Services		10 138	10 242	19 907	14 194	14 194	13 185
Vote 6 - [NAME OF VOTE 6]		–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–
Total Revenue by Vote	2	102 091	110 402	121 058	119 645	120 145	121 314
<u>Expenditure by Vote to be appropriated</u>	1						
Vote 1 - Executive & Council		15 828	18 474	22 314	27 459	27 509	22 841
Vote 2 - Budget & Treasury		17 888	19 952	20 664	22 536	23 073	20 994
Vote 3 - Corporate Services		21 152	21 047	22 989	28 992	29 283	24 428
Vote 4 - Planning & Development		12 612	14 675	19 086	20 092	20 344	15 074
Vote 5 - Project Management & Advisory Services		34 824	38 721	52 502	61 191	60 684	58 662
Vote 6 - [NAME OF VOTE 6]		–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]		–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–
Total Expenditure by Vote	2	102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit) for the year	2	(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A							
Vote Description R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
Revenue by Vote	1						
Vote 1 - Executive & Council		3 716	4 733	388	420	420	-
Council		3 716	4 733	388	-	-	-
Municipal Manager		-	-	-	-	-	-
Committee Services & Administration		-	-	-	-	-	-
Internal Audit		-	-	-	-	-	-
Communications		-	-	-	-	-	-
Risk Unit		-	-	-	-	-	-
Political Office - Administration		-	-	-	420	420	-
Youth Unit		-	-	-	-	-	-
Risk & Compliance		-	-	-	-	-	-
Vote 2 - Budget & Treasury		83 501	91 223	100 413	103 573	103 873	106 001
Directorate		1 250	1 250	1 250	1 250	1 250	1 250
Revenue & Expenditure		82 251	89 973	99 163	102 323	102 623	103 218
Budget Office		-	-	-	-	-	-
Supply Chain		-	-	-	-	-	-
Motor Vehicle Pool		-	-	-	-	-	1 534
Vote 3 - Corporate Services		3 608	3 315	350	1 458	1 458	2 128
Directorate		-	-	-	-	-	-
Information Technology		-	-	-	-	-	-
Human Resource Management		-	-	-	-	-	-
Office Support Services		-	-	-	-	-	-
Environmental Protection		3 008	3 000	-	-	-	-
Fire Fighting & Disaster Management		600	315	350	1 458	1 458	2 128
Vote 4 - Planning & Development		1 128	889	-	-	200	-
Directorate		978	674	-	-	-	-
PMS Management		-	-	-	-	-	-
Local Economic Development		150	-	-	-	-	-
GIS Management		-	-	-	-	-	-
Spacial Planning		-	-	-	-	-	-
Tourism		-	215	-	-	200	-
IDP Management		-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services		10 138	10 242	19 907	14 194	14 194	13 185
Directorate		-	-	-	-	-	-
Project Management Services		8 329	7 971	16 049	12 385	12 385	12 385
Maintenance of Roads		809	891	558	1 009	1 009	-
Housing		1 000	1 380	3 300	800	800	800
Total Revenue by Vote	2	102 091	110 402	121 058	119 645	120 145	121 314

Expenditure by Vote	1						
Vote 1 - Executive & Council		15 828	18 474	22 314	27 459	27 509	22 841
Council		7 736	8 498	8 691	11 112	11 162	9 486
Municipal Manager		2 673	2 593	2 747	2 817	2 817	2 559
Committee Services & Administration		2 546	3 200	761	1 198	1 198	1 127
Internal Audit		1 356	1 614	2 398	3 249	3 249	2 799
Communications		1 518	1 640	2 124	2 293	2 293	1 680
Legal & Compliance Unit		–	929	1 613	856	856	953
Political Office - Administration		–	–	3 032	3 126	3 126	2 211
Youth Unit		–	–	948	1 653	1 653	1 238
Risk Unit		–	–	–	1 153	1 153	787
Vote 2 - Budget & Treasury		17 888	19 952	20 664	22 536	23 073	20 994
Directorate		4 940	6 739	5 287	7 361	7 361	5 264
Revenue & Expenditure		3 195	2 876	3 591	3 241	3 477	2 812
Budget Office		6 459	6 821	7 250	8 547	8 848	8 388
Supply Chain		2 468	2 667	2 878	3 386	3 386	2 997
Motor Vehicle Pool		825	849	1 657	–	–	1 534
Vote 3 - Corporate Services		21 152	21 047	22 989	28 992	29 283	24 428
Directorate		1 537	585	331	1 489	1 489	623
Information Technology		4 081	4 135	3 493	4 989	5 102	4 112
Human Resource Management		3 348	3 393	3 999	4 778	4 780	4 204
Office Support Services		5 777	6 275	7 538	8 638	8 641	8 223
Environmental Protection		1 998	2 347	2 488	3 371	3 371	2 735
Community Development		4 411	4 311	5 140	5 728	5 728	4 530
Fire Fighting & Disaster Management		–	–	–	–	173	–
Vote 4 - Planning & Development		12 612	14 675	19 086	20 092	20 344	15 074
Directorate		2 573	2 444	2 566	1 383	1 383	1 103
PMS Management		805	978	294	1 066	1 066	126
Local Economic Development		3 871	4 348	5 302	6 348	6 348	5 636
GIS Management		1 404	1 431	1 884	1 735	1 735	1 811
Spacial Planning		966	1 480	4 109	2 966	3 166	1 674
Tourism		2 275	3 266	4 109	5 645	5 697	4 412
IDP Management		718	727	823	949	949	312
Vote 5 - Project Management & Advisory Services		34 824	38 721	52 502	61 191	60 684	58 662
Directorate		1 785	2 009	4 199	1 710	1 591	1 591
Project Management Services		28 688	31 023	41 210	52 330	52 330	51 028
Maintenance of Roads		864	872	312	1 009	1 012	581
Housing		3 487	4 817	6 781	6 141	5 751	5 462
Total Expenditure by Vote	2	102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit) for the year	2	(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand	1						
<u>Revenue By Source</u>							
Property rates	2	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–
Rental of facilities and equipment		883	972	644	1 081	1 081	1 619
Interest earned - external investments		5 841	6 882	7 866	5 443	5 743	5 904
Interest earned - outstanding debtors		–	–	–	–	–	–
Dividends received		–	–	–	–	–	–
Fines		–	–	–	–	–	–
Licences and permits		–	–	–	–	–	–
Agency services		–	–	–	–	–	–
Transfers recognised - operational		95 053	102 395	110 413	112 991	113 191	113 095
Other revenue	2	314	153	2 135	100	100	696
Gains on disposal of PPE		–	–	–	30	30	–
Total Revenue (excluding capital transfers and contributions)		102 091	110 402	121 058	119 645	120 145	121 314
<u>Expenditure By Type</u>							
Employee related costs	2	41 014	47 113	52 744	61 215	61 215	53 466
Remuneration of councillors		5 424	5 691	5 988	6 715	6 715	5 761
Debt impairment	3	11			3	3	–
Depreciation & asset impairment	2	3 944	3 769	4 046	3 827	3 827	3 826
Finance charges		2 300	2 381	2 397	2 166	2 166	771
Bulk purchases	2	–	–	–	–	–	–
Other materials	8	3 359	3 254	3 521	4 406	4 851	5 261
Contracted services		–	–	–	–	–	–
Transfers and grants		33 642	37 276	54 621	61 335	61 635	46 400
Other expenditure	4, 5	12 210	13 275	13 057	20 392	20 271	26 303
Loss on disposal of PPE		398	111	1 182	210	210	210
Total Expenditure		102 303	112 869	137 555	160 269	160 892	141 999
Surplus/(Deficit)		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Transfers recognised - capital	6						
Contributions recognised - capital		–	–	–	–	–	–
Contributed assets							
Surplus/(Deficit) after capital transfers & contributions		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Taxation							
Surplus/(Deficit) after taxation		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Attributable to minorities							
Surplus/(Deficit) attributable to municipality		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)
Share of surplus/ (deficit) of associate	7						
Surplus/(Deficit) for the year		(211)	(2 467)	(16 497)	(40 624)	(40 747)	(20 685)

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
Capital expenditure - Vote							
<u>Multi-year expenditure to be appropriated</u>	2						
Vote 1 - Executive & Council		-	-	-	-	-	-
Vote 2 - Budget & Treasury		-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-
Vote 4 - Planning & Development		-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services		-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-
<u>Single-year expenditure to be appropriated</u>	2						
Vote 1 - Executive & Council		59	311	30	79	80	77
Vote 2 - Budget & Treasury		693	936	1 953	1 746	2 126	-
Vote 3 - Corporate Services		1 519	739	2 968	5 165	4 874	3 250
Vote 4 - Planning & Development		21	45	140	46	67	46
Vote 5 - Project Management & Advisory Services		261	94	492	12 000	5 700	5 700
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-
Capital single-year expenditure sub-total		2 553	2 125	5 582	19 036	12 848	9 073
Total Capital Expenditure - Vote		2 553	2 125	5 582	19 036	12 848	9 073

Capital Expenditure - Standard							
<i>Governance and administration</i>		1 197	1 935	2 348	2 860	3 139	3 327
Executive and council		59	311	30	79	80	77
Budget and treasury office		693	936	1 953	1 746	2 126	-
Corporate services		445	688	365	1 035	933	3 250
<i>Community and public safety</i>		1 147	62	2 593	4 120	3 932	-
Community and social services		-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-
Public safety		1 074	37	2 593	4 120	3 932	-
Housing		73	26	-	-	-	-
Health		-	-	-	-	-	-
<i>Economic and environmental services</i>		209	127	641	12 040	5 761	5 746
Planning and development		209	113	632	12 030	5 751	5 746
Road transport		-	-	-	-	-	-
Environmental protection		-	14	10	10	10	-
<i>Trading services</i>		-	-	-	-	-	-
Electricity		-	-	-	-	-	-
Water		-	-	-	-	-	-
Waste water management		-	-	-	-	-	-
Waste management		-	-	-	-	-	-
<i>Other</i>		-	-	-	16	16	-
Total Capital Expenditure - Standard	3	2 553	2 125	5 582	19 036	12 848	9 073
Funded by:							
National Government		-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-
District Municipality		-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-
Transfers recognised - capital	4	-	-	-	-	-	-
Public contributions & donations	5	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-
Internally generated funds		2 553	2 125	5 582	19 036	12 848	9 073
Total Capital Funding	7	2 553	2 125	5 582	19 036	12 848	9 073

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand	1						
Capital expenditure - Municipal Vote							
Multi-year expenditure appropriation	2						
Vote 1 - Executive & Council		-	-	-	-	-	-
Council		-	-	-	-	-	-
Municipal Manager		-	-	-	-	-	-
Committee Services & Administration		-	-	-	-	-	-
Internal Audit		-	-	-	-	-	-
Communications		-	-	-	-	-	-
Risk Unit		-	-	-	-	-	-
Political Office - Administration		-	-	-	-	-	-
Youth Unit		-	-	-	-	-	-
Risk & Compliance		-	-	-	-	-	-
Vote 2 - Budget & Treasury		-	-	-	-	-	-
Directorate		-	-	-	-	-	-
Revenue & Expenditure		-	-	-	-	-	-
Budget Office		-	-	-	-	-	-
Supply Chain		-	-	-	-	-	-
Motor Vehicle Pool		-	-	-	-	-	-
Vote 3 - Corporate Services		-	-	-	-	-	-
Directorate		-	-	-	-	-	-
Information Technology		-	-	-	-	-	-
Human Resource Management		-	-	-	-	-	-
Office Support Services		-	-	-	-	-	-
Environmental Protection		-	-	-	-	-	-
Fire Fighting & Disaster Management		-	-	-	-	-	-
Vote 4 - Planning & Development		-	-	-	-	-	-
Directorate		-	-	-	-	-	-
PMS Management		-	-	-	-	-	-
Local Economic Development		-	-	-	-	-	-
GIS Management		-	-	-	-	-	-
Spacial Planning		-	-	-	-	-	-
Tourism		-	-	-	-	-	-
IDP Management		-	-	-	-	-	-
Vote 5 - Project Management & Advisory Services		-	-	-	-	-	-
Directorate		-	-	-	-	-	-
Project Management Services		-	-	-	-	-	-
Maintenance of Roads		-	-	-	-	-	-
Housing		-	-	-	-	-	-
Capital multi-year expenditure sub-total		-	-	-	-	-	-

Capital expenditure - Municipal Vote	2						
Single-year expenditure appropriation							
Vote 1 - Executive & Council		59	311	30	79	80	77
Council		–	–	–	44	45	1
Municipal Manager		40	2	–	8	8	45
Committee Services & Administration		12	–	–	4	4	5
Internal Audit		–	176	–	24	24	2
Communications		6	95	10	–	–	24
Risk Unit		–	38	3	–	–	–
Political Office - Administration		–	–	9	–	–	–
Youth Unit		–	–	9	–	–	–
Risk & Compliance		–	–	–	–	–	–
Vote 2 - Budget & Treasury		693	936	1 953	1 746	2 126	–
Directorate		1	46	14	–	–	–
Revenue & Expenditure		23	4	162	16	16	–
Budget Office		–	–	12	10	10	–
Supply Chain		22	46	–	–	–	–
Motor Vehicle Pool		647	840	1 765	1 720	2 100	–
Vote 3 - Corporate Services		1 519	739	2 968	5 165	4 874	3 250
Directorate		–	–	–	–	–	–
Information Technology		359	650	245	944	831	554
Human Resource Management		3	7	22	79	79	53
Office Support Services		83	31	98	12	23	15
Environmental Protection		–	14	10	10	10	7
Fire Fighting & Disaster Management		1 074	37	2 593	4 120	3 932	2 621
Vote 4 - Planning & Development		21	45	140	46	67	46
Directorate		–	–	–	–	–	–
PMS Management	19	45	–	4	4	–	
Local Economic Development	2	–	–	22	22	4	
GIS Management	–	–	–	16	17	12	
Spacial Planning	–	–	19	–	–	15	
Tourism	–	–	120	4	24	16	
IDP Management	–	–	–	–	–	–	
Vote 5 - Project Management & Advisory Services	261	94	492	12 000	5 700	5 700	
Directorate	–	–	19	–	–	–	
Project Management Services	182	65	473	12 000	5 700	5 700	
Maintenance of Roads	6	3	–	–	–	–	
Housing	73	26	–	–	–	–	
Capital single-year expenditure sub-total	2 553	2 125	5 582	19 036	12 848	9 073	
Total Capital Expenditure	2 553	2 125	5 582	19 036	12 848	9 073	

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand							
ASSETS							
Current assets							
Cash		9 934	2 983	3 275	1 637	2 030	3 606
Call investment deposits	1	78 000	84 500	66 000	40 000	39 000	39 000
Consumer debtors	1	–	–	–	–	–	–
Other debtors		2 724	8 394	7 157	2 000	2 000	2 000
Current portion of long-term receivables		898	963	741	900	900	741
Inventory	2	292	324	303	300	300	300
Total current assets		91 848	97 164	77 476	44 837	44 230	45 647
Non current assets							
Long-term receivables		9 579	9 475	8 598	8 679	8 679	8 598
Investments		4 400	5 250	5 550	5 250	5 550	5 550
Investment property		–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–
Property, plant and equipment	3	38 890	37 012	46 097	52 063	55 116	51 344
Agricultural		–	–	–	–	–	–
Biological		–	–	–	–	–	–
Intangible		777	890	740	443	443	740
Other non-current assets		631	631	631	631	631	631
Total non current assets		54 277	53 259	61 617	67 065	70 418	66 864
TOTAL ASSETS		146 125	150 423	139 093	111 902	114 648	112 510
LIABILITIES							
Current liabilities							
Bank overdraft	1	–	–	–	–	–	–
Borrowing	4	1 606	1 735	1 988	487	487	1 988
Consumer deposits		–	–	–	–	–	–
Trade and other payables	4	6 604	11 713	11 532	15 000	15 000	5 000
Provisions		7 752	9 131	9 441	10 000	10 000	10 000
Total current liabilities		15 961	22 579	22 961	25 487	25 487	16 988
Non current liabilities							
Borrowing		8 435	6 699	4 661	4 899	4 899	4 899
Provisions		24 797	26 681	27 714	29 832	29 832	30 101
Total non current liabilities		33 232	33 379	32 375	34 731	34 731	35 000
TOTAL LIABILITIES		49 193	55 958	55 336	60 218	60 218	51 989
NET ASSETS	5	96 932	94 465	83 757	51 684	54 430	60 522
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)		73 426	70 161	48 172	36 095	27 693	28 720
Reserves	4	23 506	24 303	35 585	15 769	26 738	31 802
TOTAL COMMUNITY WEALTH/EQUITY	5	96 932	94 465	83 757	51 864	54 431	60 522

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand							
CASH FLOW FROM OPERATING ACTIVITIES							
Receipts							
Property rates, penalties & collection charges							
Service charges		-	-	-	-	-	-
Other revenue		2 243	39	2 292	1 181	1 181	5 181
Government - operating	1	95 072	103 405	112 569	111 813	112 013	112 013
Government - capital	1	-	-	-	-	-	-
Interest		5 841	6 882	7 866	5 443	5 743	5 743
Dividends		-	-	-	-	-	-
Payments		-	-	-	-	-	-
Suppliers and employees		(58 357)	(67 916)	(78 891)	(74 710)	(75 034)	(91 563)
Finance charges		(2 300)	(1 052)	(884)	(2 166)	(2 166)	(771)
Transfers and Grants	1	(33 666)	(37 276)	(54 621)	(61 665)	(61 965)	(46 400)
NET CASH FROM/(USED) OPERATING ACTIVITIES		8 832	4 082	(11 670)	(20 104)	(20 227)	(15 797)
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts							
Proceeds on disposal of PPE		1	10	-	-	-	-
Decrease (Increase) in non-current debtors		136	38	-	-	-	-
Decrease (increase) other non-current receivables		-	-	1 100	-	-	-
Decrease (increase) in non-current investments		(600)	(850)	(300)	-	5 550	-
Payments							
Capital assets		(2 553)	(2 125)	(5 505)	(15 229)	(12 848)	(9 073)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(3 017)	(2 927)	(4 706)	(15 229)	(7 298)	(9 073)
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
Short term loans		-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-
Payments							
Repayment of borrowing		(1 445)	(1 607)	(1 832)	(1 800)	(720)	(1 800)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(1 445)	(1 607)	(1 832)	(1 800)	(720)	(1 800)
NET INCREASE/ (DECREASE) IN CASH HELD		4 370	(452)	(18 208)	(37 132)	(28 245)	(26 669)
Cash/cash equivalents at the year begin:	2	83 564	87 934	87 483	78 769	69 275	69 275
Cash/cash equivalents at the year end:	2	87 934	87 483	69 275	41 637	41 030	42 606

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

2017 Financials - Table A6 - Cash Backed Reserves/accumulated surplus reconciliation							
Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand							
<u>Cash and investments available</u>							
Cash/cash equivalents at the year end	1	87 934	87 483	69 275	41 637	41 030	42 606
Other current investments > 90 days		(0)	(0)	-	-	(0)	-
Non current assets - Investments	1	4 400	5 250	5 550	5 250	5 550	5 550
Cash and investments available:		92 334	92 733	74 825	46 887	46 580	48 156
<u>Application of cash and investments</u>							
Unspent conditional transfers		346	1 178	3 074	-	-	-
Unspent borrowing		-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-
Other working capital requirements	3	(16 791)	9 912	(4 537)	4 321	4 321	(18 714)
Other provisions		24 797	-	-	-	-	10 000
Long term investments committed	4	-	-	-	-	-	5 500
Reserves to be backed by cash/investments	5	8 182	9 187	939	179	1	11 291
Total Application of cash and investments:		16 534	20 277	(524)	4 500	4 322	8 077
Surplus(shortfall)		75 800	72 456	75 349	42 386	42 258	40 079

DC9 Frances Baard - Table A9 Asset Management

Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
R thousand							
CAPITAL EXPENDITURE							
<u>Total New Assets</u>	1	1 264	976	4 643	16 144	9 760	3 998
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-
Community		18	-	-	-	-	-
Heritage assets		-	-	-	-	-	-
Investment properties		-	-	-	-	-	-
Other assets	6	1 246	808	4 643	16 134	9 750	3 998
Agricultural Assets		-	-	-	-	-	-
Biological assets		-	-	-	-	-	-
Intangibles		-	168	-	10	10	-
<u>Total Renewal of Existing Assets</u>	2	1 289	1 149	939	2 892	3 088	-
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-
Community		-	37	-	-	-	-
Heritage assets		-	-	-	-	-	-
Investment properties		-	-	-	-	-	-
Other assets	6	1 289	1 112	862	2 892	3 088	-
Agricultural Assets		-	-	-	-	-	-
Biological assets		-	-	-	-	-	-
Intangibles		-	-	77	-	-	-
<u>Total Capital Expenditure</u>	4						
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-
Community		18	37	-	-	-	-
Heritage assets		-	-	-	-	-	-
Investment properties		-	-	-	-	-	-
Other assets		2 535	1 921	5 505	19 026	12 838	3 998
Agricultural Assets		-	-	-	-	-	-
Biological assets		-	-	-	-	-	-
Intangibles		-	168	77	10	10	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	2 553	2 125	5 582	19 036	12 848	3 998

ASSET REGISTER SUMMARY - PPE (WDV)	5						
<i>Infrastructure - Road transport</i>							
<i>Infrastructure - Electricity</i>							
<i>Infrastructure - Water</i>							
<i>Infrastructure - Sanitation</i>							
<i>Infrastructure - Other</i>							
Infrastructure		-	-	-	-	-	-
Community		1 215	1 082	345	1 082	1 082	1 082
Heritage assets		631	631	631	631	631	631
Investment properties		-	-	-	-	-	-
Other assets		37 446	35 930	46 097	50 981	50 981	46 269
Agricultural Assets		-	-	-	-	-	-
Biological assets		-	-	-	-	-	-
Intangibles		777	890	740	443	443	740
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	40 069	38 534	47 814	53 137	53 137	48 723
EXPENDITURE OTHER ITEMS							
<u>Depreciation & asset impairment</u>		3 944	3 769	4 046	3 827	3 827	3 826
<u>Repairs and Maintenance by Asset Class</u>	3	3 376	3 254	3 521	4 407	4 851	3 344
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-
Community		40	96	17	154	154	83
Heritage assets		-	-	-	-	-	-
Investment properties		-	-	-	-	-	-
Other assets	6, 7	3 336	3 158	3 504	4 253	4 697	3 261
TOTAL EXPENDITURE OTHER ITEMS		7 321	7 023	7 566	8 234	8 678	7 170
<i>Renewal of Existing Assets as % of total capex</i>		50.5%	54.1%	16.8%	15.2%	24.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn"</i>		32.7%	30.5%	23.2%	75.6%	80.7%	0.0%
<i>R&M as a % of PPE</i>		8.7%	8.8%	7.6%	8.5%	8.8%	6.5%
<i>Renewal and R&M as a % of PPE</i>		12.0%	11.0%	9.0%	14.0%	15.0%	7.0%

DC9 Frances Baard - Table A10 Basic service delivery measurement							
Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast
Household service targets	1						
<u>Water:</u>							
Piped water inside dwelling		-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-
No water supply		-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>							
Flush toilet (connected to sewerage)		-	-	-	-	-	-
Flush toilet (with septic tank)		-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-
<u>Energy:</u>							
Electricity (at least min.service level)		-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-
<u>Refuse:</u>							
Removed at least once a week		-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-
Households receiving Free Basic Service	7						
Water (6 kilolitres per household per month)		-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8						
Water (6 kilolitres per indigent household per month)		-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		-	-	-	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	-	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-
Total cost of FBS provided		-	-	-	-	-	-
Highest level of free service provided per household							
Property rates (R value threshold)		-	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)	9						
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-
Other		-	-	-	-	-	-
Total revenue cost of subsidised services provided	6	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
REVENUE ITEMS:									
<u>Property rates</u>									
Total Property Rates									
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>									
Net Property Rates	-	-	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue									
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>									
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>									
Total Service charges - water revenue									
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>									
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue	-	-	-	-	-	-	-	-	-
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue									
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>									
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue									
Total landfill revenue									
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>									
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>									
Fuel Levy									
Other Revenue				100	100	696	500	500	500
Total 'Other' Revenue	-	-	-	100	100	696	500	500	500

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
EXPENDITURE ITEMS:									
<u>Employee related costs</u>									
Basic Salaries and Wages				44 058	44 058	37 202	47 799	51 665	54 862
Pension and UIF Contributions				7 134	7 134	5 650	6 233	6 768	7 180
Medical Aid Contributions				1 655	1 655	1 714	1 694	1 694	1 694
Overtime				507	507	127	382	400	420
Performance Bonus				786	786	361	784	812	841
Motor Vehicle Allowance				3 942	3 942	3 830	2 989	2 989	2 989
Cellphone Allowance				219	219	181	533	555	578
Housing Allowances				391	391	350	663	689	717
Other benefits and allowances				86	86	-	-	-	-
Payments in lieu of leave				950	950	762	1 293	1 391	1 470
Long service awards				152	152	140	1 165	1 242	1 316
Post-retirement benefit obligations				3 151	3 151	3 149	3 207	2 408	2 409
<i>sub-total</i>	-	-	-	63 032	63 032	53 466	66 743	70 613	74 477
<u>Less: Employees costs capitalised to PPE</u>									
Total Employee related costs	-	-	-	63 032	63 032	53 466	66 743	70 613	74 477
<u>Contributions recognised - capital</u>									
<i>List contributions by contract</i>									
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-
<u>Depreciation & asset impairment</u>									
Depreciation of Property, Plant & Equipment				3 827	3 827	3 826	3 500	3 496	3 478
Lease amortisation									
Capital asset impairment									
Depreciation resulting from revaluation of PPE									
Total Depreciation & asset impairment	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478
<u>Bulk purchases</u>									
Electricity Bulk Purchases									
Water Bulk Purchases									
Total bulk purchases	-	-	-	-	-	-	-	-	-
<u>Transfers and grants</u>									
Cash transfers and grants	-	-	-	1 373	1 373	1 150	1 463	1 714	1 864
Non-cash transfers and grants	-	-	-	45 961	46 211	45 250	12 432	9 492	9 427
Total transfers and grants	-	-	-	47 334	47 584	46 400	13 895	11 205	11 291
<u>Contracted services</u>									
Catering				130	130	179	150	150	150
Employee assistance programme				300	300	300	300	315	328
Tourism programmes				1 263	1 263	391	445	445	445
Planning of events				130	130	178	250	250	250
Branding				32	32	20	30	32	33
SAMSRA							350	-	-
Youth programmes				145	145	-	313	314	315
LED projects				296	276	250	265	294	311
Tracing agents				5	5	-	5	5	6
Employee wellness				80	80	7	80	84	87
<i>sub-total</i>	-	-	-	2 381	2 361	1 324	2 187	1 889	1 924
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other									
Total contracted services	-	-	-	2 381	2 361	1 324	2 187	1 889	1 924

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
Other Expenditure By Type									
Collection costs									
Contributions to 'other' provisions									
Consultant fees				5 459	5 409	4 401	4 170	5 834	4 091
Audit fees				2 332	2 332	1 929	2 200	2 200	2 200
General expenses									
Advertisements				2 362	2 375	1 596	1 441	1 501	1 555
LED coordination				10	10	-	-	-	-
Bank charges				83	83	45	46	48	50
Bargaining council /				15	15	13	15	21	18
Bursaries & Training				1 886	1 886	1 581	1 905	1 966	2 038
Commemorative days				923	929	612	709	826	833
Vehicle operating cost				(449)	(453)	897	891	905	922
Workmens compensation				367	367	267	432	465	465
Communication				376	376	135	388	402	415
Entertainment				211	231	192	226	226	226
Honoraria				646	647	600	24	25	26
Insurance				391	391	378	423	452	478
Municipal services				2 618	2 618	2 538	2 832	2 974	3 093
Membership fees				689	689	689	760	807	857
Resettlement cost				240	240	220	240	252	262
Skills development levies				531	531	530	583	623	656
Sample testing				278	278	111	307	322	335
Travel & Accommodation				6 014	5 760	4 184	3 635	3 830	3 918
Protective clothing				42	49	49	92	94	95
Outsource services				4 429	4 639	4 012	6 176	8 360	8 515
Printing & Stationary							749	783	811
Total 'Other' Expenditure	-	-	-	29 453	29 402	24 979	28 242	32 915	31 858
Repairs and Maintenance by Expenditure Item									
Employee related costs									
Other materials							4 545	4 697	4 612
Contracted Services									
Other Expenditure									
Total Repairs and Maintenance Expenditure	-	-	-	-	-	-	4 545	4 697	4 612

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - Executive & Council	Vote 2 - Budget & Treasury	Vote 3 - Corporate Services	Vote 4 - Planning & Development	Vote 5 - Project Management & Advisory Services	Total
R thousand						
<u>Revenue By Source</u>						
Property rates						-
Service charges - electricity revenue						-
Service charges - water revenue						-
Service charges - sanitation revenue						-
Service charges - refuse revenue						-
Service charges - other						-
Rental of facilities and equipment		1 157			1 100	2 257
Interest earned - external investments		5 262				5 262
Interest earned - outstanding debtors						-
Dividends received						-
Fines, penalties and forfeits						-
Licences and permits						-
Agency services						-
Other revenue		500				500
Transfers and subsidies		105 399	368	50	12 584	118 401
Gains on disposal of PPE						-
Total Revenue (excluding capital transfers and contributions)	-	112 318	368	50	13 684	126 420
<u>Expenditure By Type</u>						
Employee related costs	13 442	14 235	19 403	9 715	9 949	66 743
Remuneration of councillors	6 369					6 369
Debt impairment	3					3
Depreciation & asset impairment	166	1 845	1 156	72	261	3 500
Finance charges		487				487
Bulk purchases						-
Other materials	700	1 257	2 634	473	230	5 294
Contracted services	1 391	270	1 846	5 658	3 369	12 533
Transfers and subsidies	800	750	58	887	11 400	13 895
Other expenditure	5 034	2 648	6 778	1 590	1 097	17 147
Loss on disposal of PPE		250				250
Total Expenditure	27 904	21 742	31 874	18 394	26 306	126 220
Surplus/(Deficit)	(27 904)	90 575	(31 506)	(18 344)	(12 622)	200
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)						-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)						-
Transfers and subsidies - capital (in-kind - all)						-
Surplus/(Deficit) after capital transfers & contributions	(27 904)	90 575	(31 506)	(18 344)	(12 622)	200

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
ASSETS									
<u>Call investment deposits</u>									
Call deposits				40 000	39 000	39 000	40 000	40 000	40 000
Other current investments									
Total Call investment deposits	-	-	-	40 000	39 000	39 000	40 000	40 000	40 000
<u>Consumer debtors</u>									
Consumer debtors									
Less: Provision for debt impairment									
Total Consumer debtors	-	-	-	-	-	-	-	-	-
<u>Debt impairment provision</u>									
Balance at the beginning of the year									
Contributions to the provision									
Bad debts written off									
Balance at end of year	-	-	-	-	-	-	-	-	-
<u>Property, plant and equipment (PPE)</u>									
PPE at cost/valuation (excl. finance leases)				95 387	92 586	88 813	97 578	98 108	98 548
Leases recognised as PPE					-				
Less: Accumulated depreciation				43 323	37 469	37 469	40 969	44 465	47 943
Total Property, plant and equipment (PPE)	-	-	-	52 063	55 116	51 344	56 610	53 643	50 606
LIABILITIES									
<u>Current liabilities - Borrowing</u>									
Short term loans (other than bank overdraft)									
Current portion of long-term liabilities				487	487	1 988			
Total Current liabilities - Borrowing	-	-	-	487	487	1 988	-	-	-
<u>Trade and other payables</u>									
Trade and other creditors				15 000	15 000	5 000	5 000	5 000	5 000
Unspent conditional transfers									
VAT									
Total Trade and other payables	-	-	-	15 000	15 000	5 000	5 000	5 000	5 000
<u>Non current liabilities - Borrowing</u>									
Borrowing				4 899	4 899	4 899	2 675	188	
Finance leases (including PPP asset element)									
Total Non current liabilities - Borrowing	-	-	-	4 899	4 899	4 899	2 675	188	-
<u>Provisions - non-current</u>									
Retirement benefits				29 832	29 832	30 101	32 000	31 000	31 000
List other major provision items									
Refuse landfill site rehabilitation									
Other									
Total Provisions - non-current	-	-	-	29 832	29 832	30 101	32 000	31 000	31 000
CHANGES IN NET ASSETS									
<u>Accumulated Surplus/(Deficit)</u>									
Accumulated Surplus/(Deficit) - opening balance				45 378	48 172	48 172	28 720	50 159	52 464
GRAP adjustments									
Restated balance	-	-	-	45 378	48 172	48 172	28 720	50 159	52 464
Surplus/(Deficit)	-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Appropriations to Reserves					(4 000)	(4 000)	(1 954)		
Transfers from Reserves				15 229	12 848	9 073	8 766	530	440
Depreciation offsets				207	253	207	207	207	207
Other adjustments				15 905	11 168	(4 047)	14 220	749	120
Accumulated Surplus/(Deficit)	-	-	-	36 095	27 693	28 720	50 159	52 464	51 961

<u>Reserves</u>									
Housing Development Fund									
Capital replacement				179	6 435	11 291	4 479	5 009	5 449
Self-insurance									
Other reserves									
Revaluation				15 411	20 303	20 511	20 718	20 926	21 133
Total Reserves	-	-	-	15 590	26 738	31 802	25 197	25 934	26 582
TOTAL COMMUNITY WEALTH/EQUITY	-	-	-	51 685	54 431	60 522	75 356	78 399	78 543

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP Strategic Objectives and Budget (revenue)												
Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand												
Basic Services	Provision & maintenance of infrastructure & basic services						13 394	13 394	12 385	12 884	12 712	13 290
Municipal Institutional Development And Transformation	Housing						800	800	800	800	800	800
	Social Services											
	Planning & Development						-	-	-	-	3 124	-
	Environmental Health						-	-	-	-	-	-
	Fire Fighting & Disaster Management						1 458	1 458	2 128	368	368	368
Local Economic Development	Local economic Development & Tourism						-	200	-	50	-	-
Municipal Financial Viability and Management	To effectively manage the revenue and expenditure functions of the municipality						103 573	103 873	106 001	112 318	115 722	119 024
	To implement an effective system of budgeting and in year reporting procedures						-	-	-	-	-	-
Good Governance and Public Participation	Good Governance						420	420	-	-	-	-
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	-	-	-	119 645	120 145	121 314	126 420	132 726	133 482

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

DC9 Frances Baard - Supporting Table SAs Reconciliation of IDP Strategic Objectives and Budget (operating expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Basic Services	To facilitate and support the eradication of backlogs & maintenance of infrastructure						52 330	52 330	51 028	18 433	18 172	17 893
	To support maintenance of municipal roads						1 009	1 012	581	1 034	1 076	1 115
	To facilitate and support provision of housing						6 141	5 751	5 462	5 155	6 361	6 896
	Management of basic service delivery						1 710	1 591	1 591	1 685	1 800	1 919
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP						2 015	2 015	438	785	825	871
	Mange of planning & Development services						1 383	1 383	1 103	1 520	1 623	1 735
	To Prepare and Review Spatial Development Frameworks in Municipalities						2 966	2 966	1 674	3 021	3 440	3 164
	Develop and supply geographic information services to users in the district						1 735	1 807	1 811	1 868	1 921	1 664
	Provision of effective IT service to all users & stakeholders						4 989	5 102	4 112	5 081	5 229	5 414
	Provision of an efficient and effective HR & performance management Function						4 778	4 780	4 204	5 290	5 189	5 430
	To manage auxiliary services efficiently and effectively						10 127	10 130	8 847	10 915	11 472	12 042
	Rendering of effective environmental protection services an food safety programmes						3 371	3 371	2 735	3 412	3 570	3 736
	Rendering of disaster management services in the district						5 728	5 901	4 530	7 176	7 688	7 988
Local Economic Development	Enhance local economic development trough LED capacity building and tourism						11 993	12 173	10 048	11 201	12 672	12 261
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively						7 361	7 598	6 797	7 267	7 176	6 927
	To implement a effective system of supply chain management						3 386	3 386	2 997	3 512	3 707	3 907
	To implement an effective system of budgeting and in year reporting procedures						8 547	8 848	8 388	7 513	7 062	7 310
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place						3 241	3 241	2 812	3 450	3 622	3 790
Good Governance and Public Participation	Political oversight & administration						11 112	11 162	9 486	11 024	11 510	12 062
	Ensure accountable administration						10 391	10 391	8 696	10 722	11 367	11 917
	Legal & risk Unit						2 010	2 010	1 740	2 172	2 275	2 382
	Communication Services						2 293	2 293	1 680	2 283	2 390	2 497
	Youth Development						1 653	1 653	1 238	1 703	1 763	1 833
Allocations to other priorities												
Total Expenditure			1	-	-	-	160 269	160 892	141 999	126 220	131 908	134 753

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP Strategic Objectives and Budget (Capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand												
Basic Services	To facilitate and support the eradication of backlogs in infrastructure	A					12 000	5 700	5 700	-	-	-
	To support maintenance of municipal roads	B					-	-	-	-	-	-
	To support the maintenance of municipal infrastructure	C					-	-	-	-	-	-
	To facilitate and support provision of housing	D					-	-	-	-	-	-
	Management of basic service delivery	E					-	-	-	6 812	-	-
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP	F					-	-	-	3	-	-
	Mange of planning & Development services	G					-	-	-	-	-	-
	To Prepare and Review Spatial Development Frameworks in Municipalities .	H					22	22	15	26	-	-
	Develop and supply geographic information services to users in the district	I					4	17	12	6	-	-
	Provision of effective IT service to all users & stakeholders	K					914	831	554	404	130	130
	Provision of an efficient and effective HR & performance management Function	L					79	79	53	-	-	-
	To manage auxiliary services efficiently and effectively	M					12	23	15	480	-	-
	Rendering of effective environmental protection services an food safety programmes	N					10	10	7	5	-	-
	Rendering of disaster management services in the district	O					4 110	3 932	2 621	11	-	-
	Local Economic Development	Enhance local economic development trough LED capacity building and tourism	P					60	28	20	-	-
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively						-	-	-	-	-	-
	To implement a effective system of supply chain management						-	-	-	3	-	-
	To implement an effective system of budgeting and in year reporting procedures						10	10	-	473	-	-
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place						1 736	2 116	-	421	400	310
Good Governance and Public Participation	Political oversight & administration						-	1	1	48	-	-
	Ensure accountable administration						55	55	52	53	-	-
	Legal & Risk Unit						-	-	-	8	-	-
	Communication Services						24	24	24	16	-	-
	Youth Development						-	-	-	-	-	-
Allocations to other priorities			3									
Total Capital Expenditure			1	-	-	-	19 036	12 848	9 073	8 766	530	440

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Vote1 - Executive & Council										
Good Governance and Public Participation										
Committee Services & Administration										
To ensure administrative support to Council and the office of the Municipal Manager.	% compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Communications										
To implement projects in order to sustain a positive public opinion about service delivery in the district.	%/number of identified projects completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate communications programmes to improve on a "one message" approach in the district.	%/number of identified programmes completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement a support plan for staff morale and motivation.	% implementation of the support plan	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Internal Audit & Risk Management										
To assist in the risk management process in the district.	% implementation of approved Internal Audit Plan (risk management)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To implement the approved Internal Audit plan.	% implementation of approved Internal Audit Plan	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To comply with the shared services capacity building plan for local municipalities.	% compliance with i/a capacity building plan for l/m's	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote2 - Budget & Treasury										
Sound Financial Management										
Budget Office										
To ensure budget process & reporting mechanisms are in line with MFMA & NT guidelines.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure accurate & timeous reporting to all stakeholders.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To compile & implement a financial plan.	% Implementation of approved Financial Plan	–	–	–	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To support with capacity building & performance management.	% of identified programmes				100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Revenue & Expenditure										
To maintain an effective payroll management system as per legislation.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure creditor payments as per legislation.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To manage & maintain an effective revenue system.	% of compliance with applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To manage financial resources according to councils investment policy.	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To effectively manage councils assets.	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
SCM	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To acquire goods & services timely in accordance with councils SCM policy.	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To maintain an effective store function in accordance with Council's SCM policy.	% of compliance with applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To promote & increase procurement with SMME's in accordance with Council's SCM policy.										
Support effective & efficient financial management principles & procedures at category B municipalities										
Budget Office	% of identified programmes completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Insert measure/s description										
SCM	% of identified programmes completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Insert measure/s description										
Vote 3 - Corporate Services										
Provide an effective, efficient & economic information communication technology environment for improved service delivery										
ICT										
To create a conducive IT environment that enables service delivery.	% of identified programmes	55.0%	55.0%	55.0%	70.0%	70.0%	70.0%	80.0%	90.0%	100.0%
To facilitate the creation of a conducive IT environment in the local municipalities of the district.	% of identified programmes	60.0%	65.0%	65.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
To institute business continuity in the district by 2016.	% of identified programmes	–	–	–	75.0%	75.0%	75.0%	80.0%	85.0%	95.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
To provide a fully effective human resource management function to the district & support local municipalities										
HR										
<i>To provide, support & assistance with labour relations management.</i>	% of compliance to applicable legislation & policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support & assist with organisational development functions.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support & assist l/m's in the district with sound human resource administration.</i>	Excellent Service delivery to the district	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To provide, support & assist the l/m's in the district with training & development programmes.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure effective human resource planning.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure the establishment of a district HR forum.</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure efficient, effective & economic office support services										
<i>To maintain quality customer-care services in the district.</i>	% reduction in complaints	60.0%	65.0%	65.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
<i>Rendering of administrative support</i>	Excellent Service delivery to the district	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>Maintenance of machinery & payment of expenditure</i>	% of compliance to applicable legislation, policies & service level agreements	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To render effective & sustained municipal health services in the district										
<i>To improve the quality of water in the district in accordance to the Blue & Green Drop Regulations by 2014</i>	% of identified programmes				60.0%	60.0%	60.0%	60.0%	60.0%	60.0%
<i>To render municipal health education & awareness programmes in the district by 2012</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure compliance of food products, food & non-food premises in the district by 2014</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To render effective & sustained environmental health services in the district</i>										
<i>Ensure compliance to environmental policies & standards in the district by 2014</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To render & or support environmental education & awareness programmes in the district by 2014</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote4 - Planning & Development										
To manage the implementation & maintenance of an effective performance management system										
Performance management										
<i>To facilitate & administer performance plans & performance agreements for Section 57 managers, linked to the SDBIP for the financial year</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To facilitate four (4) quarterly reviews for section 57 managers</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To compile & submit four (4) quarterly institutional performance reports to the mayoral committee & council</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To facilitate the annual institutional performance management review for section 57 managers</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To amend & update the performance management policy</i>	% of compliance to applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the preparation of credible IDP's in the district										
IDP										
<i>To prepare & review the district IDP</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To support the preparation & review of IDP's in the local municipalities</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To facilitate the review of identified sector plans</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To grow & diversify the district economy by optimising all available resources										

LED										
To promote & ensure SMME capacity building programmes	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To promote & support the main economic sectors in the district (e.g. Agriculture, mining)	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To facilitate the development of LED strategies for local municipalities	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
To develop & promote tourism in the district										
Tourism										
<i>To promote tourism enterprise development</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To facilitate the implementation of the Tourism BEE charter</i>	Compliance to charter	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To support & co-ordinate local stakeholder involvement in tourism</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To support tourism product owners to comply with the Star Grading Council</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To market the district as a preferred tourism destination</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy										
GIS										
<i>To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy</i>	% of compliance to applicable policy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure that GIS is used as a planning tool in municipal service delivery</i>	Improved planning	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To document all GIS data in accordance with national & international metadata standards by 2014</i>	% of compliance to standards	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To capacitate both the district & local municipalities about the functionality of GIS as a planning tool</i>	% of identified programmes	65.0%	70.0%	70.0%	60.0%	60.0%	60.0%	60.0%	60.0%	60.0%
<i>To ensure user friendly GIS mapping applications</i>	Sharing of user friendly information	65.0%	70.0%	70.0%	60.0%	60.0%	60.0%	60.0%	60.0%	60.0%
<i>To integrate FBDM's GIS data with other database systems housed within the district municipality</i>	Integrated GIS information systems	60.0%	70.0%	70.0%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
To facilitate the development of sustainable human settlement through town planning legislation & policies in the district										
Spatial Planning										
<i>To ensure effective & efficient disaster risk management in accordance with the relevant disaster management framework</i>										
Fire fighting & Disaster Management										
To build integrated institutional capacity for disaster risk management in the district	Integrated capacity building programmes	55.0%	60.0%	60.0%	75.0%	75.0%	75.0%	75.0%	75.0%	75.0%
<i>To implement the disaster risk reduction management plan by 2014</i>	Implementation of plan	—	30.0%	30.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure effective & efficient response & recovery to destitute families</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To reduce the adverse effect of veld fires in the district</i>										
<i>To comply with the veld & forest fires Act 101 of 1998</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To build fire fighting capacity in the district</i>	% of identified programmes	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To ensure the effective co-ordination of the security function</i>										
<i>To ensure the safeguarding of council's assets</i>	% of compliance to applicable legislation	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To adhere to Occupational Health & Safety standards by 2013</i>										
<i>To ensure that regular inspections are done as per the OH&S Act</i>	% of compliance to applicable Act	95.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Vote 5 - Project Management & Advisory Services										
Provision of basic services										
Project Management Services										
<i>To ensure sustainable municipal infrastructure services in the district</i>	Reduction in service backlogs	80.0%	85.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<i>To assist with planning & infrastructure project identification</i>	Funded projects	85.0%	90.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
To improve housing delivery within the framework of sustainable human settlements										
Housing										
<i>To ensure that the district acquires level 3 accreditation</i>	% of compliance to applicable legislation	110.0%	115.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
And so on for the rest of the Votes										

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

DC9 Frances Baard - Supporting Table SA6 Performance Indicators and Benchmarks										
Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Borrowing Management</u>										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	1.6%	0.9%	1.8%	2.1%	2.1%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.0%	38.6%	21.4%	31.3%	33.8%	32.7%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	31.4%	18.3%	15.4%	10.6%	0.7%	0.0%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	-	-	-	1.8	1.7	2.7	8.6	9.1	9.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	-	1.8	1.7	2.7	8.6	9.1	9.7
Liquidity Ratio	Monetary Assets/Current Liabilities	-	-	-	1.6	1.6	2.5	8.0	8.5	9.1
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	9.7%	9.6%	9.3%	9.0%	8.5%	8.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))									
Creditors to Cash and Investments		0.0%	0.0%	0.0%	36.0%	36.6%	11.7%	12.5%	11.8%	11.0%
<u>Other Indicators</u>										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	52.7%	52.5%	44.1%	52.8%	53.2%	55.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	58.2%	58.0%	48.8%	57.8%	58.2%	60.9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.6%	3.5%	3.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	3.8%	3.8%	3.8%	3.2%	2.8%	2.6%
<u>IDP regulation financial viability indicators</u>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	1.0	1.0	1.0	1.0	1.5	1.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	268.2%	268.2%	169.3%	121.5%	120.2%	124.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	-	-	5.8	5.6	7.0	5.4	5.4	5.5

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

DC9 Frances Baard - Supporting Table SAV Social, economic and demographic statistics and assumptions											
Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Monthly household income (no. of households)											
No income											
R1 - R1 600											
R1 601 - R3 200											
R3 201 - R6 400											
R6 401 - R12 800											
R12 801 - R25 600											
R25 601 - R51 200											
R52 201 - R102 400											
R102 401 - R204 800											
R204 801 - R409 600											
R409 601 - R819 200											
> R819 200											
Poverty profiles (no. of households)											
< R2 060 per household per month											
Insert description											
Household demographics (000)											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
Housing statistics											
Formal											
Informal											
Total number of households		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality											
Dwellings provided by province/s											
Dwellings provided by private sector											

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates											
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

Detail on the provision of municipal services for A10

Total municipal services		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	Household service targets (000)									
	Water:									
	Piped water inside dwelling	-	-	-	-	-	-	-	-	-
	Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
	No water supply	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	Sanitation/sewerage:									
	Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
	Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
	Chemical toilet	-	-	-	-	-	-	-	-	-
	Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
	Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet	-	-	-	-	-	-	-	-	-
	Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
	No toilet provisions	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	Energy:									
	Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
	Other energy sources	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	Refuse:									
	Removed at least once a week	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
	Using communal refuse dump	-	-	-	-	-	-	-	-	-
	Using own refuse dump	-	-	-	-	-	-	-	-	-
	Other rubbish disposal	-	-	-	-	-	-	-	-	-
	No rubbish disposal	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-

Detail on the provision of municipal services for A10

Detail on the provision of municipal services for A10		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
Total municipal services		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
Municipal in-house services		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	<u>Household service targets (000)</u>									
	<u>Water:</u>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Sanitation/sewerage:</u>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
	No toilet provisions									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Energy:</u>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Refuse:</u>									
	Removed at least once a week									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week									
	Using communal refuse dump									
	Using own refuse dump									
	Other rubbish disposal									
	No rubbish disposal									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Municipal entity services		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Name of municipal entity	<u>Household service targets (000)</u>									
	<u>Water:</u>									
	Piped water inside dwelling									
	Piped water inside yard (but not in dwelling)									
	Using public tap (at least min.service level)									
	Other water supply (at least min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Using public tap (< min.service level)									
	Other water supply (< min.service level)									
	No water supply									
Name of municipal entity	<u>Sanitation/sewerage:</u>									
	Flush toilet (connected to sewerage)									
	Flush toilet (with septic tank)									
	Chemical toilet									
	Pit toilet (ventilated)									
	Other toilet provisions (> min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Bucket toilet									
	Other toilet provisions (< min.service level)									
	No toilet provisions									
Name of municipal entity	<u>Energy:</u>									
	Electricity (at least min.service level)									
	Electricity - prepaid (min.service level)									
	Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)									
	Electricity - prepaid (< min. service level)									
	Other energy sources									
	Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-

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Detail of Free Basic Services (FBS) provided		2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Sanitation	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (free sanitation service to indigent households) Number of HH receiving this type of FBS Informal settlements (R'000) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (R'000) Number of HH receiving this type of FBS Living in informal backyard rental agreement (R'000) Number of HH receiving this type of FBS Other (R'000) Number of HH receiving this type of FBS									
	Total cost of FBS - Sanitation for informal settlements	-	-	-	-	-	-	-	-	-
Refuse Removal	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (removed once a week to indigent households) Number of HH receiving this type of FBS Informal settlements (R'000) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (R'000) Number of HH receiving this type of FBS Living in informal backyard rental agreement (R'000) Number of HH receiving this type of FBS Other (R'000) Number of HH receiving this type of FBS									
	Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-

DC9 Frances Baard Supporting Table SA10 Funding measurement

DC9 Frances Baard Supporting Table SA10 Funding measurement											
Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures											
Cash/cash equivalents at the year end - R'000	18(1)b	1	-	-	-	41 638	41 030	42 606	39 860	42 383	45 376
Cash + investments at the yr end less applications - R'000	18(1)b	2	-	-	-	36 886	30 324	40 079	44 210	32 760	35 323
Cash year end/monthly employee/supplier payments	18(1)b	3	-	-	-	5.8	5.6	7.0	5.4	5.4	5.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	-	-	-	(40 416)	(40 494)	(20 478)	407	1 026	(1 064)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	0.0%	0.0%	100.0%	100.0%	223.8%	130.0%	3.2%	3.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c:19	8	0.0%	0.0%	0.0%	80.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	0.0%	0.0%	0.0%	0.0%	(5.5%)	(5.5%)	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	(0.9%)	(0.9%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.0%	8.8%	9.1%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	100.0%	100.0%
Supporting indicators											
% incr total service charges (incl prop rates)	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Property Tax	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		-	-	-	-	-	-	-	-	-
Service charges			-	-	-	-	-	-	-	-	-
Property rates			-	-	-	-	-	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-
Service charges - water revenue			-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-
Service charges - refuse removal			-	-	-	-	-	-	-	-	-
Service charges - other			-	-	-	-	-	-	-	-	-
Rental of facilities and equipment			-	-	-	1 081	1 081	1 619	2 257	2 280	2 199
Capital expenditure excluding capital grant funding			-	-	-	19 036	12 848	9 073	8 766	530	440
Cash receipts from ratepayers	18(1)a		-	-	-	1 181	1 181	5 181	3 584	88	88
Ratepayer & Other revenue	18(1)a		-	-	-	1 181	1 181	2 315	2 757	2 780	2 699
Change in consumer debtors (current and non-current)			-	-	-	11 579	11 579	11 339	(240)	-	-
Operating and Capital Grant Revenue	18(1)a		-	-	-	112 991	113 191	113 095	118 401	124 421	124 981
Capital expenditure - total	20(1)(vi)		-	-	-	19 036	12 848	9 073	8 766	530	440
Capital expenditure - renewal	20(1)(vi)		-	-	-	-	-	-	480	530	440
Supporting benchmarks											
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY											
DoRA capital grants total MFY											
Provincial operating grants											
Provincial capital grants											
District Municipality grants											
Total gazetted/advised national, provincial and district grants									-	-	-
Average annual collection rate (arrears inclusive)											
DoRA operating											
List operating grants											
									-	-	-
DoRA capital											
List capital grants											
									-	-	-
Trend											
Change in consumer debtors (current and non-current)			-	-	-	-	(240)	-	-	-	-

DC9 Frances Baard Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Total Operating Revenue			-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Total Operating Expenditure			-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Operating Performance Surplus/(Deficit)			-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Cash and Cash Equivalents (30 June 2012)									39 860		
Revenue											
% Increase in Total Operating Revenue				0.0%	0.0%	0.0%	0.4%	1.0%	5.2%	5.0%	0.6%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Expenditure											
% Increase in Total Operating Expenditure				0.0%	0.0%	0.0%	0.4%	(11.7%)	(21.5%)	4.5%	2.2%
% Increase in Employee Costs				0.0%	0.0%	0.0%	0.0%	(15.2%)	5.9%	5.8%	5.5%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					0	0			0		
Average Cost Per Councillor (Remuneration)					0	0			0		
R&M % of PPE			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.0%	8.8%	9.1%
Asset Renewal and R&M as a % of PPE			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	796.0%	828.0%	800.0%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Revenue											
Internally Funded & Other (R'000)			-	-	-	19 036	12 848	9 073	8 766	530	440
Borrowing (R'000)			-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			-	-	-	-	-	-	-	-	-
Internally Generated funds % of Non Grant Funding			0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Expenditure											
Total Capital Programme (R'000)			-	-	-	19 036	12 848	9 073	8 766	530	440
Asset Renewal			-	-	-	-	-	-	480	530	440
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	100.0%	100.0%
Cash											
Cash Receipts % of Rate Payer & Other			0.0%	0.0%	0.0%	100.0%	100.0%	223.8%	130.0%	3.2%	3.3%
Cash Coverage Ratio			-	-	-	0	0	0	0	0	0
Borrowing											
Credit Rating (2009/10)									0		
Capital Charges to Operating			0.0%	0.0%	0.0%	1.6%	0.9%	1.8%	2.1%	2.1%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves											
Surplus/(Deficit)			-	-	-	36 886	30 324	40 079	44 210	32 760	35 323
Free Services											
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance											
Total Operating Revenue			-	-	-	119 645	120 145	121 314	126 420	132 726	133 482
Total Operating Expenditure			-	-	-	160 269	160 892	141 999	126 220	131 908	134 753
Surplus/(Deficit) Budgeted Operating Statement			-	-	-	(40 624)	(40 747)	(20 685)	200	819	(1 271)
Surplus/(Deficit) Considering Reserves and Cash Backing			-	-	-	36 886	30 324	40 079	44 210	32 760	35 323
MTREF Funded (1) / Unfunded (0)	15	1	1	1	1	1	1	1	1	1	1
MTREF Funded ü / Unfunded ü	15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Valuation: Date of valuation: Financial year valuation used Municipal by-laws s6 in place? (Y/N) Municipal/assistant valuer appointed? (Y/N) Municipal partnership s38 used? (Y/N) No. of assistant valuers (FTE) No. of data collectors (FTE) No. of internal valuers (FTE) No. of external valuers (FTE) No. of additional valuers (FTE) Valuation appeal board established? (Y/N) Implementation time of new valuation roll (mths) No. of properties No. of sectional title values No. of unreasonably difficult properties s7(2) No. of supplementary valuations No. of valuation roll amendments No. of objections by rate payers No. of appeals by rate payers No. of successful objections No. of successful objections > 10% Supplementary valuation Public service infrastructure value (Rm) Municipality owned property value (Rm)									
Valuation reductions: Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-R15,000 threshold (Rm) Valuation reductions-public worship (Rm) Valuation reductions-other (Rm)									
Total valuation reductions: Total value used for rating (Rm) Total land value (Rm) Total value of improvements (Rm) Total market value (Rm)	-	-	-	-	-	-	-	-	-
Rating: Residential rate used to determine rate for other categories? (Y/N) Differential rates used? (Y/N) Limit on annual rate increase (s20)? (Y/N) Special rating area used? (Y/N) Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) Fixed amount minimum value (R'000) Non-residential prescribed ratio s19? (%)									
Rate revenue: Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)									
Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000)									
Total rebates, exemptns, reductns, discs (R'000)	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(h) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Current Year 2016/17																
Valuation:																
No. of properties																
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
Rating:																
Average rate																
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,eductns,discs (R'000)																

DC9 Frances Baard - Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(b) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Budget Year 2017/18																
Valuation:																
No. of properties																
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
Rating:																
Average rate																
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemplins,reductns,discs (R'000)																

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

Description	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Property rates (rate in the Rand)</u>								
Residential properties								
Residential properties - vacant land								
Formal/informal settlements								
Small holdings								
Farm properties - used								
Farm properties - not used								
Industrial properties								
Business and commercial properties								
Communal land - residential								
Communal land - small holdings								
Communal land - farm property								
Communal land - business and commercial								
Communal land - other								
State-owned properties								
Municipal properties								
Public service infrastructure								
Privately owned towns serviced by the owner								
State trust land								
Restitution and redistribution properties								
Protected areas								
National monuments properties								
<u>Exemptions, reductions and rebates (Rands)</u>								
<i>Residential properties</i>								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate								
Indigent rebate or exemption								
Pensioners/social grants rebate or exemption								
Temporary relief rebate or exemption								
Bona fide farmers rebate or exemption								
<i>Other rebates or exemptions</i>								
<u>Water tariffs</u>								
<i>Domestic</i>								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Water usage - flat rate tariff (c/kl)								
Water usage - life line tariff	(describe structure)							
Water usage - Block 1 (c/kl)	(fill in thresholds)							
Water usage - Block 2 (c/kl)	(fill in thresholds)							
Water usage - Block 3 (c/kl)	(fill in thresholds)							
Water usage - Block 4 (c/kl)	(fill in thresholds)							
<i>Other</i>								
<u>Waste water tariffs</u>								
<i>Domestic</i>								
Basic charge/fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	(fill in structure)							
Volumetric charge - Block 2 (c/kl)	(fill in structure)							
Volumetric charge - Block 3 (c/kl)	(fill in structure)							
Volumetric charge - Block 4 (c/kl)	(fill in structure)							
<i>Other</i>								

DC9 Frances Baard - Supporting Table SA13a Service Tariffs by category

2017/18 Medium Term Revenue & Expenditure Framework

Description	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Electricity tariffs								
<i>Domestic</i>								
Basic charge/ fixed fee (Rands/month)								
Service point - vacant land (Rands/month)								
FBE	(how is this targeted?)							
Life-line tariff - meter	(describe structure)							
Life-line tariff - prepaid	(describe structure)							
Flat rate tariff - meter (c/kwh)								
Flat rate tariff - prepaid(c/kwh)								
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)							
<i>Other</i>								
Waste management tariffs								
<i>Domestic</i>								
Street cleaning charge								
Basic charge/ fixed fee								
80l bin - once a week								
250l bin - once a week								

DC9 Frances Baard - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Provide description of tariff structure where appropriate	2013/14	2014/15	2015/16	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework		
						Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Exemptions, reductions and rebates (Rands) <i>[Insert lines as applicable]</i>								
Water tariffs <i>[Insert blocks as applicable]</i>	(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							
Waste water tariffs <i>[Insert blocks as applicable]</i>	(fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure) (fill in structure)							
Electricity tariffs <i>[Insert blocks as applicable]</i>	(fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds) (fill in thresholds)							

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18 % incr.	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Rand/cent										
<u>Monthly Account for Household - 'Middle Income Range'</u>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
Total large household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-		-	-	-
<u>Monthly Account for Household - 'Affordable Range'</u>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
Total small household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-		-	-	-
<u>Monthly Account for Household - 'Indigent'</u>										
<u>Household receiving free basic services</u>										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
Total small household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-		-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Parent municipality</u>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank				45 250	44 550	44 550	45 550	45 550	45 550
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	-	-	-	45 250	44 550	44 550	45 550	45 550	45 550
<u>Entities</u>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	-	-	-	45 250	44 550	44 550	45 550	45 550	45 550

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
<u>Parent municipality</u>														-
														-
														-
														-
														-
														-
Municipality sub-total										-		-	-	-
<u>Entities</u>														-
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									-		-	-	-
										-		-	-	-

DC9 Frances Baard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Parent municipality									
Annuity and Bullet Loans				4 899	4 899	4 899	2 675	188	-
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	-	-	-	4 899	4 899	4 899	2 675	188	-
Entities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Borrowing	-	-	-	4 899	4 899	4 899	2 675	188	-
Unspent Borrowing - Categorised by type									
Parent municipality									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	-	-	-	-	-	-	-	-	-
Entities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:									
<u>Operating Transfers and Grants</u>									
National Government:	-	-	-	110 093	110 093	110 093	117 083	123 153	123 713
Local Government Equitable Share				8 958	8 958	8 958	8 268	8 922	9 304
RSC Levy Replacement				96 458	96 458	96 458	104 049	107 222	110 374
Finance Management				1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement				-	-	-	-	3 124	-
EPWP Incentive				1 000	1 000	1 000	1 000	-	-
Roads Asset Management system				2 427	2 427	2 427	2 516	2 635	2 785
Provincial Government:	-	-	-	1 500	1 700	1 150	1 218	1 168	1 168
Housing				800	800	800	800	800	800
Near Grant				350	350	350	368	368	368
SMME Support Grant				-	200	-	50	-	-
Disaster Management Grant				350	350	-	-	-	-
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	220	220	74	100	100	100
SETA Skills Grant				220	220	74	100	100	100
ABSA									
Total Operating Transfers and Grants	-	-	-	111 813	112 013	111 317	118 401	124 421	124 981
<u>Capital Transfers and Grants</u>									
National Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]									
Provincial Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]									
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	-	-	-	-	-	-
SETA Skills Grant									
ABSA									
Total Capital Transfers and Grants	-	-	-	-	-	-	-	-	-
TOTAL RECEIPTS OF TRANSFERS & GRANTS	-	-	-	111 813	112 013	111 317	118 401	124 421	124 981

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
EXPENDITURE:									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:	-	-	-	110 093	110 093	110 093	117 083	123 153	123 713
Local Government Equitable Share				8 958	8 958	8 958	8 268	8 922	9 304
RSC Levy Replacement				96 458	96 458	96 458	104 049	107 222	110 374
Finance Management				1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement				-	-	-	-	3 124	-
EPWP Incentive				1 000	1 000	1 000	1 000	-	-
				-	-	-	-	-	-
Roads Asset Management system				2 427	2 427	2 427	2 516	2 635	2 785
Provincial Government:	-	-	-	1 500	1 700	1 150	1 218	1 168	1 168
Housing				800	800	800	800	800	800
				-	-	-	-	-	-
				-	-	-	-	-	-
				-	-	-	-	-	-
Near Grant				350	350	350	368	368	368
SMME Support Grant				-	200	-	50	-	-
Disaster Management Grant				350	350	-	-	-	-
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	220	220	74	100	100	100
SETA Skills Grant				220	220	74	100	100	100
				-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:	-	-	-	111 813	112 013	111 317	118 401	124 421	124 981
<u>Capital expenditure of Transfers and Grants</u>									
National Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert desc]									
Provincial Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]									
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	-	-	-	-	-	-
SETA Skills Grant									
Total capital expenditure of Transfers and Grants	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	-	-	-	111 813	112 013	111 317	118 401	124 421	124 981

DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Operating transfers and grants:</u>									
National Government:									
Balance unspent at beginning of the year				-					
Current year receipts				110 093	110 093	110 093	117 083	123 153	123 713
Conditions met - transferred to revenue	-	-	-	110 093	110 093	110 093	117 083	123 153	123 713
Conditions still to be met - transferred to liabilities				-	-	-	-	-	-
Provincial Government:									
Balance unspent at beginning of the year			918	1 178	1 178	1 178	-		
Current year receipts				1 500	1 700	1 750	1 218	1 168	1 168
Conditions met - transferred to revenue	-	-	(1 947)	2 678	2 878	2 928	1 218	1 168	1 168
Conditions still to be met - transferred to liabilities			2 865	-	-	-	-		
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts				220	220	74	100	100	100
Conditions met - transferred to revenue	-	-	-	220	220	74	100	100	100
Conditions still to be met - transferred to liabilities				-	-	-	-	-	-
Total operating transfers and grants revenue	-	-	(1 947)	112 991	113 191	113 095	118 401	124 421	124 981
Total operating transfers and grants - CTBM	-	-	2 865	-	-	-	-	-	-
<u>Capital transfers and grants:</u>									
National Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	-	-	-	-	-	-	-	-	-
Total capital transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE	-	-	(1 947)	112 991	113 191	113 095	118 401	124 421	124 981
TOTAL TRANSFERS AND GRANTS - CTBM	-	-	2 865	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Cash Transfers to other municipalities</u>									
<i>Insert description</i>									
Total Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to Entities/Other External Mechanisms</u>									
<i>Insert description</i>									
Total Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to other Organs of State</u>									
<i>NCTA</i>				135	135	135	135	135	135
<i>Tourism board</i>				50	50	50	70	70	70
Total Cash Transfers To Other Organs Of State:	-	-	-	185	185	185	205	205	205
<u>Cash Transfers to Organisations</u>									
<i>Diamonds & Dorings</i>				300	300	300	300	300	300
Total Cash Transfers To Organisations	-	-	-	300	300	300	300	300	300
<u>Cash Transfers to Groups of Individuals</u>									
<i>Mayoral bursary fund</i>				600	600	500	800	1 000	1 200
<i>Capacity building</i>				100	100	100	100	150	100
<i>Environmental health awareness programmes</i>				108	108	28	58	59	59
<i>Tourism programmes</i>				80	80	38			
Total Cash Transfers To Groups Of Individuals:	-	-	-	888	888	665	958	1 209	1 359
TOTAL CASH TRANSFERS AND GRANTS	-	-	-	1 373	1 373	1 150	1 463	1 714	1 864
<u>Non-Cash Transfers to other municipalities</u>									
<i>Operating Grants</i>									
<i>Dikgatlong Municipality (NC092)</i>				2 500	2 500	2 422	2 500	2 000	2 000
<i>Magareng Municipality (NC093)</i>				2 500	2 500	2 440	2 500	2 000	2 000
<i>Phokwane Municipality (NC094)</i>				2 500	2 500	2 500	2 500	2 000	2 000
<i>Sol Plaatje Municipality (NC091)</i>				2 500	2 500	2 309	2 500	2 500	2 500
<i>Frances Baard District Municipality (DC9)</i>							1 400	-	-
<i>Operational Khotso Pula Nala</i>									
<i>RAMS</i>									
<i>Operation clean audit</i>				200	200	200	450	450	450
<i>Financial system support</i>				900	900	817	200	200	200
<i>Capital grants</i>									
<i>Dikgatlong Municipality (NC092)</i>				10 000	10 000	9 850			
<i>Dikgatlong Municipality (NC092) (Roll over)</i>				2 600	2 600	2 600			
<i>Magareng Municipality (NC093)</i>				5 000	5 000	5 000			
<i>Phokwane Municipality (NC094)</i>				5 000	5 000	4 500			
<i>Phokwane Municipality (NC094) (Roll over)</i>				1 200	1 200	1 200			
<i>Sol Plaatje Municipality (NC091)</i>				5 000	5 000	5 500			
<i>Frances Baard</i>				5 000	5 000	4 789			
Total Non-Cash Transfers To Municipalities:	-	-	-	44 900	44 900	44 127	12 050	9 150	9 150
<u>Non-Cash Transfers to Entities/Other External Mechanisms</u>									
<i>Insert description</i>									
Total Non-Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
<u>Non-Cash Transfers to other Organs of State</u>									
<i>Insert description</i>									
Total Non-Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
Non-Cash Grants to Organisations									
<i>Tourism association: Magareng</i>							50	50	25
<i>Tourism association: Plokwane</i>							-	-	-
<i>Tourism association: Sol Plaatje</i>							-	-	-
<i>Tourism association: Dikgatlong</i>							80	40	-
Total Non-Cash Grants To Organisations	-	-	-	-	-	-	130	90	25
Groups of Individuals									
<i>Tourism projects</i>				111	111	50	252	252	252
<i>SMME Support programme</i>				600	800	800			
<i>Disaster contingency fund</i>				350	400	273			
Total Non-Cash Grants To Groups Of Individuals:	-	-	-	1 061	1 311	1 123	252	252	252
TOTAL NON-CASH TRANSFERS AND GRANTS	-	-	-	45 961	46 211	45 250	12 432	9 492	9 427
TOTAL TRANSFERS AND GRANTS	-	-	-	47 334	47 584	46 400	13 895	11 205	11 291

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages				4 792	4 792	4 511	5 239	5 477	5 727
Pension and UIF Contributions				212	212	24	-	-	-
Medical Aid Contributions				-	-	2	-	-	-
Motor Vehicle Allowance				1 390	1 390	1 004	1 027	1 027	1 027
Cellphone Allowance				223	223	220	103	105	108
Housing Allowances									
Other benefits and allowances						23			
Sub Total - Councillors	-	-	-	6 617	6 617	5 784	6 369	6 609	6 862
% increase		-	-	-	-	(12.6%)	10.1%	3.8%	3.8%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages				4 157	4 157	3 526	5 109	5 518	5 959
Pension and UIF Contributions				401	401	493	224	241	259
Medical Aid Contributions				-	-	34	-	-	-
Overtime									
Performance Bonus				786	786	361	784	812	841
Motor Vehicle Allowance				487	487	569	271	271	271
Cellphone Allowance				96	96	65	96	96	96
Housing Allowances				11	11	9	-	-	-
Other benefits and allowances				128	128	-	119	129	139
Payments in lieu of leave				100	100	69	148	159	171
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Municipality	-	-	-	6 166	6 166	5 125	6 751	7 225	7 737
% increase		-	-	-	-	(16.9%)	31.7%	7.0%	7.1%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages				39 238	39 238	33 155	41 944	45 349	48 055
Pension and UIF Contributions				6 733	6 733	5 157	6 010	6 527	6 920
Medical Aid Contributions				1 655	1 655	1 680	1 694	1 694	1 694
Overtime				507	507	127	382	400	420
Performance Bonus									
Motor Vehicle Allowance				3 455	3 455	3 261	2 719	2 719	2 719
Cellphone Allowance				123	123	116	437	459	482
Housing Allowances				379	379	341	663	689	717
Other benefits and allowances				621	621	498	626	668	709
Payments in lieu of leave				850	850	694	1 145	1 232	1 299
Long service awards				372	372	360	1 385	1 462	1 536
Post-retirement benefit obligations				2 931	2 931	2 929	2 987	2 188	2 189
Sub Total - Other Municipal Staff	-	-	-	56 866	56 866	48 318	59 993	63 388	66 740
% increase		-	-	-	-	(15.0%)	24.2%	5.7%	5.3%
Total Parent Municipality	-	-	-	69 649	69 649	59 227	73 112	77 222	81 338
		-	-	-	-	(15.0%)	23.4%	5.6%	5.3%
TOTAL SALARY, ALLOWANCES & BENEFITS	-	-	-	69 649	69 649	59 227	73 112	77 222	81 338
% increase		-	-	-	-	(15.0%)	23.4%	5.6%	5.3%
TOTAL MANAGERS AND STAFF	-	-	-	63 032	63 032	53 443	66 743	70 613	74 477

DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
<u>Councillors</u>						
Speaker	450 600	–	167 130			617 730
Chief Whip						–
Executive Mayor	544 800	–	207 820			752 620
Deputy Executive Mayor						–
Executive Committee	2 715 800	–	657 210			3 373 010
Total for all other councillors	1 527 900	–	97 790			1 625 690
Total Councillors	5 239 100	–	1 129 950			6 369 050
<u>Senior Managers of the Municipality</u>						
Municipal Manager (MM)	1 192 550	216 450	380 070	219 380		2 008 450
Chief Finance Officer	979 200	1 790	43 890	161 600		1 186 480
Director: Corporate services	979 200	1 790	43 890	161 600		1 186 480
Director: Planning & Development	979 200	1 790	43 890	161 600		1 186 480
Director: Infrastructure Services	979 200	1 790	121 800	80 000		1 182 790
						–
						–
Total for municipal entities	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10 348 450	223 610	1 763 490	784 180		13 119 730

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	2015/16			Current Year 2016/17			Budget Year 2017/18		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)									
Board Members of municipal entities									
Municipal employees									
Municipal Manager and Senior Managers									
Other Managers									
Professionals	-	-	-	-	-	-	-	-	-
<i>Finance</i>									
<i>Spatial/town planning</i>									
<i>Information Technology</i>									
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>									
<i>Sanitation</i>									
<i>Refuse</i>									
<i>Other</i>									
Technicians	-	-	-	-	-	-	-	-	-
<i>Finance</i>									
<i>Spatial/town planning</i>									
<i>Information Technology</i>									
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>									
<i>Sanitation</i>									
<i>Refuse</i>									
<i>Other</i>									
Clerks (Clerical and administrative)									
Service and sales workers									
Skilled agricultural and fishery workers									
Craft and related trades									
Plant and Machine Operators									
Elementary Occupations									
TOTAL PERSONNEL NUMBERS	-	-	-	-	-	-	-	-	-
% increase				-	-	-	-	-	-
Total municipal employees headcount									
Finance personnel headcount									
Human Resources personnel headcount									

DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source															
Property rates												-	-	-	-
Service charges - electricity revenue												-	-	-	-
Service charges - water revenue												-	-	-	-
Service charges - sanitation revenue												-	-	-	-
Service charges - refuse revenue												-	-	-	-
Service charges - other												-	-	-	-
Rental of facilities and equipment	7	7	7	380	8	8	10	10	450	10	10	1 350	2 257	2 280	2 199
Interest earned - external investments	439	439	439	439	439	439	439	439	439	439	439	439	5 262	5 525	5 801
Interest earned - outstanding debtors												-	-	-	-
Dividends received												-	-	-	-
Fines, penalties and forfeits												-	-	-	-
Licences and permits												-	-	-	-
Agency services												-	-	-	-
Transfers and subsidies	38 689	2 516	300	800	37 439	300	-	668	37 439	150	100	-	118 401	124 421	124 981
Other revenue	42	42	42	42	42	42	42	42	42	42	42	42	500	500	500
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	39 176	3 003	787	1 660	37 927	788	490	1 158	38 369	640	590	1 830	126 420	132 726	133 482
Expenditure By Type															
Employee related costs	4 672	4 672	4 672	5 339	8 009	5 339	5 339	5 339	5 339	6 007	6 007	6 007	66 743	70 613	74 477
Remuneration of councillors	446	446	446	510	764	510	510	510	510	573	573	573	6 369	6 609	6 862
Debt impairment	-	-	-	-	-	-	-	-	-	3	-	-	3	3	3
Depreciation & asset impairment	245	245	245	280	280	280	315	315	315	315	315	350	3 500	3 496	3 478
Finance charges	-	-	-	-	-	276	-	-	-	-	-	211	487	230	-
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	54	139	344	283	588	220	149	615	448	354	1 092	259	4 545	4 697	4 612
Contracted services	-	-	-	-	-	-	-	-	729	729	729	-	2 187	1 889	1 924
Transfers and subsidies	139	417	973	834	973	2 084	139	2 084	2 223	973	1 945	1 112	13 895	11 205	11 291
Other expenditure	1 977	2 259	3 389	3 107	3 671	1 695	1 977	2 259	1 412	2 259	2 259	1 977	28 242	32 915	31 858
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	250	250	250	250
Total Expenditure	7 533	8 178	10 069	10 353	14 285	10 403	8 429	11 123	10 976	11 213	12 920	10 739	126 220	131 908	134 753
Surplus/(Deficit)	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)												-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)												-	-	-	-
Transfers and subsidies - capital (in-kind - all)												-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote															
Vote 1 - Executive & Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget & Treasury	30 908	487	187	860	37 927	188	490	190	38 369	640	590	1 480	112 318	115 722	119 024
Vote 3 - Corporate Services	-	-	-	-	-	-	-	368	-	-	-	-	368	368	368
Vote 4 - Planning & Development	-	-	-	-	-	-	-	-	-	-	-	50	50	3 124	-
Vote 5 - Project Management & Advisory Services	8 268	2 516	600	800	-	600	-	600	-	-	-	300	13 684	13 512	14 090
Vote 6 - [NAME OF VOTE 6]													-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-
Total Revenue by Vote	39 176	3 003	787	1 660	37 927	788	490	1 158	38 369	640	590	1 830	126 420	132 726	133 482
Expenditure by Vote to be appropriated															
Vote 1 - Executive & Council	1 665	1 808	2 226	2 289	3 158	2 300	1 863	2 459	2 427	2 479	2 856	2 374	27 904	29 305	30 691
Vote 2 - Budget & Treasury	1 298	1 409	1 734	1 783	2 461	1 792	1 452	1 916	1 891	1 932	2 226	1 850	21 742	21 567	21 933
Vote 3 - Corporate Services	1 902	2 065	2 543	2 614	3 607	2 627	2 128	2 809	2 772	2 832	3 263	2 712	31 874	33 148	34 610
Vote 4 - Planning & Development	1 098	1 192	1 467	1 509	2 082	1 516	1 228	1 621	1 600	1 634	1 883	1 565	18 394	20 480	19 695
Vote 5 - Project Management & Advisory Services	1 570	1 704	2 098	2 158	2 977	2 168	1 757	2 318	2 288	2 337	2 693	2 238	26 306	27 408	27 823
Vote 6 - [NAME OF VOTE 6]													-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-
Total Expenditure by Vote	7 533	8 178	10 069	10 353	14 285	10 403	8 429	11 123	10 976	11 213	12 920	10 739	126 220	131 908	134 753
Surplus/(Deficit) before assoc.	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional															
<i>Governance and administration</i>	30 908	487	187	860	37 927	188	490	190	38 369	640	590	1 480	112 318	115 722	119 024
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	30 908	487	187	860	37 927	188	490	190	38 369	640	590	1 480	112 318	115 722	119 024
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	-	-	-	800	-	-	-	368	-	-	-	-	1 168	1 168	1 168
Community and social services	-	-	-	-	-	-	-	368	-	-	-	-	368	368	368
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	800	-	-	-	-	-	-	-	-	800	800	800
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	8 268	2 516	600	-	-	600	-	600	-	-	-	300	12 884	15 836	13 290
Planning and development	8 268	2 516	600	-	-	600	-	600	-	-	-	300	12 884	15 836	13 290
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	50	50	-	-
Total Revenue - Functional	39 176	3 003	787	1 660	37 927	788	490	1 158	38 369	640	590	1 830	126 420	132 726	133 482
		5 519	1 387	1 660	37 927	1 388	490	2 126	38 369	640	590				
Expenditure - Functional															
<i>Governance and administration</i>	4 233	4 596	5 658	5 818	8 028	5 846	4 737	6 251	6 168	6 301	7 261	6 035	70 933	72 762	75 511
Executive and council	1 456	1 580	1 946	2 000	2 760	2 010	1 629	2 149	2 121	2 167	2 497	(2 380)	19 934	20 960	21 973
Finance and administration	2 568	2 788	3 432	3 529	4 870	3 546	2 873	3 792	3 742	3 823	4 405	8 116	47 484	48 122	49 699
Internal audit	210	228	280	288	398	290	235	310	306	312	360	299	3 514	3 681	3 838
<i>Community and public safety</i>	736	799	984	1 011	1 395	1 016	823	1 087	1 072	1 095	1 262	1 049	12 330	14 049	14 884
Community and social services	428	465	572	589	812	591	479	632	624	637	735	610	7 176	7 688	7 988
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	308	334	411	423	583	425	344	454	448	458	528	439	5 155	6 361	6 896
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	2 251	2 444	3 009	3 093	4 268	3 108	2 518	3 323	3 280	3 350	3 861	3 209	37 714	39 713	38 933
Planning and development	2 047	2 222	2 736	2 813	3 882	2 827	2 291	3 023	2 983	3 047	3 511	2 918	34 302	36 143	35 197
Road transport	-	-	-	-	-	-	-	-	-	-	-	-	3 412	3 412	3 570
Environmental protection	204	221	272	280	386	281	228	301	297	303	349	(3 122)	-	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	313	340	418	430	593	432	350	462	456	466	537	446	5 243	5 383	5 425
Total Expenditure - Functional	7 533	8 178	10 069	10 353	14 285	10 403	8 429	11 123	10 976	11 213	12 920	10 739	126 220	131 908	134 753
Surplus/(Deficit) before assoc.	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	31 643	(5 175)	(9 282)	(8 692)	23 642	(9 615)	(7 939)	(9 964)	27 393	(10 573)	(12 330)	(8 909)	200	819	(1 271)

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Multi-year expenditure to be appropriated															
Vote 1 - Executive & Council												-	-	-	-
Vote 2 - Budget & Treasury												-	-	-	-
Vote 3 - Corporate Services												-	-	-	-
Vote 4 - Planning & Development												-	-	-	-
Vote 5 - Project Management & Advisory Services												-	-	-	-
Vote 6 - [NAME OF VOTE 6]												-	-	-	-
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated															
Vote 1 - Executive & Council	20	14	90									-	124	-	-
Vote 2 - Budget & Treasury				400	97					400		-	897	400	310
Vote 3 - Corporate Services			560				300	30		9		-	899	130	130
Vote 4 - Planning & Development		35										-	35	-	-
Vote 5 - Project Management & Advisory Services	500	400	800	300	1 500		600		1 500		1 212	-	6 812	-	-
Vote 6 - [NAME OF VOTE 6]												-	-	-	-
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Capital single-year expenditure sub-total	520	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440
Total Capital Expenditure	520	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description R thousand	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital Expenditure - Functional															
<i>Governance and administration</i>	20	14	634	400	97	-	300	30	-	409	-	-	1 904	530	440
Executive and council	20	14	90	-	-	-	-	-	-	-	-	-	124	-	-
Finance and administration	-	-	545	400	97	-	300	30	-	409	-	-	1 780	530	440
Internal audit													-	-	-
<i>Community and public safety</i>	-	-	11	-	-	-	-	-	-	-	-	-	11	-	-
Community and social services			11										11	-	-
Sport and recreation													-	-	-
Public safety													-	-	-
Housing													-	-	-
Health													-	-	-
<i>Economic and environmental services</i>	500	435	805	300	1 500	-	600	-	1 500	-	1 212	-	6 852	-	-
Planning and development	500	435	800	300	1 500	-	600	-	1 500	-	1 212	-	6 847	-	-
Road transport													-	-	-
Environmental protection			5										5	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy sources													-	-	-
Water management													-	-	-
Waste water management													-	-	-
Waste management													-	-	-
<i>Other</i>													-	-	-
Total Capital Expenditure - Functional	520	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440
Funded by:															
National Government												-	-	-	-
Provincial Government												-	-	-	-
District Municipality												-	-	-	-
Other transfers and grants												-	-	-	-
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public contributions & donations													-	-	-
Borrowing													-	-	-
Internally generated funds	520	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440
Total Capital Funding	520	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS												Medium Term Revenue and Expenditure Framework		
	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand														
Cash Receipts By Source												1		
Property rates												-		
Service charges - electricity revenue												-		
Service charges - water revenue												-		
Service charges - sanitation revenue												-		
Service charges - refuse revenue												-		
Service charges - other												-		
Rental of facilities and equipment	7	7	7	8	8	10	9	7	7	7		84	88	88
Interest earned - external investments	439	439	439	439	439	439	439	439	439	439	439	5 262	5 525	5 525
Interest earned - outstanding debtors												-		
Dividends received												-		
Fines, penalties and forfeits												-		
Licences and permits												-		
Agency services												-		
Transfer receipts - operational	2 516	300	800	37 439	300	-	668	37 439	150	100		118 401	124 421	124 981
Other revenue	42	42	42	42	42	42	42	42	42	42	3 042	3 500		
Cash Receipts by Source	3 003	787	1 287	37 927	788	490	1 157	37 926	637	587	3 480	127 247	130 034	130 594
Other Cash Flows by Source														
Transfer receipts - capital												-		
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)												-		
Proceeds on disposal of PPE												-		
Short term loans												-		
Borrowing long term/refinancing												-		
Increase (decrease) in consumer deposits												-		
Decrease (Increase) in non-current debtors												-		
Decrease (increase) other non-current receivables												-		
Decrease (increase) in non-current investments												-		
Total Cash Receipts by Source	3 003	787	1 287	37 927	788	490	1 157	37 926	637	587	3 480	127 247	130 034	130 594
Cash Payments by Type														
Employee related costs	4 438	4 438	5 072	7 609	5 072	5 072	5 072	5 072	5 707	5 707	5 707	63 406	67 082	70 753
Remuneration of councillors	437	437	499	749	499	499	499	499	562	562	562	6 242	6 477	6 724
Finance charges	-	-	-	-	276	-	-	-	-	-	211	487	230	-
Bulk purchases - Electricity												-	-	-
Bulk purchases - Water & Sewer												-	-	-
Other materials	139	344	283	588	220	149	615	448	354	1 092	259	4 545	4 697	4 612
Contracted services	-	-	-	-	-	-	-	729	729	729	-	2 187	1 889	1 924
Transfers and grants - other municipalities				1 356	973	2 084	139	2 084	2 223	973	168	10 000	8 500	8 500
Transfers and grants - other	417	973	834	370							1 162	3 895	2 705	2 791
Other expenditure											28 242	28 242	32 915	31 858
Cash Payments by Type	5 431	6 192	6 689	10 672	7 040	7 805	6 326	8 833	9 574	9 062	36 311	119 003	124 495	127 161
Other Cash Flows/Payments by Type														
Capital assets	449	1 450	700	1 597	-	900	30	1 500	409	1 212	-	8 766	530	440
Repayment of borrowing					1 079						1 145	2 224	2 487	
Other Cash Flows/Payments											-			
Total Cash Payments by Type	5 880	7 642	7 389	12 269	8 119	8 705	6 356	10 333	9 983	10 274	37 455	129 992	127 512	127 601
NET INCREASE/(DECREASE) IN CASH HELD	(2 876)	(6 855)	(6 102)	25 658	(7 331)	(8 215)	(5 199)	27 593	(9 346)	(9 687)	(33 975)	(2 745)	2 522	2 993
Cash/cash equivalents at the month/year begin:	76 193	73 317	66 462	60 361	86 019	78 688	70 474	65 275	92 868	83 522	73 836	42 606	39 860	42 383
Cash/cash equivalents at the month/year end:	73 317	66 462	60 361	86 019	78 688	70 474	65 275	92 868	83 522	73 836	39 860	39 860	42 383	45 376

DC9 Frances Baard - NOT REQUIRED - municipality does not have entities

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R million									
Financial Performance									
Property rates									
Service charges									
Investment revenue									
Transfers recognised - operational									
Other own revenue									
Contributions recognised - capital & contributed assets									
Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	-	-
Employee costs									
Remuneration of Board Members									
Depreciation & asset impairment									
Finance charges									
Materials and bulk purchases									
Transfers and grants									
Other expenditure									
Total Expenditure	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - operational									
Public contributions & donations									
Borrowing									
Internally generated funds									
Total sources	-	-	-	-	-	-	-	-	-
Financial position									
Total current assets									
Total non current assets									
Total current liabilities									
Total non current liabilities									
Equity									
Cash flows									
Net cash from (used) operating									
Net cash from (used) investing									
Net cash from (used) financing									
Cash/cash equivalents at the year end									

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Preceding Years	Current Year 2016/17	2017/18 Medium Term Revenue & Expenditure Framework			Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Total Contract Value
	Total	Original Budget	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:													
<u>Revenue Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:													
<u>Revenue Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Operating Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>													
Contract 1													-
Contract 2													-
Contract 3 etc													-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Other assets	-	-	-	-	-	-	6 328	-	-
Operational Buildings	-	-	-	-	-	-	6 328	-	-
Municipal Offices							6 328		
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Intangible Assets	-	-	-	-	-	-	530	-	-
Servitudes									
Licences and Rights	-	-	-	-	-	-	530	-	-
<i>Water Rights</i>									
<i>Effluent Licenses</i>									
<i>Solid Waste Licenses</i>									
<i>Computer Software and Applications</i>							530		
<i>Load Settlement Software Applications</i>									
<i>Unspecified</i>									
Computer Equipment	-	-	-	-	-	-	191	-	-
Computer Equipment							191		
Furniture and Office Equipment	-	-	-	-	-	-	1 114	-	-
Furniture and Office Equipment							1 114		
Machinery and Equipment	-	-	-	-	-	-	123	-	-
Machinery and Equipment							123		
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets									
Libraries	-	-	-	-	-	-	-	-	-
Libraries									
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
Total Capital Expenditure on new assets	-	-	-	-	-	-	8 286	-	-

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices									
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes									
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
Computer Equipment	-	-	-	-	-	-	130	130	130
Computer Equipment							130	130	130
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment									
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment									
Transport Assets	-	-	-	-	-	-	350	400	310
Transport Assets							350	400	310
Libraries	-	-	-	-	-	-	-	-	-
Libraries									
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
Total Capital Expenditure on renewal of existing assets	-	-	-	-	-	-	480	530	440
Renewal of Existing Assets as % of total capex	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	100.0%	100.0%
Renewal of Existing Assets as % of deprecn"	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	13.7%	15.2%	12.7%

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	-	-	-	-	-	-	-	-	-
	1	1	1	1	1	1	1	1	1
<u>Heritage assets</u>	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
<u>Other assets</u>	-	-	-	-	-	-	313	528	313
Operational Buildings	-	-	-	-	-	-	313	528	313
<i>Municipal Offices</i>							313	528	313
Housing	-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>									
<i>Social Housing</i>									
<i>Capital Spares</i>									
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
<u>Intangible Assets</u>	-	-	-	-	-	-	2 240	2 159	2 177
Servitudes									
Licences and Rights	-	-	-	-	-	-	2 240	2 159	2 177
<i>Water Rights</i>									
<i>Effluent Licenses</i>									
<i>Solid Waste Licenses</i>									
<i>Computer Software and Applications</i>							2 240	2 159	2 177
<i>Load Settlement Software Applications</i>									
<i>Unspecified</i>									
<u>Computer Equipment</u>	-	-	-	-	-	-	379	391	418
Computer Equipment							379	391	418
<u>Furniture and Office Equipment</u>	-	-	-	-	-	-	250	248	250
Furniture and Office Equipment							250	248	250
<u>Machinery and Equipment</u>	-	-	-	-	-	-	807	822	840
Machinery and Equipment							807	822	840
<u>Transport Assets</u>	-	-	-	-	-	-	557	550	613
Transport Assets							557	550	613
<u>Libraries</u>	-	-	-	-	-	-	-	-	-
Libraries									
<u>Zoo's, Marine and Non-biological Animals</u>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
Total Repairs and Maintenance Expenditure	-	-	-	-	-	-	4 545	4 697	4 612

<i>R&M as a % of PPE</i>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.3%	8.6%
<i>R&M as % Operating Expenditure</i>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.7%	3.5%

DC9 Frances Baard - Supporting Table SA34d Depreciation by asset class

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand									
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	-	-	-	-	-	-	-	-	-
<u>Heritage assets</u>	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
<u>Other assets</u>	-	-	-	519	519	519	510	600	650
Operational Buildings	-	-	-	519	519	519	510	600	650
Municipal Offices				519	519	519	510	600	650
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
<u>Intangible Assets</u>	-	-	-	146	146	146	146	140	140
Servitudes									
Licences and Rights	-	-	-	146	146	146	146	140	140
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications				146	146	146	146	140	140
Load Settlement Software Applications									
Unspecified									
<u>Computer Equipment</u>	-	-	-	900	900	900	750	700	700
Computer Equipment				900	900	900	750	700	700
<u>Furniture and Office Equipment</u>	-	-	-	750	750	750	630	600	600
Furniture and Office Equipment				750	750	750	630	600	600
<u>Machinery and Equipment</u>	-	-	-	612	612	612	564	556	556
Machinery and Equipment				612	612	612	564	556	556
<u>Transport Assets</u>	-	-	-	900	900	900	900	900	831
Transport Assets				900	900	900	900	900	831
<u>Libraries</u>	-	-	-	-	-	-	-	-	-
Libraries									
<u>Zoo's, Marine and Non-biological Animals</u>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
Total Depreciation	-	-	-	3 827	3 827	3 826	3 500	3 496	3 478

DC9 Frances Baard - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description R thousand	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Other assets	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices									
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes									
Licences and Rights	-	-	-	-	-	-	-	-	-
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
Computer Equipment	-	-	-	-	-	-	-	-	-
Computer Equipment									
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment									
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment									
Transport Assets	-	-	-	-	-	-	-	-	-
Transport Assets									
Libraries	-	-	-	-	-	-	-	-	-
Libraries									
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
Total Capital Expenditure on upgrading of existing assets	-	-	-	-	-	-	-	-	-
Upgrading of Existing Assets as % of total capex	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Upgrading of Existing Assets as % of deprecn"	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure							
Vote 1 - Executive & Council	124	-	-				
Vote 2 - Budget & Treasury	897	400	310				
Vote 3 - Corporate Services	899	130	130				
Vote 4 - Planning & Development	35	-	-				
Vote 5 - Project Management & Advisory Services	6 812	-	-				
Vote 6 - [NAME OF VOTE 6]	-	-	-				
Vote 7 - [NAME OF VOTE 7]	-	-	-				
Vote 8 - [NAME OF VOTE 8]	-	-	-				
Vote 9 - [NAME OF VOTE 9]	-	-	-				
Vote 10 - [NAME OF VOTE 10]	-	-	-				
Vote 11 - [NAME OF VOTE 11]	-	-	-				
Vote 12 - [NAME OF VOTE 12]	-	-	-				
Vote 13 - [NAME OF VOTE 13]	-	-	-				
Vote 14 - [NAME OF VOTE 14]	-	-	-				
Vote 15 - [NAME OF VOTE 15]	-	-	-				
<i>List entity summary if applicable</i>							
Total Capital Expenditure	8 766	530	440	-	-	-	-
Future operational costs by vote							
Vote 1 - Executive & Council							
Vote 2 - Budget & Treasury							
Vote 3 - Corporate Services							
Vote 4 - Planning & Development							
Vote 5 - Project Management & Advisory Services							
Vote 6 - [NAME OF VOTE 6]							
Vote 7 - [NAME OF VOTE 7]							
Vote 8 - [NAME OF VOTE 8]							
Vote 9 - [NAME OF VOTE 9]							
Vote 10 - [NAME OF VOTE 10]							
Vote 11 - [NAME OF VOTE 11]							
Vote 12 - [NAME OF VOTE 12]							
Vote 13 - [NAME OF VOTE 13]							
Vote 14 - [NAME OF VOTE 14]							
Vote 15 - [NAME OF VOTE 15]							
<i>List entity summary if applicable</i>							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
<i>List other revenues sources if applicable</i>							
<i>List entity summary if applicable</i>							
Total future revenue	-	-	-	-	-	-	-
Net Financial Implications	8 766	530	440	-	-	-	-

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
R thousand	4		Audited Actual		6	3	3	5								
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Council		COUCH X 2				Other Assets	Furniture and other office equipment	28 44 43 s / 24 43 21 e				20				New
Council		SECURITY DOOR				Other Assets	Furniture and other office equipment	29 44 43 s / 24 43 21 e				20				New
Committee & Administration Services		VOICE RECORDER				Other Assets	Furniture and other office equipment	32 44 43 s / 24 43 21 e				12				New
Committee & Administration Services		CHAIR HIGH BACK				Other Assets	Furniture and other office equipment	33 44 43 s / 24 43 21 e				4				New
Committee & Administration Services		SHELVES				Other Assets	Furniture and other office equipment	34 44 43 s / 24 43 21 e				5				New
Communications		CAMERA				Other Assets	Furniture and other office equipment	35 44 43 s / 24 43 21 e				8				New
Communications		CHAIR X 2				Other Assets	Furniture and other office equipment	36 44 43 s / 24 43 21 e				4				New
legal & Compliance		OFFICE CHAIR				Other Assets	Furniture and other office equipment	37 44 43 s / 24 43 21 e				8				New
Political Office: Admin		SHAPE DESK * 2				Other Assets	Furniture and other office equipment	38 44 43 s / 24 43 21 e				10				New
Political Office: Admin		CABINET *1				Other Assets	Furniture and other office equipment	39 44 43 s / 24 43 21 e				11				New
Political Office: Admin		PROJECTOR AND SCREEN				Other Assets	Furniture and other office equipment	40 44 43 s / 24 43 21 e				10				New
Political Office: Admin		CAMERA				Other Assets	Furniture and other office equipment	41 44 43 s / 24 43 21 e				2				New
Political Office: Admin		PRINTER (REPLACE)				Other Assets	Computers - hardware/equipment	42 44 43 s / 24 43 21 e				5				New
Political Office: Admin		4 IN ONE PRINTER (REPLACE)				Other Assets	Computers - hardware/equipment	43 44 43 s / 24 43 21 e				70				New
Revenue & Expenditure		Large office Schedder				Other Assets	Furniture and other office equipment	44 44 43 s / 24 43 21 e				12				New
Revenue & Expenditure		2 Desk calculators				Other Assets	Other	45 44 43 s / 24 43 21 e				4				New
Revenue & Expenditure		Large Battery Charger				Other Assets	Other	46 44 43 s / 24 43 21 e				5				New
Revenue & Expenditure		SCANNER				Other Assets	Computers - hardware/equipment	47 44 43 s / 24 43 21 e				50				New
Budget Office		Caseware				Other Assets	Computers - software & programming	48 44 43 s / 24 43 21 e				470				New
Budget Office		chair				Other Assets	Furniture and other office equipment	49 44 43 s / 24 43 21 e				3				New
Supply Chain Management		Water Dispenser				Other Assets	Furniture and other office equipment	50 44 43 s / 24 43 21 e				3				New
Council Motor Vehicle Pool		Motor Vehicle				Other Assets	Furniture and other office equipment	51 44 43 s / 24 43 21 e				350	400	310		Renew
Information Systems		Mounted projectors				Other Assets	Furniture and other office equipment	52 44 43 s / 24 43 21 e				50				New
Information Systems		CHAIR				Other Assets	Furniture and other office equipment	53 44 43 s / 24 43 21 e				1				New
Information Systems		Computer				Other Assets	Furniture and other office equipment	54 44 43 s / 24 43 21 e				70	70	70		Renew
Information Systems		Laptop				Other Assets	Furniture and other office equipment	55 44 43 s / 24 43 21 e				60	60	60		Renew
Information Systems		Server space increase				Other Assets	Furniture and other office equipment	56 44 43 s / 24 43 21 e				30				New
Information Systems		ICT server auditing software				Other Assets	Computers - software & programming	57 44 43 s / 24 43 21 e				60				New
Information Systems		Desktop				Other Assets	Furniture and other office equipment	58 44 43 s / 24 43 21 e				36				New
Information Systems		Laptops				Other Assets	Furniture and other office equipment	59 44 43 s / 24 43 21 e				33				New
Information Systems		External hard drives				Other Assets	Furniture and other office equipment	60 44 43 s / 24 43 21 e				4				New
Information Systems		ICT Logging system				Other Assets	Computers - software & programming	61 44 43 s / 24 43 21 e				60				New
Office Support Services		HEAVY DUTY RICOH PHOTOCOPIER				Other Assets	Computers - hardware/equipment	62 44 43 s / 24 43 21 e				435				New
Office Support Services		CHAIRS HIGH BACK SWIVEL				Other Assets	Furniture and other office equipment	63 44 43 s / 24 43 21 e				3				New
Office Support Services		Aircons				Other Assets	Furniture and other office equipment	64 44 43 s / 24 43 21 e				25				New
Office Support Services		CHAIRS HIGH BACK SWIVEL				Other Assets	Furniture and other office equipment	65 44 43 s / 24 43 21 e				3				New
Office Support Services		ROLUX ELECTRIC LAWNMOWER				Other Assets	Furniture and other office equipment	66 44 43 s / 24 43 21 e				5				New
Office Support Services		ROLUX PETROL LAWNMOWER				Other Assets	Furniture and other office equipment	67 44 43 s / 24 43 21 e				9				New
Environmental Protection		CABINETS				Other Assets	Furniture and other office equipment	68 44 43 s / 24 43 21 e				3				New
Environmental Protection		CHAIR				Other Assets	Furniture and other office equipment	69 44 43 s / 24 43 21 e				2				New
Fire Fighting & Disaster Management		DSTV DECODER				Other Assets	Other	70 44 43 s / 24 43 21 e				2				New
Fire Fighting & Disaster Management		FILING CABINET				Other Assets	Furniture and other office equipment	71 44 43 s / 24 43 21 e				4				New
Fire Fighting & Disaster Management		PHOTO CAMERA				Other Assets	Computers - hardware/equipment	72 44 43 s / 24 43 21 e				5				New
Planning Unit - Gis		COMPUTER MONITOR - 27 INCH SCREEN				Other Assets	Computers - hardware/equipment	73 44 43 s / 24 43 21 e				6				New
Spacial Planning		Chair				Other Assets	Furniture and other office equipment	74 44 43 s / 24 43 21 e				4				New
Spacial Planning		Laptop				Other Assets	Computers - hardware/equipment	75 44 43 s / 24 43 21 e				22				New
IDP-Management		Chair				Intangibles	Furniture and other office equipment	76 44 43 s / 24 43 21 e				3				New
Infrastructure Directorate		CHAIR				Other Assets	Computers - hardware/equipment	77 44 43 s / 24 43 21 e				4				New

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number Audited Actual	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2017/18 Medium Term Revenue & Expenditure Framework			Project Information	
										Audited Outcome 2015/16	Current Year 2016/17 Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Ward location	New or renewal
Infrastructure Directorate Infrastructure Directorate Infrastructure Directorate Infrastructure Directorate Infrastructure Directorate	4	DESK OFFICE BUILDING CHAIR DESK FURNITURE FOR NEW OFFICES(NEW)				Other Assets Other Assets Other Assets Other Assets Other Assets	Furniture and other office equipment Buildings Furniture and other office equipment Furniture and other office equipment Furniture and other office equipment	78 44 43 s / 24 43 21 e 79 44 43 s / 24 43 21 e 80 44 43 s / 24 43 21 e 81 44 43 s / 24 43 21 e 82 44 43 s / 24 43 21 e				9 6 300 4 9 500				New New New New New
Parent Capital expenditure	1											8 841	530	440		
Entities: <i>List all capital projects grouped by Entity</i>																
Entity A Water project A																
Entity B Electricity project B																
Entity Capital expenditure										-	-	-	-	-		
Total Capital expenditure										-	-	8 841	530	440		

FRANCES BAARD DISTRICT MUNICIPALITY



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017 / 2018

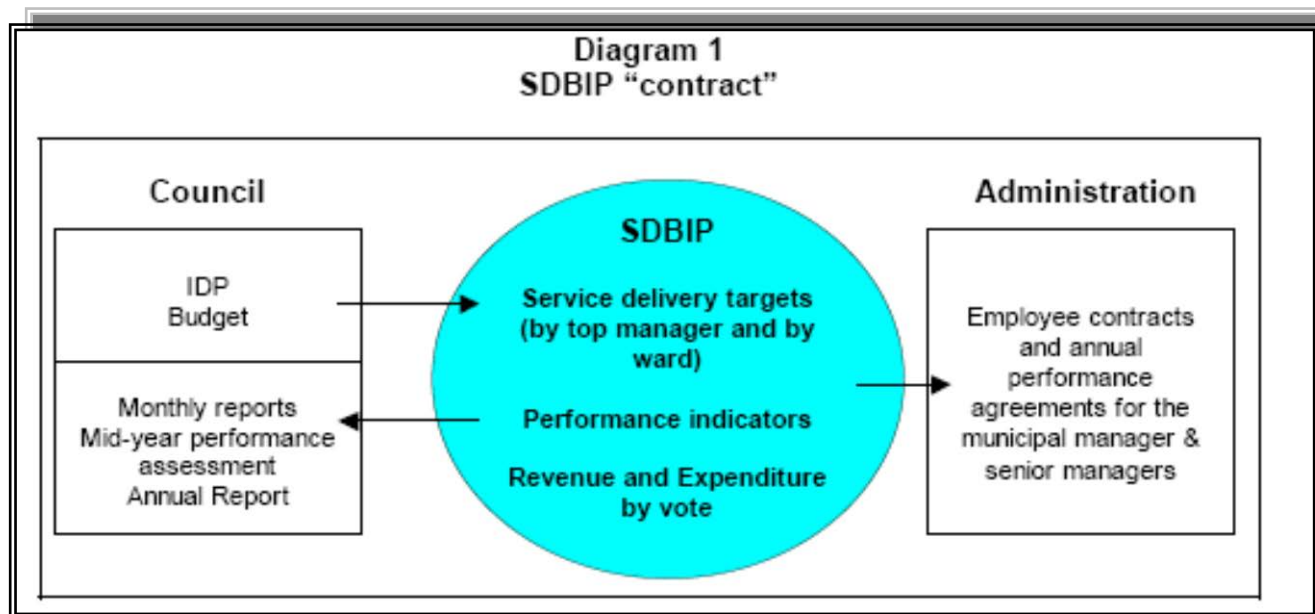
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

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1. INTRODUCTION

The Service Delivery and Budget Implementation Plan (SDBIP) seek to promote municipal accountability and transparency and is an important instrument for service delivery and budget monitoring and evaluation. The SDBIP is a partnership contract between the administration, council and community, which expresses the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve (12) months.



Chapter 1 of the Municipal Finance Management Act, (Act 56 of 2003) (MFMA) defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget which must include (as part of the top-layer) the following:

(a) Projections for each month:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

- Revenue to be collected, by source, and
- Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter.

In terms of National Treasury's Circular No. 13 the SDBIP must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the SDBIP to include:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Information for expenditure and delivery; and a
- Detailed capital works plan.

In terms of sections 69(3) (a) and (b) of the MFMA the accounting officer of a municipality must submit to the mayor within 14 days after the approval of an annual budget, a draft SDBIP for the budget year and drafts of the annual performance agreements as required in terms of section 57(1) (b) of the Municipal Systems Act (MSA) for the municipal manager and all senior managers. Furthermore, according to section 53(1) (c) (ii) and (iii) of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

This coincides with the need to table at Council, drafts of the annual performance agreements for the municipal manager and all senior managers as required in terms of section 57(1) (b) of the MSA.

The FBDM's 2016/17 Medium-term Budget and Integrated Development Plan (IDP) have been approved by Council on 23 March 2016 in terms of the MFMA and the MSA respectively. The process leading to the draft Budget, IDP and business plans, which have an important bearing on the finalization of the SDBIP, includes the following elements:

- Departmental operational plans/departmental SDBIPs. These departmental SDBIPs provide the detailed plans and targets according to which the departments' performance will be monitored.
- The departmental SDBIP's/operational plans contain performance plans of line managers. The performance plans were formulated in terms of the IDP sector plans and the operational mandates relevant to each department. The performance plans forms the basis for the signing of the annual performance agreements of the municipal manager and senior managers. The SDBIP represents the key performance targets as captured across core departments.

The structure of the FBDM's 2017/18 SDBIP in the table below takes into account the pertinent legal requirements:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

SECTION	DESCRIPTION
Introduction	<ul style="list-style-type: none">• Legislative description of the SDBIP• Components of the SDBIP
Capital Works Plan	<ul style="list-style-type: none">• Three year capital works plan• Spatial Development Framework• A list of key capital projects to be implemented in the budget year broken down according to municipalities
High level Service Delivery Breakdown	<ul style="list-style-type: none">• Municipal score card showing KPI's and targets
Budget Implementation Plan for 2017/18	<p>Monthly projections of revenue to be collected by source</p> <ul style="list-style-type: none">• Monthly projections of expenditure of operating, and revenue for each vote• Monthly projection of capital by vote
Conclusion	<ul style="list-style-type: none">• SDBIP as significant monitoring tool

The budget implementation section of the SDBIP is categorised in terms of votes as prescribed by the MFMA. In the case of the FBDM, votes indicate a budget allocation for core administration.

- Executive and Council
- Budget and Treasury
- Corporate Services
- Planning and Development
- Project Management and Advisory Services

2. CAPITAL WORKS PLAN

The capital budget of FBDM is focused on own capital expenditure needs such as computer equipment, upgrading of buildings, etc. and not so much on infrastructure services.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

2.1 Three-Year Capital Projects

The table below outlines the medium-term capital budget of the FBDM.

Vote Description	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Vote 1 - Executive & Council	-	-	-	79	80	77	124	-	-
Vote 2 - Budget & Treasury	-	-	-	1 746	2 126	-	897	400	310
Vote 3 - Corporate Services	-	-	-	5 125	4 874	3 250	899	130	130
Vote 4 - Planning & Development	-	-	-	86	67	46	35	-	-
Vote 5 - Vote 5 - Project Management & Advisory Services	-	-	-	12 000	5 700	5 700	6 812	-	-
Total Capital Expenditure - Vote	-	-	-	19 036	12 848	9 073	8 766	530	440

2 Spatial Development Framework

A brief summary of the Spatial Development Framework (SDF) has been provided herewith. It highlights background to the SDF, the main issues identified by the SDF and objectives, strategies and projects formulated to address these spatial challenges.

Municipalities are required by the provisions of Section 26(e) of the Municipal Systems Act 2000 to prepare and adopt a SDF for their municipal area as part of the Integrated Development Plan. The objectives of SDF are clearly articulated under Section 4 of the Local Government: Municipal Planning and Performance Management Regulations 2001 and Section 18 of the Spatial Planning and Land Reform Act 16 of 2013. The Spatial Planning and Land Reform Act 16 of 2013 is the legislation and government policy that give municipalities the responsibility of preparing and adopting Spatial Development Frameworks for municipalities.

The SDF for Frances Baard District Municipality was adopted by Council in 2014.

2.3 Spatial Planning Issues

One of the principal objectives of SDF is the promotion of sustainable human settlement development. However, there are a number of factors in the FBDM region that pose to undermine the sustainable development of the region, namely:-

- Population increase: All the municipalities in the district with the exception of Phokwane Local Municipality are experiencing an increase in population growth;
- The urban settlements in FBDM are inefficient and expensive to maintain and live in, because they are not compact and creating infrastructure maintenance burdens to municipalities;
- Poor local land management problems, caused by poor agricultural practices and mining;
- The Harts-, the Vaal- and Modder rivers are under endangered conditions;
- Dwindling flora and fauna as the Vaalbos National Park was de-proclaimed;
- Mines are poorly rehabilitated as evidenced by various open quarries and pits in the FBDM region;
- High concentration of crime in urban areas.

2.4 Capital Projects to category B municipalities for 2017/18

Circular 13 of the MFMA calls for the provision of detailed capital works plans to ensure sufficient detail to measure and monitor delivery of infrastructure projects. It has to be appreciated that the breakdown of the capital works plan, is helpful in terms of showing the spread of FBDM's intervention in its provision of services.

This section provides a breakdown of capital expenditure across the FBDM. The capital projects for 2017/18 are broken down according to category B municipalities in the District.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

Description	2013/14	2014/15	2015/16	Current Year 2016/17			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>OPERATIONAL: O&M</u>									
<i>Dikgatlong Municipality (NC092)</i>				2 500	2 500	2 422	2 500	2 000	2 000
<i>Magareng Municipality (NC093)</i>				2 500	2 500	2 440	2 500	2 000	2 000
<i>Phokwane Municipality (NC094)</i>				2 500	2 500	2 500	2 500	2 000	2 000
<i>Sol Plaatje Municipality (NC091)</i>				2 500	2 500	2 309	2 500	2 500	2 500
<u>CAPITAL</u>									
<i>Dikgatlong Municipality (NC092)</i>				10 000	10 000	9 850			
<i>Dikgatlong Municipality (NC092) (Roll over)</i>				2 600	2 600	2 600			
<i>Magareng Municipality (NC093)</i>				5 000	5 000	5 000			
<i>Phokwane Municipality (NC094)</i>				5 000	5 000	4 500			
<i>Phokwane Municipality (NC094) (Roll over)</i>				1 200	1 200	1 200			
<i>Sol Plaatje Municipality (NC091)</i>				5 000	5 000	5 500			
<i>Frances Baard</i>				5 000	5 000	4 789			
Total Operational and Capital	-	-	-	32 600	32 600	31 621	10 000	8 500	8 500

3. HIGH-LEVEL SERVICE DELIVERY BREAKDOWN

The FBDM is required in terms of the SDBIP, to provide non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. Service delivery targets relate to the level and standard of services being provided to the community. It also includes targets for the reductions in backlogs of basic services according to Circular 13 of the MFMA. The SDBIP provides high level, but condensed public information on service delivery to all stakeholders within and outside the district.

The SDBIP is conceptualized as a layered plan dealing with consolidated service targets and in-year deadlines and linking such targets and deadlines to top management. The Municipal Score Card represents a consolidation of all the FBDM detailed service delivery targets and performance indicators as captured in the operational plans, the performance plans and score cards of the managers in the various departments of the municipality.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

In terms of the objectives, strategies and projects as listed in the IDP and the budget, Frances Baard District Municipality commits itself as follows:

3.1 MUNICIPAL STRATEGIC OBJECTIVES:

1. To provide sustainable municipal services in the district;
2. To implement municipal institutional development and transformation in the district;
3. To promote local economic development in the district;
4. To promote municipal financial viability and management in the district; and
5. To promote and implement good democratic governance and public participation in the district.

3.2 FBDM PERFORMANCE PLAN / OPERATIONAL PLAN / SCORE CARD - 2017/18 Financial Year:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery.									
Sub-KPA 1.1: Improved access to sustainable basic services in the district.	1. Percentage support and assistance in identification, prioritisation and review of projects.	Infrastructure needs list from LM's for 2017/18	100% Approved Allocations for 2017/18	% Completion: Once-off activity	Council Resolution Quarterly Report	–	–	–	100% Approved Allocations for 2017/18
	2. Amount (R)/% spent in the provision of potable water to households in the district.	Allocation for 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	6%
	3. Amount (R)/% spent in the provision of sanitation facilities to all households in the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	4. Amount (R)/% spent in the provision of electricity to households in the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	5. Amount (R)/% spent on roads related projects in the local municipalities of the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	0% (R)	20% (R)	70% (R)	100% (R)
	6. Amount (R)% spent on support to L/M's in maintenance of municipal infrastructure in the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	10% (R)	30% (R)	70% (R)	100% (R)
	7. Amount (R)% spent on the DORA grant in supporting L/M's with Transport Planning in the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	10% (R)	30% (R)	70% (R)	100% (R)
	8. Amount (R)% spent on Grants (DORA & EPWP) in supporting L/M's in the district.	Allocation 2017/18 (R)	100% Spending of allocation (R)	Amount spent (R) Progress in %	Quarterly Project Reports and spending (R)	100% (R)	100% (R)	100% (R)	100% (R)
	9. Number of jobs created through EPWP targets, achieved as per EPWP incentive agreements.	0	100% of incentive agreements	Number %	Quarterly Reports	10% of target	30% of target	60% of target	100% of target

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 1: Sustainable Municipal Infrastructure Development and Basic Service Delivery continue...									
Sub-KPA 1.2: Facilitation of the creation of sustainable human settlements	10. Number of households facilitated in the reduction of the housing backlog.	1 170	Allocation = 100%	Number %	Quarterly Reports	10% of Allocation	30% of Allocation	60% of Allocation	100% of Allocation
	11. Number / % of consumer education workshops conducted.	0	8 = 100%	Number %	Quarterly Reports/Min	2 = 25% Reports/Min of Workshop	4 = 50% Reports/Min of Workshop	6 = 75% Reports/Min of Workshop	8 = 100% Reports/Min of Workshop
KPA 2: Local Economic Development (LED)									
Sub-KPA: 2.1 Facilitation of growth and diversification of the District Economy.	12. Percentage progress/Number of projects in the diversification of the district economy for 2017/18.	Approved projects for 2017/18	4 Projects = 100%	No/Projects % Progress	Quarterly Reports	4 - 10%	4 - 60%	4 - 80%	4 - 100%
	13. Percentage progress/Number of programmes in the facilitation of SMME development by the implementation of the SMME support policy.	Selected Programmes 100%	Number of Selected Programmes 100%	N/Programs % Progress	Quarterly Reports	(N/P) 10%	(N/P) 50%	(N/P) 75%	(N/P) 100%
	14. Percentage completion of 2 LED incentive policies for local municipalities in the district.	2 Policies 100% completed	2 Policies 100% completed	Number / %	Quarterly Reports	2 / 25%	2 / 50%	2 / 75%	2 / 100%
	15. Percentage support and coordination to LED structures in the district.	Identified Coordination and support	4 Forums 100%	%	Quarterly Reports	25%	50%	75%	100%
Sub-KPA: 2.2 Development of a vibrant tourism sector economy.	16. Percentage support in the development of tourism in the L/M's of the district. (Programmes & Projects)	4 Info Centres 100%	5 Prog - 100%	Number % Compliance	Quarterly reports	5 - 25%	5 - 50%	5 - 75%	5 - 100%
	17. Percentage facilitation in the establishment of a vibrant destination brand in the district. (a) Main activities (b) Programmes	Selected Programmes 100%	3 Activities - 100%	Number % Compliance	Quarterly reports	3 - 25%	3 - 50%	3 - 75%	3 - 100%
	18. Number of strategic partnerships facilitated between role players in FBDM tourism activities.	3 Assosiations 85% functional	3 Assosiations 95% functional	% Functionality	Quarterly reports	3 / 86%	3 / 90%	3 / 92%	3 / 95%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation.									
Sub-KPA 3.1 Environmental Management.	19. Percentage improvement of municipal health services. (Quality of drinking water / Magareng & Dikgatlong)	Completed Programmes 100%	3 Projects 100% completed	% = Program Number of Activities	Quarterly reports	20%	50%	75%	100%
	20. Percentage improvement of environmental planning and management in the district.	Completed Programmes 100%	3 Programmes 100% completed	% = Program Number of Activities	Quarterly reports	20%	50%	75%	100%
Sub-KPA 3.2: Disaster Management.	21. Percentage disaster management capacity building in 3 local municipalities of the district.	Current status 75%	95%	% Compliance with Training Plan	Number of volunteers trained	80%	85%	90%	95%
	22. Percentage implementation of a response recovery mechanisms for the District. (Three L/M's)	90%	98% Implementation	% Compliance	Quarterly reports	92%	95%	97%	98%
	23. Percentage capacity building in fire fighting for 3 local municipalities in the District.	Current status 80%	95%	% Compliance with D/M Plan	Monthly reports	82%	85%	90%	95%
	24. Percentage maintenance and sustainable upgrading of the security systems in FBDM.	Current status 80%	90%	% Compliance with D/M Plan	Monthly reports	81%	85%	87%	90%
Sub-KPA 3.3: Human Resource Development.	25. Percentage compliance with HR support functions as required at FBDM.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
	26. Percentage compliance with HR capacity building requirements in 3 local municipalities of FBDM district,	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation continue ...									
Sub-KPA 3.4: Records Management.	27. Percentage compliance with the National Archives Act in FBDM and L/M's in the district for the 2017/18 financial year.	95%	100%	% Compliance	Quarterly reports	96%	97%	99%	100%
	28. Percentage of an effective and cost-efficient office support function rendered to FBDM for 2017/18.	95%	100%	% Compliance	Quarterly reports	95%	97%	99%	100%
	29. Percentage maintenance rendered to FBDM buildings for the 2017/18 financial year.	95%	100%	% Compliance	Maintenance Reports	96%	97%	98%	100%
Sub-KPA 3.5: Information Communication Technology. (ICT)	30. Percentage accessibility to improved ICT infrastructure in FBDM and 3 local municipalities of the district in the 2017/18 f/y.	90%	95%	% Improved accessibility	Quarterly reports on accessibility	91%	92%	95%	100%
	31. Percentage maintenance and support to the ICT Disaster Recovery Plan in FBDM and 3 L/M's for the 2017/18 financial year.	75%	100%	% Compliance	Quarterly reports	75%	80%	85%	100%
	32. Percentage alignment of municipal IT objectives with governance IT principles for the 2017/18 financial year.	0%	100%	% Compliance	Quarterly reports	25%	50%	75%	100%
Sub-KPA 3.6: Integrated Development Planning. (IDP)	33. Percentage facilitation of IDP processes in the district for the 2017/18 f/y in compliance with legislation and policies. (District IDP Framework & L/M Process Plans).	5 / 100%	5 / 100%	% Credible IDP processes completed	Quarterly reports / Process Plans	25%	50%	75%	100%
	34. Percentage of 5 IDP's and sector plans in the district reviewed for the 2017/18 financial year.	5 / 100%	5 / 100%	% of IDP reviews completed	Quarterly reports / Process Plans	25%	50%	75%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 3: Institutional Development and Transformation continue ...									
Sub-KPA 3.7: Performance Management. (PMS)	35. Percentage compliance with the implementation of a fully compliant institutional performance management system in the local municipalities in the district. (Capacity Building)	50%	60%	% Compliance	Quarterly reports and appraisals	50%	57%	59%	60%
	36. Percentage compliance with a functional institutional performance management system in FBDM FOR 2017/18.	100%	100%	% Requests addressed	Quarterly reports	25%	50%	75%	100%
	37. Percentage support to FBDM management in complying with local government legislation and initiatives for 2017/18 f/y.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%
Sub-KPA 3.8: Town and Regional Planning.	38. Percentage facilitation of the development of urban areas in accordance with approved spatial plans. (3 L/M's)	3 LM's - 100%	100% of new Applications	% Support requested	Monthly reports / Approved Applications	100%	100%	100%	100%
	39. Percentage implementation and review of the spatial development framework of the district. (2 L/M's)	1 LM's - 100%	100% of new Applications	% Support requested	Monthly reports	100%	100%	100%	100%
	40. Percentage facilitation of the preparation of township establishments (Lay-out Plans) in local municipalities. (2 L/Ms's)	2 Approved layout plans	2 layout plans 100%	% Completed	Monthly & Quarterly reports + completed plans	50%	100%	–	–
Sub-KPA 3.9: Geographical Information System. (GIS)	41. Percentage implementation of GIS shared services in the district for the 2017/18 financial year.	Phase 3 Phokwane & Dikgatlong 100%	100%	Completed activities % Completion	Quarterly Reports	25%	50%	75%	100%
	42. Accessibility to GIS as an essential management and planning tool for the 2017/18 financial year.	100%	100%	% Compliance	Quarterly reports	100%	100%	100%	100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 4: Good Governance and Public Participation.									
Sub-KPA 4.1: Communication.	43. Number of communication activities implemented in order to sustain a positive public opinion about service delivery in the district.	39 Activities completed 100%	Pre-selected activities completed 100%	Number activities completed % progress with activities	Monthly Quarterly Reports	25%	50%	75%	100%
	44. Number of communication programmes facilitated to improve on the collaboration of government activities to achieve effective communication networks in the district.	42 Programmes completed 100%	Pre-selected programmes completed 100%	Number of programmes completed % progress	Quarterly reports	25%	50%	75%	100%
	45. Percentage implementation of a support plan for staff morale and motivation in FBDM.	100%	1 / 100%	% Progress	Quarterly surveys and reports	25%	50%	75%	100%
	46. Percentage compliance with legislative procedures and requirements regarding community participation in terms of planning, budgeting, implementation, monitoring and reporting for the 2017/18 financial year.	100%	100%	% Progress	Quarterly reports, minutes of meetings, monitoring reports	100%	100%	100%	100%
Sub-KPA 4.2: Internal Audit.	47. Percentage assistance and guidance regarding internal risk management processes in FBDM for the 2017/18 financial year.	0%	0% Risk = 100%	Monthly activities processed	Monthly statements and Reports	100%	100%	100%	100%
	48. Percentage compliance with quarterly assessments to evaluate and contribute to the establishment of effective control processes in the district. (FBDM & LM's)	0%	100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	25%	50%	75%	100%
	49. Percentage capacity building and support in internal audit within the local municipalities in the district.	0%	2 L/M's = 100%	Monthly / Quarterly I/A reports	Monthly / Quarterly I/A reports	2 / 25%	2 / 50%	2 / 75%	2 / 100%

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

FBDM PERFORMANCE PLAN / SCORE-CARD - 2017/18									
KEY PERFORMANCE AREA (KPA's)	KEY PERFORMANCE INDICATORS (KPI's)	Baseline	Annual Targets	Measure	Verification	Quarterly Projections			
IDP GOALS	IDP OBJECTIVES	30/06/2017	2017/18	Unit	PoE	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
KPA 4: Good Governance and Public Participation continue ...									
KPA 4.3: Legal and Compliance Services.	50. Percentage implementation of procedures for comprehensive legal services in FBDM for the 2017/18 financial year.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	51. Percentage legal assistance with contracts in FBDM and the L/M's in the district.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
KPA 5: Municipal Financial Viability and Management.									
KPA 5: Municipal Financial Viability and Management.	52. Percentage compliance with the implementation of sound financial practices to ensure long-term financial stability.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	53. Percentage compliance with all financial legislative requirements and related guidelines from National Treasury.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	54. Percentage compliance with the legislative requirements for a sound supply chain management system and stores function in the municipality.	0%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	55. Percentage implementation of debt collection and revenue generating strategies for the 2017/18 financial year.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	56. Percentage compliance with the effective management of Council's financial/cash resources.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%
	57. Percentage support to L/M's with financial management in developing financially self-sustained municipalities in the district.	100%	100%	% Compliance	Monthly Quarterly reports	100%	100%	100%	100%

4. BUDGET IMPLEMENTATION PLAN FOR 2017/18

In respect of the budget implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote.

4.1 Monthly projections of revenue and expenditure by vote

The anticipated revenue for the 2017/18 financial year amounts to R126, 420m and the expenditure amounts to R124, 820m. The table below provides a summary of the monthly projections for revenue and expenditure per vote.

4.2 Monthly projections: Capital expenditure by vote

The FBDM envisages a spending of R8, 766m on the capital budget for 2017/18 financial year. The capital budget will be funded from a combination of surplus cash, grants allocations and other public contributions. This is followed by monthly projections for the 2017/18 financial year for each vote.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

	July			August			September			October			November			December		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<u>Vote1 - Executive & Council</u>																		
Vote: Council	656	20	0	712	14	0	875	14	0	900	0	0	1 253	0	0	899	0	0
Vote: Municipal Manager	172	0	0	187	0	0	230	0	0	236	0	0	329	0	0	236	0	0
Vote: Committee Services & Administration	77	0	0	83	0	0	102	20	0	105	0	0	147	0	0	105	0	0
Vote: Internal Audit	209	0	0	227	0	0	279	0	0	287	0	0	399	0	0	286	0	0
Vote: Communications	136	0	0	147	0	0	181	16	0	186	0	0	259	0	0	186	0	0
Vote: Legal & Risk	74	0	0	81	0	0	99	8	0	102	0	0	142	0	0	102	0	0
Vote: Political Office - Administration	180	0	0	195	0	0	240	33	0	247	0	0	344	0	0	246	0	0
Vote: Youth Unit	101	0	0	110	0	0	135	0	0	139	0	0	194	0	0	139	0	0
Vote: Legal & compliance	55	0	0	60	0	0	73	0	0	75	0	0	105	0	0	75	0	0
<u>Vote2 - Budget & Treasury</u>																		
Vote: Directorate	369	0	1 250	400	0	0	491	0	0	506	0	0	704	0	0	505	0	0
Vote: Finance: Revenue & Expenditure	205	0	29 608	223	0	487	274	0	187	282	0	860	392	0	37 927	281	0	188
Vote: Finance: Budget Office	447	0	0	485	0	0	596	473	0	614	0	0	854	0	0	612	0	0
Vote: Finance: Supply Chain Management	209	0	0	227	0	0	279	0	0	287	0	0	399	0	0	286	0	0
Vote: Finance: Motor Vehicle Pool	64	0	0	69	0	0	85	0	0	88	0	0	122	0	0	87	0	0
<u>Vote3 - Corporate Services</u>																		
Director: Administration	98	0	0	106	0	0	130	0	0	134	0	0	186	0	0	134	0	0
Information Systems	302	0	0	328	0	0	403	72	0	415	333	0	578	0	0	414	0	0
Human Resource Management	315	0	0	342	0	0	420	0	0	432	0	0	601	0	0	431	0	0
Office support Services	552	0	0	599	0	0	736	0	0	758	67	0	1 054	97	0	756	0	0
<u>Vote4 - Planning & Development</u>																		
Vote: Directorate: Planning	90	0	0	98	0	0	121	0	0	124	0	0	173	0	0	124	0	0
Vote: LED	355	0	0	385	0	0	473	0	0	487	0	0	677	0	0	486	0	0
Vote: Tourism	312	0	50	339	0	0	416	0	0	428	0	0	596	0	0	427	0	0
Vote: GIS	111	0	0	121	0	0	148	0	0	153	0	0	212	0	0	152	0	0
Vote: Spatial Planning	180	0	0	195	0	0	240	0	0	247	0	0	343	0	0	246	0	0
Vote: IDP Management	47	0	0	51	0	0	62	0	0	64	0	0	89	0	0	64	0	0
<u>Vote5 - Project Management & Advisory Services</u>																		
Directorate: Infrastructure Development	100	500	8 268	109	435	2 516	134	800	300	138	300	0	191	1 500	0	137	0	300
Project Management Services	1 014	0	0	1 100	0	0	1 351	0	0	1 391	0	0	1 936	0	0	1 388	0	0
Maintenance of Roads	62	0	0	67	0	0	82	0	300	84	0	0	117	0	0	84	0	300
<u>Vote3 - Corporate Services (Health)</u>																		
Vote: Environmental Health	203	0	0	220	0	0	271	0	0	279	0	0	388	0	0	278	0	0
<u>Vote5 - Project Management & Advisory Services (Housing)</u>																		
Vote: Housing	307	0	0	333	0	0	409	0	0	421	0	800	586	0	0	420	0	0
<u>Vote3 - Corporate Services (Public Safety)</u>																		
Vote: Firefighting & Disaster Management	427	0	0	463	0	0	569	0	0	586	0	0	816	0	0	585	0	0
Total by Vote	7 429	520	39 176	8 060	449	3 003	9 902	1 434	787	10 195	700	1 660	14 186	1 597	37 927	10 175	0	788

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

	January			February			March			April			May			June			Total		
	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000	Opex R000	Capex R000	Rev R000
<u>Vote1 - Executive & Council</u>																					
Vote: Council	738	0	0	971	0	0	956	0	0	981	0	0	1 146	0	0	937	0	0	11 024	48	0
Vote: Municipal Manager	194	0	0	255	0	0	251	0	0	258	0	0	301	0	0	246	0	0	2 895	0	0
Vote: Committee Services & Administration	86	0	0	114	0	0	112	0	0	115	0	0	134	0	0	110	0	0	1 290	20	0
Vote: Internal Audit	235	0	0	310	0	0	305	0	0	313	0	0	365	0	0	299	0	0	3 514	0	0
Vote: Communications	153	0	0	201	0	0	198	0	0	203	0	0	237	0	0	194	0	0	2 283	16	0
Vote: Legal & Risk	84	0	0	110	0	0	108	0	0	111	0	0	130	0	0	106	0	0	1 249	8	0
Vote: Political Office - Administration	202	0	0	266	0	0	262	0	0	269	0	0	314	0	0	257	0	0	3 023	33	0
Vote: Youth Unit	114	0	0	150	0	0	148	0	0	152	0	0	177	0	0	145	0	0	1 703	0	0
Vote: Legal & compliance	62	0	0	81	0	0	80	0	0	82	0	0	96	0	0	78	0	0	924	0	0
<u>Vote2 - Budget & Treasury</u>																					
Vote: Directorate	415	0	0	546	0	0	537	0	0	551	0	0	644	0	0	526	0	0	6 195	0	1 250
Vote: Finance: Revenue & Expenditure	231	30	490	304	0	190	299	0	38 369	307	41	640	359	0	590	293	0	457	3 450	71	109 995
Vote: Finance: Budget Office	503	0	0	662	0	0	652	0	0	669	0	0	781	0	0	638	0	0	7 513	473	0
Vote: Finance: Supply Chain Management	235	0	0	309	0	0	305	0	0	313	3	0	365	0	0	298	0	0	3 512	3	0
Vote: Finance: Motor Vehicle Pool	72	0	0	95	0	0	93	0	0	95	350	0	111	0	0	91	0	1 073	1 073	350	1 073
<u>Vote3 - Corporate Services</u>																					
Director: Administration	110	0	0	144	0	0	142	0	0	146	0	0	170	0	0	139	0	0	1 638	0	0
Information Systems	340	0	0	448	0	0	441	0	0	452	0	0	528	0	0	432	0	0	5 081	404	0
Human Resource Management	354	0	0	466	0	0	459	0	0	471	0	0	550	0	0	449	0	0	5 290	0	0
Office support Services	621	270	0	817	30	0	805	0	0	826	15	0	964	0	0	788	0	0	9 277	480	0
<u>Vote4 - Planning & Development</u>																					
Vote: Directorate: Planning	102	0	0	134	0	0	132	0	0	135	0	0	158	0	0	129	0	0	1 520	0	0
Vote: LED	399	0	0	525	0	0	517	0	0	530	0	0	619	0	0	506	0	0	5 958	0	0
Vote: Tourism	351	0	0	462	0	0	455	0	0	467	0	0	545	0	0	446	0	0	5 243	0	50
Vote: GIS	125	6	0	165	0	0	162	0	0	166	0	0	194	0	0	159	0	0	1 868	6	0
Vote: Spatial Planning	202	26	0	266	0	0	262	0	0	269	0	0	314	0	0	257	0	0	3 021	26	0
Vote: IDP Management	53	3	0	69	0	0	68	0	0	70	0	0	82	0	0	67	0	0	785	3	0
<u>Vote5 - Project Management & Advisory Services</u>																					
Directorate: Infrastructure Development	113	566	0	148	0	300	146	1 500	0	150	0	0	175	1 212	0	143	0	100	1 685	6 812	11 784
Project Management Services	1 140	0	0	1 501	0	0	1 477	0	0	1 516	0	0	1 770	0	0	1 447	0	0	17 033	0	0
Maintenance of Roads	69	0	0	91	0	300	90	0	0	92	0	0	107	0	0	88	0	200	1 034	0	1 100
<u>Vote3 - Corporate Services (Health)</u>																					
Vote: Environmental Health	228	0	0	301	0	0	296	0	0	304	5	0	355	0	0	290	0	0	3 412	5	0
<u>Vote5 - Project Management & Advisory Services (Housing)</u>																					
Vote: Housing	345	0	0	454	0	0	447	0	0	459	0	0	536	0	0	438	0	0	5 155	0	800
<u>Vote3 - Corporate Services (Public Safety)</u>																					
Vote: Firefighting & Disaster Management	480	0	0	632	0	368	622	0	0	639	11	0	746	0	0	610	0	0	7 176	11	368
Total by Vote	8 357	900	490	10 998	30	1 158	10 827	1 500	38 369	11 112	424	640	12 972	1 212	590	10 607	0	1 830	124 820	8 766	126 420

5. CONCLUSION

The SDBIP is a significant intervention tool in the strengthening of democratic governance in the local sphere of government. The SDBIP prescribes that the FBDM's annual targets be provided in order to assist with implementation and monitoring. Regular reviews would compare targets with actual outcomes and revise future targets as necessary.

The SDBIP monitoring of actual revenue targets and spending against the budget will be reported monthly in terms of section 71 of the MFMA. In terms of section 71 of the MFMA, the accounting officer must not later than ten days after the last working day of each month, submit to the Executive Mayor and the relevant provincial treasury a statement on the state of the municipalities' budget, reflecting the following;

- Actual revenue, per revenue source;
- Actual borrowings;
- Actual expenditure, per vote;
- Actual capital expenditure, per vote;
- The amount of any allocations received;

And explanation of:

- Any material variances from what the municipality have projected on revenue by source, and from the municipality's expenditure projections per vote;
- Any material variances from the service delivery and budget implementation plan and;
- Any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The SDBIP therefore provides an excellent basis for the councilors of the FBDM to monitor the implementation of service delivery programmes and initiatives across the district. The score card in the SDBIP presents a clear mandate to councilors in terms of playing their oversight function. Regular reports are presented to the section 79 committees in terms of the commitments made in the departmental/unit operational plans.

Administratively, the SDBIP facilitates proper monitoring of performance by senior management and the municipal manager against set targets. The municipal manager's commitments as indicated in the score card will enable the Executive Mayor and the Mayoral Committee to monitor the progress of FBDM in terms of implementing programmes and initiatives in the district. Similarly, the municipal manager is being provided with a tool to ensure accountability for all the key performance indicators in the score card of the municipality.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2017-2018

SUBMITTED BY:

DATE: _____

Municipal Manager

APPROVED BY:

DATE: _____

Executive Mayor